



# WORLD NEWS

EUROPE

## Yeltsin moves to end battle over PM

By Christopher Frayling in Moscow

Boris Yeltsin eased a stand-off with the legislature yesterday by inviting the speakers of both houses of parliament to meet him and Sergei Kiriyenko, the prime minister-designate.

The president's conciliatory gesture persuaded parliamentarians to back off from their threat to ask the Kremlin formally to withdraw its nomination of Mr Kiriyenko, an inexperienced 35-year-old, as Russia's next prime minister.

In a further effort to sub-

due the parliamentarians, Mr Yeltsin will hold today's meeting at his residence outside Moscow, a venue normally reserved for visiting heads of state. "I understand what the president is ready to listen to his guests," the chief Kremlin spokesman said.

The invitation is a further signal that the president, who last week dismissed his entire cabinet, intends to reassess himself as Russia's dominant politician. With his offer of a meeting, Mr Yeltsin is seeking to appease parliamentary leaders,

angered by his decision to nominate the former fuel and energy minister to the country's number two job.

Parliament, which will begin to debate Mr Kiriyenko's candidacy tomorrow, has the right to reject the president's choice. But if the legislature refuses his candidate three times in a row, the president can dissolve parliament, a threat which would turn the current game of brinkmanship into one of the most serious political crises Russia's young democracy has experienced.

Today's scheduled meeting

will give Mr Yeltsin a chance to directly exert his powers of persuasion on Gennady Seleznev, the Communist speaker of the Duma, the lower house of parliament, and Yegor Gaidar, the head of the upper chamber.

The Duma called on the president yesterday to hold even broader consultations on his choice of cabinet ministers, asking him to convene "round-table" discussions with Russia's leading political parties.

Parliament also warned

that it might seek to strengthen its hand by dragging out the prime minister's confirmation hearings, raising the possibility that the first vote on his candidacy might be postponed until next Wednesday. Western economists have warned that the wrangling could delay important structural and financial reforms. They expressed their concern just as the reform faction, which fears it may lose ground in the current cabinet shuffle, became embroiled in a political conflict in one of its flagship regions, Nizhny Novgorod. The dispute in the home town of Boris Nemtsov, the acting first deputy prime minister, intensified yesterday when the local electoral commission cancelled the results of a weekend mayoral election.

Nizhny Novgorod stunned

the reformists by electing as mayor Andrei Klimentiev, a local entrepreneur who is the subject of a criminal investigation. The electoral commission justified its decision to cancel the vote and call new elections on the grounds that violations had been committed during the election campaign.

## Ukraine poll gives the left big gains

By Charles Clover in Kiev

Leftwing parties scored big gains in Ukraine's parliamentary elections, nearly complete official results showed yesterday.

The Communist party received 123 parliamentary seats, over a quarter of the total of 450, with their leftwing allies, the Socialist/Peasant bloc, winning 32. This increases the strength of this core leftwing group to 155 seats (112 in the outgoing parliament), but is still not enough for a 226-seat majority in the parliament, necessary to block or pass legislation.

Other leftwing and centrist parties with which the left could form coalitions, also did well. Their combined weight could continue to block the passage of key reforms, such as spending cuts and privatisation, which Leonid Kuchma, Ukraine's president, has been seeking for years.

Next Tuesday, an International Monetary Fund team is due in Kiev to check on Ukraine's progress in fulfilling the terms of a \$555m 12-month stand-by loan, suspended last month because of the country's failure to meet macroeconomic targets.

The stand-by arrangement will be hard to reach because of a large pre-election budget deficit, but some experts say Ukraine might be given a shot at a longer-term Extended Fund Facility (EFF) of up to \$2.5bn over three years.

The EFF would be tied to Ukraine's ability to fulfil a more ambitious programme of structural reforms than the stand-by arrangement involved, including deregulation of the economy, tax reform and privatisation. But a coalition of leftwing forces could bring this programme down.

In addition to the Communists and the Socialist/Peasants, six other political parties picked up large blocks of seats.

Some represent potential partners for the core left wing of the Communists and the Socialist/Peasants.

These are the pro-government Green party (19 seats); the pro-government Popular Democratic party (28); the centrist Social Democratic party (17); the centre-left Hromada (Community) party; (23); the leftwing Progressive Socialist party, (16), and Rukh, the nationalist party, (46).

Independent candidates won 114 seats. Thirty-two seats remained unaccounted for last night.

**Editorial Comment, Page 11**

## And the next task: making Italy's trains run on time

The challenges of Emu membership will highlight the crisis facing the country's railways, writes James Blitz

Romano Prodi, Italy's prime minister, has recently taken on the formidable task of trying to turn round his country's chronically inefficient rail system.

Mr Prodi has been politically strengthened in recent days by the achievement of Italian entry into the European monetary union. But the task of reforming the one public sector organisation that Italians hate more than any other will demand grit and determination even by his standards.

Although the Ferrovie dello Stato (FS) was supposedly renowned in Mussolini's day for running on time, the state-run service has been in a steep decline in recent years.

Throughout the post-war period its management has been largely unconcerned with running an efficient business. Instead, the railways were, for decades, viewed by the political establishment as a mechanism for providing building contracts for business associates and jobs to constituents.

All those FS managers have been corrupt. But among its recent chiefs, one was shot dead by Mafia associates at his summer villa and another was let out of the office in handcuffs.

Decades of corruption have left Italy with a network that urgently needs to be turned round. Two issues are of particular concern. First, the FS is proving a huge drain on Italy's public finances. Although final figures for 1997 have not been published, the network is thought to have incurred losses of £6,000m (£3.6bn) last year, around 0.3 per cent of the country's gross domestic product. This is despite investment and management subsidies by the state last year of a similar amount.

The figures are so large that a recent report by European Union finance ministers expressed concern about the impact they could have on Italy's budget deficit. The report singled out reform of the FS as "one of the major challenges for government action in the next few years".

The second concern is the burden that an inefficient railway will place on Italian competitiveness from January next year when the single currency is launched. The current system is dogged by derailments and cancellations because of decaying infrastructure. Moreover, unlike France, Germany and even Spain, Italy has not yet got round to developing a high-speed freight railway.

A new management team brought in by Mr Prodi in recent months – Giancarlo Cimoli as chief executive and Claudio Dematté as chairman – has made some headway in reshaping the balance sheet.

Years of mismanagement and the power of the unions have allowed the FS's costs to escalate. Train drivers have had a 41 per cent pay increase in the last six years,

during which period inflation was 27 per cent. Italian rail fares are around a third the price of German rail fares over a given distance.

The new management has managed to persuade the unions to accept new contracts that require them to work longer hours. Fares should also go up this summer to increase revenue.

But this is only a start and the new management now wants to implement two big reforms to underpin the turn-around.

The first is to have separate accounting operations for track, passenger services and local services. This is now required by European competition law and legislation implementing the change was approved by the Italian cabinet last week.

The second task is to build a high-speed link from Lyons in France to Trieste in the Italian north-east, covering a region that accounts for 50 per cent of Italian GDP. The problem is that local councils have slowed down the development of the link, dragging their feet over whether track can be laid in their districts.

The French authorities have made it clear that if there is no progress on getting the go-ahead for the Italian link soon, they will build a high-speed link to the east via Strasbourg and Munich, bypassing Italy altogether.

Mr Dematté hopes enough progress can be made on an outline proposal on the Italian part of the link to be shown to the French before the end of the year.

One question hangs over these reforms. Will Mr Prodi back FS management all the way if, as expected, the train drivers' unions decide to block change? Much depends on whether he can keep strict control over the complex centre-left coalition that put him in power, some of whose members would be unwilling to back a conflict with the unions.

For the moment, however,

Mr Dematté is willing to work with European partners to be dominating the few good lines that are left."

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And he is prepared, too, to spell out the danger if reform is stalled....

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## Hopes rise of end to Polish copper strike

By Christopher Bobinski in Warsaw

Hopes rose yesterday of an early end to Poland's first industrial stoppage by a large listed company with employee shareholders.

Officials of the Solidarity trade union started talks with management at the strike-bound Rudna copper ore mine.

The strategy is crucial to continued profitability at the company, which has been hit by a weak world copper price and the recent appreciation of the zloty.

In an apparent sharpening of the conflict, which so far has affected only the 4,400 workers at Rudna, management warned yesterday that job cuts would follow if the strike continued.

But even before the talks began, the KGHM share price rose yesterday on the Warsaw bourse by 9.5 per cent to reach 12.7 zlotys. KGHM reported a 485m zlotys net profit last year.

cent fall in the share price after the weekend, when the miners voted for the strike.

The strikers have been demanding that management drop restructuring plans which centre on the gradual transfer of several thousand of KGHM's 30,000 or so employees to lower-paid jobs in company-owned subsidiaries.

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## EUROPE

CZECH FINANCES CABINET MAY HAVE TO RESORT TO NEW BONDS AND LOANS AFTER THE DISCLOSURE OF EXTRA STATE BURDENS

## Prague seeks cash after debt shock

By Joe Cook in Prague

The Czech finance minister, Ivan Pilip, is to ask his cabinet colleagues to consider a mix of bonds and loans to help finance hitherto undisclosed public debts with a face value of Kč170bn (\$8bn) that were amassed under the last government, led by Vaclav Klaus.

News of the debt, which is equal to some 10 per cent of gross domestic product and which has never been acc-

ounted for in the state budget, took analysts by surprise. "What this indicates is that Czech fiscal policy is a lot looser than was commonly imagined," said an economist with a US investment bank. "It also raises the question of transparency."

According to official statistics, the state budget had a surplus every year between 1993 and 1995 and deficits of less than one per cent of GDP in 1996 and 1997.

Mr Klaus, whose govern-

ment collapsed last autumn amid a party funding scandal, was once renowned for his professed belief in balanced budgets.

Of the Kč170bn debt, Mr Pilip says that Kč107.5bn is irrecoverable and uncovered by provisions. The shortfall is equal to 6.4 per cent of GDP, or about half as much again as the Czech Republic's hitherto officially recognised public debt.

The bulk of the debt is car-

tied by three state institu-

tions that were established at the beginning of economic reforms to ease the common transition from communism to capitalism.

Konsolidaci Banka, a finance ministry bank set up to relieve the banking sector of communist-era loans, holds Kč49.2bn of receivables. Ceska Inkasa, which took poor quality assets from the state-owned CSOB Bank, holds Kč20.7bn. Ceska Financni, a central bank vehicle for taking bad loans

from troubled banks, is burdened with Kč12.1bn.

The remainder is attributable to the state Export Guarantee and Insurance company, the state's Czech Export Bank and a state guarantee scheme run by the central bank for "stabilising" the banking sector.

Mr Pilip is proposing that the debts be gradually consolidated into a new entity over the next three years, and that the shortfalls be financed by bonds or loans.

"The plan is to create an efficient and clear administration and to prevent further hidden fiscal risks," he said.

As yet, there is no indication whether the proposed bonds or loans would be raised on the domestic or international capital markets, or both.

If the government opts for loans, it would incur additional annual debt servicing costs of up to Kč14bn, equal to 0.8 per cent of GDP, according to one economist.

## Deal with Turkish prisoners set to bring end to hostage crisis

By Kelly Connor in Ankara

Turkish inmates linked to a far-left urban guerrilla group yesterday released 11 prison staff whom they had held hostage and were expected to end their protests after reaching an agreement with the authorities.

About 350 inmates had been holding more than 50 jail guards in 10 prisons in protest at the transfer of prisoners to different jails and at plans to replace open dormitories with individual cells.

Ferzan Ciftci, the Istanbul state prosecutor who mediated in the two-day crisis, said the 10 prisoners affected by the contested transfer would be allowed to move to prisons near their families.

There was no word of inju-

ries in the prisons, but the state-run Anatolian news agency said one guard, Selahattin Keskin, had been freed from Bursa jail in western Turkey after falling ill.

The guards were seized on Tuesday at prisons in Buca, Bergama, Istanbul, Ankara, Sakarya and Cankiri, by prisoners demanding a halt to transfers of inmates from Buca Prison.

Otan Sungurlu, justice minister, said the decision to transfer the prisoners out of Buca would not be reversed. Earlier, he had ruled out armed intervention by security forces to free the guards.

The inmates involved in the hostage-taking are linked to the Revolutionary People's Liberation party Front (DHKP-C). It is an urban guerrilla movement

which grew out of the Revolutionary Left (DEV-SOL) organisation that flourished in the 1970s.

The group has assassinated politicians, prosecutors, police and other members of the security forces, as well as top industrialists. It has also targeted Americans.

Turkish prisons have often been the scene of unrest organised by inmates who belong to various armed guerrilla movements. Contact among inmates is made easier by the fact that prisoners are often held in dormitory-type cells holding 10-60 people. Prison officials report that weapons, drugs and mobile phones are easily smuggled into prisons.

Claiming that the latest crisis showed a clear communication network among inmates in different prisons, Mesut Yilmaz, the prime minister, said action must be taken to prevent armed groups flourishing while behind bars.

Inmates have staged frequent hunger strikes and other protests to protest against plans to introduce individual cells or to call attention to poor living conditions and brutality inside Turkish prisons, which currently hold an estimated 60,000 prisoners.

Last January, more than 100 prisoners, mostly belonging to extreme left or pro-Kurdish guerrilla groups, staged a 55-day hunger strike in several prisons in protest at conditions. In July 1996, 12 inmates died in a similar strike which lasted 69 days.



AP

## Brussels outlines rail freight competition targets

By Michael Smith in Brussels

The European Commission yesterday outlined targets for opening up rail freight networks to competition, as part of a drive to revitalise the rail sector and halve a fall in its share of the transport market.

The European Union executive wants a quarter of the freight market in each mem-

ber state to be available to operators other than the incumbent, usually a state-owned monopoly, within 10 years.

The liberalisation would be achieved in stages, starting with 5 per cent immediately. The targets are bound to cause controversy in countries including France, where state-run companies guard their

monopolies jealously.

In a report yesterday, the Commission argued radical change was needed for the rail sector to tackle a threat to its existence beyond the next century. Neil Kinnock, transport commissioner, said that on present trends, rail's future was bleak. Big changes were needed.

The Commission said that more than 500,000 railway jobs had been axed over the past 15 years and many rail companies were saddled with debts which hindered them from making the investments they needed to expand.

In 1991, the EU approved legislation designed to improve the rail sector's fortunes by introducing competition and reducing railway companies' debt. The legisla-

tion aimed to ensure service providers were independent of infrastructure managers, to avoid potential conflicts of interest.

Yesterday's report said these policies had not been implemented properly and further measures were necessary. The Commission would publish in May a package of measures clarifying the rules on access for

newcomers, which it said were too vague.

These would include guidelines on infrastructure charges and allocations, and tighter rules on rail network management.

In summer, the Commission intends to propose revised rules on railway financing, covering public services and state aid for rail and road transport.

homes on its database.

Daily newspapers, which derive advertising revenue from NVM members, recently refused to accept an advertisement promoting the Wongela, a publication sold on news-stands. It lists properties on offer through rival intermediaries and by individuals seeking lower overheads in the sale of their homes.

The NMA is investigating some 90 complaints, largely of alleged abuse of a dominant market position. It also has the duty of examining proposed mergers and acquisitions below the annual turnover threshold of Ecu2.5m (\$2.7m), at which point the EU steps in. Like the competition directorate in Brussels, its maximum sanction is a fine amounting to 10 per cent of a company's worldwide annual revenues.

The Dutch authority has the power to act on its own initiative, although in the early stages its 60 staff will be occupied mainly with incoming complaints and the flood of cartel exemption requests.

Karel Van Miert, EU competition commissioner, has commended The Hague for the resources it has belatedly committed to the issue.

He is keen to devolve cases to national authorities where possible.

A.W. Kist, the NMA director-general, a lawyer who had previously advised the Dutch government on privatisations, is happy with his terms of reference.

With a little irony, he said: "It is a good law because it has profited from the head start of having lagged behind." Past mistakes by other countries had been heeded.

For example, it may be possible to buy a residential property in Amsterdam without paying the standard 2 per cent commission to an estate agent who finds it, but the NVM association of property brokers protects its patch by denying non-members access to the newest

and most prestigious addresses.

"I would hope that over five years we build the same reputation as the central bank as a supervisor - so that we only have to raise an eyebrow to put a stop to something," he added. If that becomes the case, not only his own staff may be having sleepless nights.

## THE OTTAWA TREATY TO BAN LANDMINES. WILL YOUR GOVERNMENT SIGN?

**It ranks among the cruellest inventions of all time.**

The landmine. A device that not only terrorises communities, but kills or maims over two thousand men, women and children every single month.

But the pain and suffering of these victims and their families has not gone unheeded.

The International Committee of the Red Cross, along with many other organisations, has been working tirelessly to bring about an end to the carnage. These efforts are now beginning to bear fruit.

At the United Nations General Assembly last year 155 countries gave their support to a total ban on anti-personnel mines.

In Oslo an international treaty was drawn up calling for a complete ban on these weapons.

And this December the Canadian Government is inviting all the countries of the world to Ottawa to sign this treaty banning the production, use, export and stockpiling of anti-personnel mines.

Millions of landmines have been laid. All we ask is for 192 pens to be picked up.

**INTERNATIONAL COMMITTEE OF THE RED CROSS (ICRC)  
LANDMINES MUST BE STOPPED**

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## ASIA-PACIFIC

ASEM SUMMIT ISSUE OF HOW TO RESTRUCTURE SHORT-TERM PRIVATE SECTOR DEBT REMAINS TO BE RESOLVED

# Indonesia pressed on new IMF deal

By Peter Mountford, Asia Editor, in London

Indonesia will come under intense pressure at the Asem (Asia-Europe) summit to complete a revised economic reform agreement with the International Monetary Fund before the heads of state conclude their two-day meeting in London on Saturday.

Asian officials said agreement with the IMF was more or less complete except for the issue of how to restructure the country's short-term private sector debt estimated at over \$80bn.

An IMF agreement before conclusion of Asem would provide an opportunity for the 24 other countries represented to endorse President Suharto's decision to accept the prescriptions of the



Habibie: expects a fleet

Washington body. This would allow the meeting to close on a positive note, with a feeling that the economic crisis which has dogged Asia since last summer was back under control, they added.

Conversely, the failure of the Suharto regime to reach an agreement with the IMF team now in Jakarta could leave a sense of helplessness in dealing with the crisis, even though the leaders assembled in London have little direct say in the negotiations.

The European message on the IMF is likely to be unequivocal. "We have absolute faith in the IMF and the proposals they have been putting forward. We see them as absolutely essential," said Alastair Campbell, official spokesman of Tony Blair, UK prime minister.

Continental European officials say Indonesia, which is suffering from rampant inflation and a severe contraction of economic output after its currency plunged by around 70 per cent in recent

months, remains their greatest worry, and they are anxious to see it back on track with the IMF.

President Suharto is staying away from the London meeting, officially on grounds of ill health, but yesterday a confident B.J. Habibie, vice-president, told a gathering sponsored by Asia House business association that Indonesia was going to learn from its mistakes, although it would take two or three years to get the economy back on track.

Mr Habibie also backed further away from the controversial proposal of a currency board peg system for Indonesia, saying he expected the rupiah to float in relation to a trade-related basket of currencies.

The Asian crisis is likely

to top the summit agenda with many Asian countries seeking more help from Europe which has been regarded as slow in coming forward.

"It's important for us to get the recognition from the Europeans that they see it as their problem as well," said one official.

Japanese officials note their country has provided \$15bn to top up IMF packages with considerable concessionary finance for Indonesia as well and the US has provided \$8bn. Europe has provided only \$8.25bn, all to just one country, South Korea.

Opening the summit tomorrow, Mr Blair is expected to say that Europe is not a "fair weather friend" of Asia, but that it shares a vision of a closer relationship and commitment to collaborate.

## Manila exchange dispute deepens

By Justin Marozzi in Manila

The stand-off between the Philippine Securities and Exchange Commission and the stock exchange over insider dealing investigations intensified yesterday with the exchange opposing any moves to amend its bylaws and the SEC threatening unilateral action.

The market watchdog threatened on Tuesday to revoke the exchange's licence unless it reformed its investigation of insider dealing by yesterday.

The threat was not carried out and trading went on as normal this morning but, in a letter to the SEC, Jose Yulo, president of the Philippine Stock Exchange, said there was "no need to amend PSE by-laws". The removal of the president's authority to audit and investigate members - the heart of the tussle between the two organisations - was not necessary for the exchange to achieve self-regulatory status, he said.

Mr Yulo added: "To disengage the president in one of his main functions is... like saying a president is less independent, less fair and has less integrity than a lower ranking officer who reports to him."

The draft budget would presume an oil price of \$16 a barrel. This compares with \$17 in the earlier draft but is still above current rates.

Earlier drafts were overtaken by the collapse of the rupiah, and the official was not sure what the rate used in the new budget would be. The rupiah ended slightly higher at Rp8.55 to the dollar yesterday on optimism about an IMF agreement, compared with a low of Rp17.000 but still far from the Rp10.000 rate assumed in the earlier draft budget.

The draft budget would assume broad money growth would grow by no more than 12 per cent, to undo some of the easy credit in the first months of this year. This would help gross domestic product contract 5 per cent, as opposed to an earlier assumption of zero growth.

The official said the latest draft assumed broad money growth would grow by no more than 12 per cent, to undo some of the easy credit in the first months of this year. This would help gross domestic product contract 5 per cent, as opposed to an earlier assumption of zero growth.

The IMF agreed to the maintaining of food subsidies of Rp1.800bn (\$213m) and fuel subsidies of 7.300bn,

## NEWS DIGEST

### SOUTH KOREA TRADE

## Record surplus in March as imports fall sharply

South Korea reported its largest-ever trade surplus in March at \$3.7bn because of a sharp 36 per cent fall in imports and a modest rise of 7 per cent in exports. Korea, which has normally suffered trade deficits, has recorded surpluses for five consecutive months, including a previous record of \$3.3bn in February. This reflected weak domestic demand caused by its financial crisis. A fall in the currency, the won, has also reduced imports.

Imports of consumer goods fell by 44 per cent, while capital goods declined by 38 per cent and raw materials by 37 per cent.

The weak currency has not benefited exports, which rose by only 4.3 per cent on net shipments of gold collected from public to pay the nation's foreign debt were excluded.

The trade surplus in the first quarter of 1998 amounted to \$8.5bn, with the government estimating it will reach \$20bn for the full year. John Burton, Seoul Dissident to president, Page 10

### THAI ECONOMY

## Inflation rises to 9.5%

Thai inflation reached 9.5 per cent year-on-year in March as the devaluation of the country's currency began to take its toll on prices. Prices have increased 1.1 per cent since February. In its agreement with the International Monetary Fund, the Thai government has targeted annual inflation at no more than 11.6 per cent this year.

The announcement, together with Tuesday's figures showing that exports in January fell 7.9 per cent year-on-year, prompted the baht to weaken significantly for the first time in several weeks. Dealers said slowing exports would weaken capital inflows, while high inflation could head off an expected interest rate cut. The baht closed at Bt39.10 to the US dollar, compared to Bt38.80 on Tuesday.

The main reason for rising inflation are increases in food prices, which account for 35 per cent of the inflation index. They rose 11.6 per cent year-on-year and 1.6 per cent month-on-month in March. Rice accounted for the biggest increase in food prices, climbing 46.7 per cent year-on-year and 2 per cent month-on-month. Ted Bardecke, Bangkok

### CAMBODIAN VIOLENCE

## Prince's supporters in fighting

Street battles erupted in central Phnom Penh yesterday after supporters of deposed Cambodian co-premier Prince Norodom Ranariddh clashed with opponents. More than 100 people opposed to the prince marched through the city and threw stones at the prince's supporters near the city-centre hotel where he has been staying since he returned on Monday, witnesses said.

There followed some 15 minutes of clashes as the rival groups charged each other. The pro-Ranariddh group eventually took flight and dispersed, witnesses said. Scores of military police later arrived on the scene, some with batons and some with automatic rifles.

Prince Ranariddh, who was forced from power in July, was in the hotel all day meeting diplomats, top officials from his Funcinpec party and reporters.

The prince's return was under a Japanese-negotiated peace plan aimed at ending factional fighting and ensuring he could take part in a July election. Reuters, Phnom Penh

### STIMULUS PACKAGE LDP CONSIDERS CHANGE TO FISCAL LAWS

## Japan's ruling party may extend tax cuts

By Michiko Nakamoto in Tokyo

Japan's ruling Liberal Democratic party (LDP) is considering the possibility of extending income tax cuts beyond this year, in spite of an earlier insistence that income tax cuts would not be included in its new economic stimulus package.

The LDP, which rejected income tax cuts for its latest stimulus package unveiled last Friday, is studying the possibility of either extending the Y2,000bn (\$15.35bn) temporary income tax cut or revising the fiscal reform law to allow the government to implement tax cuts on a much larger scale than now possible.

The turnaround by the ruling party, just days after party leaders clearly indicated there would be no further income tax cuts, highlights the split within the LDP and the inability of Ryutaro Hashimoto, the prime minister, to continue to justify his tight fiscal policy amid mounting evidence of a further

downturn in the economy. Mr Hashimoto and the LDP secretariat have been strictly opposed to further income tax cuts, which would undermine the fiscal reform law that calls for a strict schedule to reduce the government deficit.

They have been unable to propose tax cuts for fear of jeopardising the passage of the 1998 budget. A reversal of their tight fiscal policy would also lead to calls from both the opposition and from within the LDP that they resign to take responsibility for economic mismanagement.

As a result, the latest economic stimulus package focuses on public spending measures, but only modest special policy tax cuts included.

However, the package has failed to support the market. The Nikkei average has continued to slump significantly below the 18,000 mark that LDP leaders had considered a crucial level. The yen has weakened further, prompting concerned remarks from

the ministry of finance. Further signs of economic weakness are expected this month with the release today of the Bank of Japan's quarterly survey of business sentiment.

Against this background, the Japanese government has faced persistent calls for tax cuts, not only from the US, Japanese business leaders and private economists, but also from within the LDP. The Japanese government is also concerned that it will face strong calls for further stimulus measures at the Asem (Asia-Europe) meeting in London beginning on Friday.

Most importantly, however, the LDP desperately needs to improve its image before the July national elections for the Upper House of the Diet.

While momentum is building up for further tax cuts, the danger is that the same political considerations that have tied the LDP leadership's hands will once again prevent it from going far enough.

The IMF agreed to the

## Trade trumps human rights in west's dealings with China

James Kyng and James Harding on a new emphasis on dialogue rather than confrontation

Nearly nine years after the Tiananmen Square massacre in Beijing, there are signs of a perceptible shift in the west's attitude toward China on the question of human rights.

Much of the opprobrium has evaporated. Governments in Europe are espousing a belief that engaging Beijing in "dialogue" on human rights issues stands a greater chance of influencing China than public criticism and confrontation, diplomats said.

The shift goes some way toward removing one of the chief obstacles China has encountered in its attempts

to raise its international profile. If Beijing can push the issue of its human rights to the sidelines of international relations, it may be able to project its voice more forcefully on a number of economic and political questions.

The visit of Zhu Rongji, China's new premier, to the UK and France this week is expected to exhibit something of a new official mood toward Beijing in Europe.

"We came to the realisation that our policy of confronting China on human rights was not necessarily the most effective method," said one European diplomat in Beijing. "Dialogue may actually achieve more meaningful progress within China."

The most unequivocal sign that Europe's stance has shifted came early this year

when the European Union decided for the first time not to table a resolution criticising China's human rights record before the United Nations Human Rights Commission.

Diplomats acknowledge that disunity among European allies in 1997, when France declined to support a resolution censuring China, had applied pressure behind the scenes this year. France was rewarded with \$1.8bn in contracts just months later.

By contrast, those countries which tabled an independent resolution in 1997 - Denmark, the Netherlands, the UK and Ireland - experienced a cooling in relations.

To some, the decision this year not to table a resolution appeared short-sighted. "Trade trumped human rights. I think it was a shameful abdication of responsibility," said Louise Coan, China specialist with Amnesty International (USA).

But others notice signs of a spirit of openness in China which should be nurtured.

"Bombast and sanction as a means of determining the course of China's internal affairs is simply a non-starter," said Robert Kapp, president of the US-China Business Council.

Mr Kapp and others said that China's promise this year to sign the Covenant on Civil and Political Rights at the United Nations, as well as other separate developments, was an indication that Beijing is coming to terms with a set of global norms and principles. Such commentators caution, however, that Beijing's promise will have to be followed by ratification before the covenant has any force. This could take several years.

In the meantime, an apparent shift in China's policy on imprisoned dissidents has also ceded some diplomatic advantage to Beijing. Diplomats said that China seems to believe that by allowing imprisoned dissidents to go into exile overseas not only wins propaganda points with the US administration but can, in some cases, render the dissidents ineffective.

Wei Jingsheng, the father of China's modern democracy movement, was freed late last year on medical parole. Apart from a high-profile audience with President Bill Clinton, Mr Wei appears to have had little access to the world's leaders. Robin Cook, Britain's foreign secretary, declined to meet Mr Wei during a trip to London, and so did Mr Chirac.

The US has traditionally been more vociferous than Europe on the question of

China's human rights, in spite of the Clinton administration's decision in 1994 to abandon a policy of linking the continuation of Most Favoured Nation (MFN) trading status to "overall, significant progress" in Chinese human rights practices.

But despite an annual vote by the US Congress since 1990 on whether to extend MFN, the favourable trading status has never been revoked.

This year there is certain to be much vocal campaigning by various human rights, religious and other pressure groups before the congressional vote in June, but most commentators predict that MFN will again be awarded.

The lure of possible contracts to be announced during Mr Clinton's scheduled summit in late June (after the MFN vote) could also

take the edge off human

rights militancy in Congress, that Chinese lobbyists are commentaries said. And playing an increasingly skilful game in Capitol Hill.

Wei Jingsheng being feted in Sweden. But he has had little access to national leaders other than in the US

Reuters

### CONTRACTS & TENDERS

#### MINISTRY OF ECONOMY AND FINANCE

#### MISSION FOR THE REHABILITATION OF PUBLIC AND PARASTATAL ENTERPRISES

#### TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS

#### PRIVATIZATION OF CAMBODIAN SUGAR COMPANY, INC. (CAMSUCO)

#### INTERNATIONAL CALL FOR TENDERS

As part of its privatization programme, the Government of Cambodia is launching an international call for tenders for the privatization, through sale of assets or shares, of the Cameron Sugar Company, Inc. (CAMSUCO).

CAMSUCO is a quasi-public company created in 1975. Its capital of FCFA 1 265 406 076 is held 95% by the State, the National Investment Society and other public bodies. Located 135km Northeast of Yaounde, CAMSUCO is a modern sugar complex with:

- A 18 000 hectare concession of which 12 000 hectares are developed for sugar cane production;
- A sugar processing plant with an integrated refinery of 50 000 tonnes/year capacity, expandable to 80 000 tonnes/year, and a sugar cubing plant;
- Appropriate infrastructure workers with housing, education and health services.

The potential level of non-irrigated cane production is high. The labour force of the complex is endowed with proven skills. The sugar processing plant equipment (Five Cell Babcock) is fully functional and well adapted. Nevertheless, significant maintenance will have to be undertaken for the plant to reach its previous output level.

During the last 22 years, CAMSUCO has been a strong performer, attaining output matching its capacity. Due to difficulties in recent years, it is now working at a low rate of utilisation in spite of domestic demand of 100 000 tonnes per year, which is not matched by domestic supply. The Company has significant potential reserves to increase its activity in all sectors.

This call for tenders is aimed at national and international investors, at operators with experience of running tropical plantations or active in the sugar sector. Agricultural lands will be rented through a long-term lease. In order to ensure the broadening of the share-holding, the purchases will be ultimately required to set aside 10% of the new company's capital for the State and a further 25% for investors from Cameroon.

The tender documents including an information memorandum are available from the 7<sup>th</sup> of April 1998. Interested parties are invited to apply to one of the following addresses. They will be required to sign a confidentiality agreement and forward the sum of FCFA 500 000 (five hundred thousand CFA francs) or FRF 5 000 (five thousand French francs).

TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS  
SNI Building, 9<sup>th</sup> Floor, P.O. Box 1452,  
Yaounde - CAMEROON  
Tel.: (237) 23 51 50 or (237) 23 51 08  
Fax: (237) 23 51 08

Offers must be submitted in sealed envelopes and received no later than 8<sup>th</sup> June 1998 at 5.00 pm local time, at the TECHNICAL COMMITTEE FOR PRIVATIZATION AND LIQUIDATIONS in Yaounde.

### CONTRACTS & TENDERS

#### REPUBLIC OF

JULY 1998

WE DIGEST  
Imports in March  
fall sharply

**CIGARETTE MAKERS' ORIGINAL PROPOSALS OVERTAKEN BY BILL WHICH COULD COST INDUSTRY MORE THAN \$600BN OVER 25 YEARS**

## Tobacco settlement 'as good as dead'



John McCain, chairman of commerce committee, put forward proposals granting little legal protection for tobacco industry AP

By Richard Tognoli  
in New York

The US national tobacco settlement is as good as dead. That is Wall Street's verdict following this week's developments in Washington.

Yesterday, the Senate commerce committee looked set to vote through draft legislation which, if approved by Congress, would hit the tobacco industry with taxes and penalties of more than \$600bn over 25 years, partly to settle existing lawsuits.

The bill would give cigarette makers almost none of the protection against big civil lawsuits they had sought, leaving them exposed to multi-billion dollar awards for damages.

"The bill is a disaster for the industry," David Adelman, an analyst at Morgan Stanley Dean Witter said. "It would put the manufacturers under incredible financial stress, yet even this proposal is being criticised by the public health community. I think the public health segment will truly not be satisfied until the manufacturers are bankrupt, and as a result, you can't get a reasonable settlement."

Gary Black, a tobacco analyst at Sanford C. Bernstein, said in a note to clients on Tuesday that "unless something magical" happened in the next 48 hours, the settlement was "now officially dead". Most investors could have lived with the financial aspects of the deal if liability protections had come through, Mr Black said.

The industry also agreed to sever restrictions on the advertising and marketing of its products. But in return, it was to get immunity from big class action lawsuits and punitive damages awards,

have been raised through a cigarette price increase of 62 cents a pack, excluding further penalties if under-age smoking failed to decline.

The industry also agreed to sever restrictions on the advertising and marketing of its products. But in return, it was to get immunity from big class action lawsuits and punitive damages awards,

from the deal if it contained the all-important legal protections it sought.

The industry's bargaining chip was that, without protections, it would not agree to give up its rights to advertise and market its products.

On Monday, however, John McCain, chair of the Senate commerce committee, published legislative proposals that would raise the price of cigarettes by \$1.10 a pack over five years while granting almost no legal protections. The following day the Senate as a whole overwhelmingly approved a non-binding resolution denying the tobacco industry legal relief in any settlement.

Legislators and the tobacco industry have been engaged in brinkmanship since the negotiations began, and it is still possible that a compromise will emerge. But Wall Street analysts think the tobacco industry is about to give up on the deal.

If that happens, Congress will be left with the option of doing nothing at all, or more likely, imposing narrower legislation on the tobacco industry that would amount to a big tax increase and regulation by the Food and Drug Administration.



Mercedes 300 SL Roadster



Aston Martin DB2 Drophead



MG A



Jaguar XK120 Roadster



Alfa Romeo 6C 2500



Triumph TR3A



Austin-Healey 3000

## Bolivia to cut compensation to coca growers

By Sally Bowen in La Paz

The Bolivian government yesterday began to wind down compensation paid to individual growers of coca leaf - the raw material for cocaine - for uprooting illicit crops and replanting with legal crops. By October, individual coca growers will receive no compensation at all.

To soften the blow, communities will be compensated instead, but on a diminishing scale. President Hugo Banzer's government, which assumed office last August, aims to eliminate by 2002 all 38,000 hectares of illicit coca, leaving only areas planted prior to 1988 for legal traditional and medicinal uses.

Despite the government's efforts to fulfil US pressure over coca reduction, US-funded assistance for fighting drugs in Bolivia is being cut from \$48m last year to as little as \$12m for 1998. This reduction has ranked Bolivia, which is also smarting from the US Congress allocation of \$70m to assist Colombia, which lost its "certification" (official US approval of its counter-narcotics efforts) two years ago.

Bolivia cites its achievements in meeting US targets for coca reduction. Its 1997 target was met with 7,000 hectares of coca plantations ripped up. The area under illegal coca was reduced by a net 7 per cent, according to US State Department figures.

"The US position clearly lacks logic," says interior minister Guido Nayar. "We want the most powerful nation in the world to support us and demonstrate coherence in its policies." But whatever the amount of counter-narcotics assistance, he says, Bolivia will continue with its "national effort" and actively seek alternative sources of financing, notably from the European Union.

You know the difference between MG A and Austin-Healey, but what about Blue Chips and Red Chips?

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### NEWS DIGEST

#### US MANUFACTURING

##### Growth remains healthy despite Asia crisis

Growth in the US manufacturing sector expanded sharply in March, well ahead of analysts' expectations and without showing signs of rekindling inflation.

The National Association of Purchasing Management said yesterday that its monthly index of business activity surged to 54.8 last month from 53.3 in February. Economists had expected the trade group's figure to be unchanged or slightly lower, reflecting a slowing of the economy because of the Asian crisis.

But there were no immediate signs that the crisis was hitting manufacturing or construction, either, where the Commerce Department reported yesterday that spending rose in February for the third consecutive month, with increases in housing and government construction offsetting a decline in commercial projects.

The 0.3 per cent increase, to a seasonally adjusted annual rate of \$622bn, followed stronger gains of 0.7 per cent in January and 0.8 per cent in December. AP, New York

#### BRAZIL SHORT-TERM INFLOWS

##### More limits considered

Brazil may impose further restrictions to limit short-term capital inflows, Pedro Malan, the finance minister, hinted yesterday.

The country, which late last year was suffering heavy outflows of capital in the midst of the Asian crisis, has in the last two months faced a flood of inflows. This led the government last week to tighten controls on money entering the country.

Speaking to a London conference organised by the FT on power privatisation in Brazil, Mr Malan said Brazil's foreign currency reserves have risen to a record \$65bn - on the back of heavy inflows during March.

He said the government had told the International Monetary Fund: "We reserve the right to impose or not to impose controls on short-term capital inflows as necessary.

Controls would continue to be "market friendly and not restrictive", Foreign Staff, London

#### GORE-CHERNOMYRDIN COMMISSION

##### Ties with Russia to continue

Russia's ambassador to the US said yesterday that the Gore-Chernomyrdin commission, which has pushed forward the US-Russian economic relationship, will continue its work despite the removal of Victor Chernomyrdin, the Russian prime minister.

"The next meeting is in Moscow at the end of the summer," said Yuli Vorontsov, adding that the Yeltsin administration "highly valued" the commission's achievements and wanted to keep it alive.

The commission has promoted US-Russian economic ties in areas ranging from aerospace to oil. The personal relationship between Mr Chernomyrdin and Al Gore, US vice-president, has been a key factor in its work. But Mr Vorontsov and other Russian speakers at a conference of the US-Russia Business Council insisted that the surprise dismissal of the Russian cabinet did not signal a change of policy. "This is not a change of flight plan, but a change of crew in the cockpit," said the ambassador, Bruce Clark, Washington

#### QUEBEC

##### Budget hints at tax relief

Quebec is poised to bring in a balanced budget by the end of fiscal 2000, and is hinting at tax relief in advance of an election anticipated this autumn.

The province is forecasting a deficit of C\$1.1bn (US\$780m) for 1998-99, just 0.5 per cent of GDP. While there are no short-term tax reductions, Bernard Landry, finance minister, said: "Quebec is already overtaxed and we must reverse this situation as quickly as possible."

The separatist Parti Quebecois government has lagged behind Ottawa and the other provinces in putting its fiscal house in order, but analysts said the conservative forecasts for the budget should allow the province to meet its deficit targets easily. Edward Alden, Toronto

#### INTERNAL REVENUE SERVICE

##### Sweeping reforms approved

The Senate Finance Committee has unanimously approved sweeping legislation to overhaul the troubled Internal Revenue Service.

In a vote late on Tuesday, the committee endorsed a bill that would provide new taxpayer rights and institute a private sector-led management committee to oversee the agency's operations. "This is a major step forward for the American taxpayer," said William Roth, committee chair.

Mark Suzzman, Washington

## Vibrant California shrugs off triple threat to economy

By Christopher Parkes  
in Los Angeles

The combined forces of the Asian crisis, renewed industrial restructuring and the worst winter weather on record have had no discernible impact on California's economic resurgence.

Growth in employment and personal incomes continues space and consumer confidence is at its highest for seven years, according to economists at the University of California, Los Angeles.

Optimism over the Asian impact is underscored by an analysis from the Federal Reserve Bank of San Francisco, which says vital exports of high technology, business services and aircraft from western states have been barely touched by events.

The worst-affected sectors, farm commodities and processed food, account for only 15 per cent of exports to Asia and less than 1 per cent of regional gross domestic product.

Running counter to the national trend, California is expected to continue to gain manufacturing jobs, especially in electronics, textiles and clothing.

The only significant negative elements featured in the report are rising pressure on housing resources and tightening labour markets. San Diego and Oakland have recently joined Silicon Valley, San Francisco and Orange County in the south where unemployment is 4 per cent or less.

Silicon Valley's Santa Clara County recently supplanted Honolulu as the country's most expensive residential area.

The net reduction in the area's growth might be less than some economists had calculated, and closer to the national impact, expected to fall between 0.5 per cent and 1 per cent.

National economic prospects are clouded by a lack of skilled labour and the possibility of wage inflation, but the UCLA report says California's prosperity is attract-

ing a strong flow of newcomers to bolster the rate of population increase to 1.7 per cent a year by 2000.

But even as net immigration climbs to 225,000 a year, unemployment will fall steadily from 5.8 per cent now, to match the expected national rate of 5.3 per cent next year, reaching 5.1 per cent in 2000. Jobs are currently being created at the highest rate in 14 years.

"Notable" damage caused by El Niño-related storms is minor compared with previous natural disasters.

The negative impact caused by business developments such as the new wave of consolidation in financial services and job cuts in aerospace is also modest when compared with past experiences.

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These allow them to offer deposit-based savings accounts.

He said: "I think what you have now is the possibility that the markets will almost go ahead of the legislation.

In the 1980s the insurance industry had drawn a line in the sand and banks were never going to be in our business. But there are too many participants in the financial services field now to approach the marketplace with that frame of mind.

People are going to figure out ways to get into banking.

Gerald Solomon, chairman of the House rules committee, said the industry had "waged a campaign never seen in my life" to defeat the bill.

Insurers suggested that there was now a strong chance that events in the marketplace would force the hands of legislators, in much the same way that moves by banks into the securities field forced earlier revisions of the traditional divisions under the Glass-Steagall act.

Sean Mooney, chief economist at the New York-based Insurance Information Institute, said that large insurers, including State Farm, had already taken advantage of loopholes in the law which allowed them to set up thrifts, rather than commercial banks.

These allow them to offer deposit-based savings accounts.

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reform to pass by the end of this session.

It said: "This Congress has made more progress on financial services reform than ever before, and we view last evening's development as a temporary delay."

In Congress, the Republicans faced mounting obstacles, including defections from their own party as well as Democrat opposition. The government has threatened to veto the bill in its current form, if congressmen voted it through.

"We do not want a bill that will roll back everything we have achieved over the last 30 years," it said. "But the problem now is that there is a lot of litigation with regulators which we have to face."

in recent years.

The American Bankers Association, which led the banks' opposition alongside large banks such as Chase Manhattan, yesterday denied it wanted to defeat any bill to reform the financial services industry.

"We do not want a bill that will roll back everything we have achieved over the last 30 years," it said. "But the problem now is that there is a lot of litigation with regulators which we have to face."

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## INTERNATIONAL

## S Africa 'plot' more farce than thriller

By Victor Mallet in Pretoria

Was there a leftwing plot to overthrow the South African government? Or was there a plot by rightwing whites to destabilise the government by concocting an intelligence report suggesting an imminent leftwing coup?

Having dismissed the first suggestion as fanciful, President Nelson Mandela and his four-year-old government are now taking the second possibility — a rightwing conspiracy — much more seriously.

Yesterday Mr Mandela was presented with the findings of a hastily convened inquiry into the intelligence report which alleged a coup plot. He is expected to disclose the inquiry's recommendations and take action on them in coming days.

If heads are to roll, the most likely target is George Meiring, head of the South African National Defence Force who passed on the allegations of a leftwing plot to Mr Mandela in February.

Pakamile Mankahlana, Mr Mandela's spokesman, yesterday described as "totally flawed" the way the report had been compiled. "It is impossible to take the so-called Meiring report seriously," he said.

Government officials say it was obvious from an early stage that the leftwing plot theory was implausible, and they attribute the allegations to disaffected whites who regret the end of white minority rule. Among those said to be implicated in the report on a supposed leftwing plot are former ANC guerrillas, including Siphiwe Nyanda, the SANDF chief of staff who is likely to succeed Gen Meiring, and Winnie Madikizela-Mandela, the ex-wife of the president.

Mr Mandela insisted that the inquiry should investigate not the dubious contents of the report, but how and why it was compiled.

Only the South African and Mozambican authorities are likely to be able to cast light on the mysteries of Mr McBride and the alleged leftwing plot.



The anguished brother and sister of bombmaker Muhyideen al Sharif, inset, Israel denied involvement in shooting and blowing up the Hamas militant.

### Car blast man 'was Hamas bomb maker'

By Avi Machlis in Jerusalem

Hamas, the Islamic Resistance Movement, yesterday accused Israel of killing Muhyideen al Sharif, a suspected Hamas bomb maker, the man found dead after a car explosion earlier this week in Palestinian-ruled Ramallah. The group

threatened revenge, although Israel denied any involvement.

Initially it was thought a bomber had been killed while preparing an attack. But Palestinian authorities said Mr Sharif was shot dead and then placed in the car, which was blown up by remote control.

Hamas launched an intensive bombing campaign, killing dozens of Israelis, after its leading bomb maker, Yahya Ayyash, was assassinated by a booby-trapped cellular telephone in Gaza in 1996. Israel has never accepted responsibility. Since then, Israel has hunted Mr Sharif.

## Egypt cracks down on press

By Mark Neftali in Cairo

Egyptian authorities banned distribution of 36 newspapers and magazines printed in tax-free industrial zones yesterday in the latest action against the country's increasingly outspoken independent media.

A wide range of English and Arabic language newspapers will be affected by the ban issued on Tuesday by the General Authority for Investment (Gaf), which controls the tax-free zones.

Newspapers published in the free zones are subject to censorship both before and after printing. Only, on receipt of written clearance and payment of customs duties may each issue be distributed outside the free zone.

Journalists regard the latest action as an attempt by political figures opposed to economic liberalisation to undermine the media in advance of any liberalisation of Egypt's political system.

"It's the function of the media that they don't like. If we move properly into the privatisation process, the entire power structure will change in Egypt," said Hisham Qassem, publisher of the Cairo Times, which is printed in the tax-free zone.

"They want to get us now, because within a year they won't be able to."

Doubts have been raised over whether the Gaf has authority to ban distribution of publications. A government official confirmed yesterday "there is nothing in the [free zones] legislation affecting the press."

One official said the action was taken on orders of the prime minister, Kamel el Ganzouri, who had become "thin skinned" in the face of criticism of government policy.

These options should be welcomed by poor and industrial countries, but not the Bank's core middle-income clientele. This poses a political problem that militates against quick agreement, but Mr Wolfensohn knows time is running out.

## Plea on human rights in Algeria

By Ruth Klail in London

Human rights organisations are urging western governments to push for the appointment of a United Nations rapporteur on Algeria at the UN Human Rights Commission.

Algerian activists yesterday joined in a rally organised by Amnesty International at the British parliament. Salma Ghozli, editor of Algerian weekly La Nation, said she did not expect the west to solve Algeria's problems but at least to maintain pressure on human rights.

Human rights groups have for months been calling for independent investigations into the killings in Algeria. But Algiers rejects such demands and no western government appears ready to go as far as pushing for a rapporteur at the UN Human Rights Commission's meetings ending on April 23. The rapporteur would regularly report on abuses.

Human rights groups and western governments are now hoping that the UN Commission would at least lead to visits by special UN rapporteurs on torture and extra-judicial killings. The US is considering sponsoring a resolution to prod Algeria to allow these visits.

Algiers several years ago had accepted the principle of a visit by the two special rapporteurs but it recently rebuffed US and European Union requests for immediate access.

The Algerian government says the problem is terrorism by Islamist extremists, not human rights. Ahmed Benyamina, Algeria's ambassador in London, said his government would not bow to pressure and rejected politicisation of the human rights issue.

"We resent that due consideration is not given to the democratisation of the country," he said, adding Algeria had submitted a human rights report to a UN committee.

## World Bank's loans to prop up Asia leave little for the poor

Bailing out economies in crisis has weakened the bank and robbed it of funding for debt relief and soft loans, and for emergencies, writes Robert Chote

The World Bank has warned its shareholders that the unprecedented loan packages it has agreed for crisis-hit countries in Asia threaten to limit its ability to help poor countries and deal with emergencies.

This prospect is likely to create friction at the World Bank's spring meetings this month, with industrial countries pressing middle-income nations to pay more to borrow from the Bank. They in turn will argue that the industrial countries are trying to avoid paying for their own pet projects.

Help for Asia and higher lending to eastern Europe mean that the Bank expects to disburse loans worth a net \$11bn this year, far in excess

\$400m this year and next.

This would punch a big hole in the Bank's net income, which it has used in recent years to pay for debt relief and soft loans for poor countries and to finance emergency projects in Gaza.

Last year the Bank earned \$7.2bn in interest on its loan portfolio and \$834m from investments. After interest payments on its borrowing, administrative expenses and contributions to special programmes, this left net income of just under \$1.3bn.

But the Bank's net income is now forecast to fall below \$400m this year and lower still in fiscal year 1999. The precise level will be unclear until the board decides exactly how much to put in reserves.

The Asian crisis will make the Bank's portfolio appear more risky, but there is an offsetting chance that some countries will follow Syria's example and start clearing their arrears.

In the short-term, this means that net income is likely to fall short of the demands on it. But the income gap is not simply a problem for this and the forthcoming fiscal year.

At last year's spring meeting, Mr Wolfensohn told finance and development ministers that the Bank's income was set to halve between fiscal year 1998 and fiscal year 2005. By fiscal year 1999 income would be too low to inflation-proof its \$25bn capital base.

Income is falling in part because relatively lucrative fixed rate loans are exploring and because lending on the Bank's standard terms is no longer profitable at the margin. The Bank runs in the black only because its richer shareholders do not demand a dividend on their capital.

Directors are also discussing ways to raise more revenue. Officials believe that taking more risks with the investment portfolio could

raise \$150m a year. Charging a fee for programme preparation would also raise upwards of \$140m a year.

The most controversial proposals involve increasing the cost of loans. Removing the 25 basis point interest rate waiver offered to borrowers that service debts on time could raise \$260m a year in the short term.

But the long-term money spinner would be to raise the cost of new loans by 75 basis points — reducing their price advantage over private sector loans by a quarter. This would raise only \$70m in fiscal year 1999 but \$350m by fiscal year 2007.

These options should be welcomed by poor and industrial countries, but not the Bank's core middle-income clientele.

This poses a political problem that militates against quick agreement, but Mr Wolfensohn knows time is running out.

### MAD COW DISEASE COMMISSION SHELVES BAN ON CATTLE PARTS

## Europe's BSE muddle averts trade war but fails to deal with threat to health

By Michael Smith in Brussels

Rarely has the European Union made such a mess of law-making.

On Tuesday evening it was six hours away from implementing legislation which, if strictly applied, would have halted billions of dollars of trade in life-saving medicines and other industrial products, and caused severe friction with the US.

The 15 EU nations had known for months that the proposed law banning potentially infectious cattle parts would have undesired and unintended consequences, but deep divisions prevented them from changing or delaying the ban.

A last-ditch deal was finally reached on Tuesday evening for a postponement from April 1 to next January.

But the European Commission, the EU executive, which has pushed for a ban as part of its fight against BSE, or "mad cow" disease, is wondering how it can meet member country demands that it change the proposed law to their satisfaction, even with nine months on its hands.

"They are keeping from

me the secret of how we can find agreement," said a highly irritated Franz Fischler, agriculture commissioner.

The delay will also heighten fears among consumers about the safety of eating meat, particularly beef, if slaughter houses are not required to remove the cattle, sheep and goat parts, including brains and spinal columns, which the Commission wanted banned. BSE has been linked to CJD, a fatal disease affecting people.

Meanwhile, Commission and government officials will be analysing how attempts to protect consumers have gone so badly wrong, and how they can avoid such public division and prevarication in the future.

But Commissioners knew they had a struggle on their hands when they decided last July to go ahead with ban on "specified risk materials" in cattle, sheep and goats against opposition from seven of the 15 EU countries.

It could have ridden the opposition with the right legislation. But the proposed law was deeply flawed, not

remove the specified risk material minutely present in billions of dollars of exports to the EU every year. It threatened a trade war.

US officials — and indeed their counterparts from EU countries — became increasingly frustrated with the difficulties in getting information about the ban.

Several commissioners and their departments had responsibilities for different

aspects of the ban. Each had a different view, and diplomats complain co-operation was poor.

Some Commission officials believe there should be rationalisation with food law responsibilities concentrated in fewer directorates.

That, however, offers little hope of a solution to the Commission's problems in finding agreement from EU

nations for a risk material ban in the short-term. Nor is there likely to be one.

After failing to find a formula for the ban's first planned implementation on January 1, the Commission in March proposed a two-tier system which would allow countries to apply for ban exemptions if they could demonstrate they were free of BSE.

This enraged countries like the UK, France and Ireland which had already put bans in place. Germany which claims to be BSE-free were worried they could not prove it.

The result was a scolded in the decision-making system. Last week, a frustrated Commission said it wanted to withdraw the ban altogether so it could consult parliament and member states for a new proposal based on the latest scientific evidence.

Yesterday, the Commission made clear that this option, rather than a revision of the existing proposal — remained its favoured approach. That means there is unlikely to be a ban in place next January, since an agreement between member countries and parliament

will take up to two years to negotiate.

Should consumers be worried? The latest advice from EU scientists is that the list of specified risk materials should, if anything, be getting longer. In their last communication to the Commission, they appeared to give partial support to the UK's recent decision to ban beef-on-the-bone.

Governments appear to be taking the view that the scientists are being ultra-cautious. But if the BSE epidemic spreads to humans and specified risk materials prove to be the carrier, EU governments will have a hard time explaining the events of the last nine months to their electorates.

## US still pushing to bring down trade barriers

By Nancy Dunn in Washington

The US last year made progress against one Japanese trade barrier — keeping out racehorses.

The Japan Racing Association limits participation of foreign horses, but agreed to open its gates to foreign racehorses in nine events and will increase the number to 11 in 1998.

However, little else has changed in the bilateral trade relationship, except that the US goods deficit with Japan has risen from \$47.7bn to \$55.7bn.

The 1997 report on foreign trade barriers, released this week by the US Trade Representative, shows that "the administration continues to

fear and resented document following a 1988 law stating the Trade Representative must make its findings the basis for so-called "Super 301" complaints. Under "Super 301", those countries with egregious trade barriers were told to improve market access or face sanctions.

With the advent of the World Trade Organisation's dispute settlement system, the US has virtually abandoned bilateral trade ratification and now takes most of its complaints to Geneva. But the National Trade Estimates report remains as a broad policy document highlighting US concerns. Jay Ziegler, spokesman for the Trade Representative,

says as such, its message to Japan has evolved considerably since last year, when the report placed elimination of trade barriers at the centre of the US-Japan economic relationship.

This year, some 40 pages of individual industry complaints range from dietary supplements to worries over Japanese car dealers unenthusiastic about trying to sell American vehicles. On the plus side, the trade office has concluded deals to reduce or eliminate Japanese barriers affecting wood products, sound recordings, tomatos, telecoms procurement, spirits and aviation.

But the report's emphasis is on structural and macroeconomic issues. It says

the 1995 three-year Japan Deregulation Action Plan was ineffective because the most important recommendations were "often ignored" by the Japanese.

The trade office rests its case on last year's US Enhanced Initiative on Deregulation and Competition Policy seeking "significant" deregulation for telecoms, medical devices and pharmaceutical products, housing, financial services, competition policy, distribution and transparency.

The report has little new to say about its differences with the EU, where "restrictive distribution practices, tariffs and unpredictable product approval, labelling and licensing requirements

have restricted market access".

It has added to the list of worries a new beef labelling law, because "a lack of timeliness in announcing and transparency in implementing these regulations could disrupt US beef sales".

The US merchandise trade deficit with China soared last year to almost \$60bn. Beijing was praised for improving the transparency of its trade regime, but the report raises concerns about its trading rights system, which restricts the number of entities allowed to engage in international trade. In areas where demand exceeds supply, a large illegal grey market has developed.

There was a strong lobby from the German rival, the

## Chile plans \$2bn weapons modernisation

By Imogen Mark in Santiago

The Chilean armed forces are going ahead with an ambitious programme of arms procurement to re-equip and modernise their arsenals.

The Scorpene was the most modern and one of the most expensive options but had the added benefit of a nuclear capability. The submarine, however, will be fitted with a conventional German-made engine. The submarine will replace two older UK Oberon class machines.

The Chilean armed forces have the unique advantage in the region that they have a guaranteed arms procurement budget from the sales of Codelco, the state copper company.

Codelco is obliged to hand over 10 per cent of its annual sales revenue, which is worth about \$300m a year for the military budget. Before leaving power in 1990 the military also imposed a "floor" on the defence budget, which cannot be cut by Congress or by the executive.

Nevertheless, the Brazilian air force is also looking to buy 100 combat aircraft. A delegation visited FIDAE, the Santiago air fair last week, where the four contenders were all showing their aircraft.

So far the Chilean government has not asked for offset deals in investments or benefits. However, this is expected to be raised in the coming round of negotiations.

Scorpene, which is part of Sweden's Saab-British Aerospace Gripen JAS-39, the Mirage 2000-5, the F-16 C/D model from Lockheed Martin of the US, and the F-18 from McDonnell Douglas — to come up with proposals on finance.

Media reports last month said the navy was considering buying four 9,600-tonne Kidd Class ships, to replace three 4,600-tonne Adams Class destroyers due for retirement.

The US ships were on offer for \$300m (US\$13.8m) each, compared with a \$250m price tag for new destroyers.

A spokesman for Ian McLachlan, the defence minister, said the plan was no longer being considered. "The navy may have had some thoughts about it, but it hasn't gone any further," he said.

Lottery



## TECHNOLOGY

## INTERNET CORPORATE WEBSITES

# Adrift on an electronic ocean

Many company sites manage to lose users after only two clicks, says Andrew Baxter

**C**ould try harder. Plenty of room for improvement. Can do better. It looks as if the clichés that teachers once sprinkled regularly over school reports can now be applied to corporate web sites too.

That is the main conclusion to be drawn from a study\* of 100 sites owned by some of the world's biggest and most successful companies. Just three sites – those of Sun Microsystems, AT&T and Bell Atlantic – provided a relatively high level of content and activities for all three main types of users: customers, prospective employees and shareholders.

The study by California-based Shelley Taylor & Associates uses proprietary research techniques based on nearly 200 evaluation criteria, and was designed to help companies find ways to improve corporate performance. Can customers, for example, make purchases online? Will prospective employees find the information they need and submit applications online? Or can investors review key financial data and contact investor relations?

Shelley Taylor, managing director of the consultancy, says companies can learn from the

best practice of the "stellar few" how to take advantage of the web to strengthen relationships with these three key external user groups.

The good news is that some companies clearly demonstrate an understanding of at least one of these user groups. Unfortunately, the other two groups are often ignored, leading Ms Taylor to conclude that, in these companies, web site design and implementation are not being centrally managed. "These companies run the risk of losing competitive advantage with their other key audiences," she says.

Another group of sites is identified which provides basic information to all three external audiences, but not enough of it to satisfy any of them. On top of that, there are not enough signposts to help users find what they want or determine quickly enough that the information is not there. These companies are guilty of mediocrity, says Ms Taylor, and are likely to leave sites frustrated.

The worst companies, meanwhile, appear to place very little value on the web as a strategic communications medium, and seem to have no systematic approach to web design or content, the study says. "Whether this is due to lack of insight on the part of management or lack of information is impossible to say," it adds.

Running through the study is a strong emphasis on the need for better navigation to help site users find their way to the information they need. Only 42 per cent of sites provided global navigation, which enables the user to navigate between main sections of the site without having to go back to the homepage. This leaves users lost in space after just two clicks.

Local navigation, which works the same way with a section of the site, for example, from "submit application" to "search for jobs" in the employment section, was provided on only 22 per cent of sites, while site maps were only supplied by 38 per cent.

Naviation is one of several areas where some intriguing national differences emerge. The five Swiss sites in the sample scored well on navigation, as did the Canadians, but the UK and US came bottom and next to bottom respectively. Ms Taylor suggests that might be down to a certain technological arrogance in both the UK and US. "American sites tend to rely much more heavily on the latest fad, utilising applications that make the pages fun to look at but not necessarily easier to find," she says.

In contrast, US and UK sites are the only ones to offer online shopping, while US sites, perhaps not surprisingly given the country's strongly-rooted customer

service mentality, offered the highest level of both after-sale service and descriptions of customer policies and practices. Almost none of the non-US sites offered product support online. Yet, overall, the highest level of customer information was provided by French companies – they seem to be much more "big picture thinkers" than their counterparts in other countries, says Ms Taylor.

Further national differences emerge in the sections aimed at prospective employees, who are the most neglected of the three external audiences. Two-thirds of sites offer some information, but only 22 per cent enable potential employees to look for jobs according to any search criteria.

US and Canadian companies are most likely to allow online job applications: 45 per cent of US sites surveyed allow it, compared with just 13 per cent of UK companies. Many companies fear they would need additional manpower to review online job applications, says Ms Taylor. But, she points out, companies such as Cisco Systems in the US use keyword recognition software to filter applications, and can process huge numbers of applicants.

\*The Missing Link. Shelley Taylor & Associates, 32750 Tel US, 650 473 6514. E-mail answers@infotaylor.com

## FT WEBSITE RELAUNCH

# Tricky task of making things simple

**P**aul Maidment on the rebirth of a multi-role, 75,000 page site

"If we were two guys in a garage, we could knock this site out over a weekend" said one of FT.com's redesign team at a frustrated moment. "It's only because we are part of an international media group that we can't."

The redesign of the Financial Times website, FT.com, launched today, gives a half-life to the belief that the world wide web lets anyone be a publisher.

True, \$99.95 site-builder software and the 5MB of server space

free with most dial-up internet access accounts is enough for a personal page or two. A site that offers upward of 75,000 pages, most of which change daily or more frequently, and incorporates extensive financial data feeds, is of a different order.

Redesigning a site that scale takes time, resources and expertise. It has not been only a matter of size. The scale of our ambition has increased because of a reorganisation of the Financial Times group.

The editorial pages remain the heart and soul of the site. We have reorganised the sections. There will be a stronger emphasis on "same day" news, the first step towards increasing the

immediacy, depth and interactivity of the site.

The main benefits are better sign posting to the depth and richness of the site and an ability to get round it more swiftly and easily. Our navigation uses menus and keeps links to all the main sections on each page. We have also cut navigational graphics and rely more on typography.

Our users are busy people. Making the site simple, elegant and easy to use are just as valuable time savers as being authoritative, concise and comprehensive. No garage-dwellers, we are just too true to be cool.

Paul Maidment is editor of Financial Times Electronic Publishing.



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The organisers reserve the right to alter the programme as may be necessary.

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### TECHNOLOGY WORTH WATCHING

#### Farmers tap into river power for irrigation and energy

An environmentally friendly turbine that is powered only by the flow of water, but that can irrigate 5,000 hectares of land, could help small farmers in developing countries, writes John Madley.

In the Indian state of Uttar Pradesh better-off farmers have installed diesel or electric pumps to lift water from rivers and streams to irrigate their crops – but for most the cost of fuel is too high.

Mangal Singh, a local farmer, has harnessed the natural flow of a river near his village to lift water for irrigation, and also to provide a source of energy for other purposes.

The Mangal Water Wheel Turbine Pump is built from locally available materials and requires no diesel or electricity to operate. Its only source of energy is a fast flow of water.

Even for farmers who can afford fuel, the Mangal pump is a considerable advantage – especially in remote areas where supplies can be erratic.

The system uses either one or two wheels, 2m in

diameter, which are installed on a fast-flowing river and connected to gears. Where the wheel hits the water, the water needs to be 1m deep; this can be achieved by low-cost check dams if necessary. The water moves the wheel fast enough to drive a centrifugal pump via the gears.

The pump draws water from a reservoir, which must also be created for the system to work, and a pipe connected to the pump carries the water up to 10km to the fields.

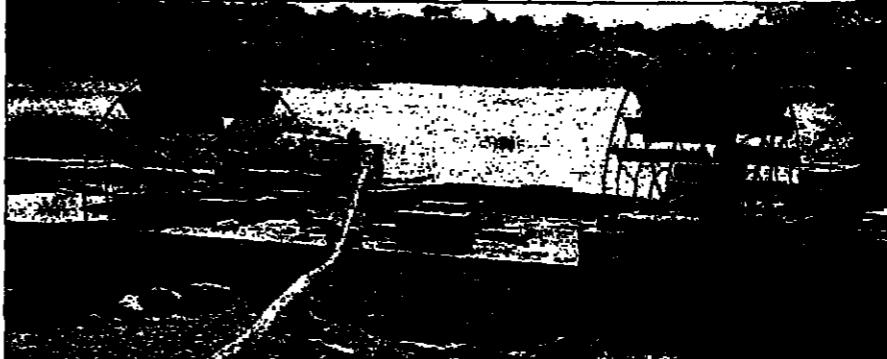
Operating costs are negligible and energy conversion efficiency is high, claims Mr Singh, who says the amount of water lifted for irrigation purposes is much greater than with fuel-driven pumps. Excess power can be used for agricultural tasks such as operating a flour mill, sugar cane crushing, and threshing and expelling oil.

The development of the turbine won Mr Singh an Innovative Farmer Award from the United Nations International Fund for Agricultural Development.

The turbine was shown at a recent exhibition of technology at an Ifad meeting in Rome. Its current price is about Rs500,000 (\$13,000) and Mr Singh believes the simple design is suitable for other parts of the developing world.

Shantanu Mathur, Ifad technical adviser, says the cost "could be significantly reduced as we jack up the scale", and that a single turbine could serve several villages.

Mangal Singh, Bhelonlloch, Block Bar, Dist. Laitpur, U.P. 284 123, India.



The Mangal water pump lifts water for irrigation and provides another energy source

## IN BRIEF

#### Cheap buckyballs may pave way to commercial use

US researchers have achieved a ten-fold reduction in the cost of making buckyballs – the football-shaped carbon molecules identified in 1985.

Buckyballs, also called fullerenes, are usually made using a labour-intensive, carbon-arc process that costs between \$1000 (£600) and \$2000 for each pound of the chemicals produced. TDA Research, based in Colorado, has designed a machine that uses a continuous combustion process, cutting the cost to \$100-\$200 a pound and allowing the production of a ton or more a day.

Overcoming the problems of cost and availability may pave the way to commercialising buckyballs. TDA Research, addressing the American

Chemical Society in Dallas this week, said that the first uses of buckyballs could be in medical applications that exploit their anti-oxidant properties.

TDA Research: 12345 W 52nd Avenue, Wheat Ridge Co., USA 80033; http://www.tda.com/

#### Golf balls that go where you want

Golf club makers sometimes use a technique called perimeter weighting – moving the weight from the centre of a club to the outside – to make woods and irons that are more forgiving.

Top-Fite, a golf equipment manufacturer owned by Spalding Sports (UK), has adapted the principle to make a perimeter weighted golf ball. The weight of the ball was moved from the core to the outside of the ball. It was

given extra strength by adding a layer of titanium just below the surface. This increases the ball's moment of inertia to help bring off-centre shots back to the target.

The balls were produced to enhance the performance of two brands of drivers, made by Callaway and Taylor Made. They cost about \$60 a dozen. Spalding Sports (UK), tel: (0)1954 781672; fax: (0)1954 782496.

#### 'Superacid' breakthrough

Chemists in the US have developed a new variety of "superacids", which have potential applications in fuel cell technology and the chemical and petroleum industries.

Superacids – defined as being stronger than pure sulphuric acid – have important applications as

catalysts because, unlike ordinary acids, they can react with hydrocarbons such as petroleum oil.

They work by breaking hydrocarbons into highly reactive ions that can then break down numerous other compounds. But superacids are usually very difficult to use because the negatively-charged anion swiftly reacts with the positively-charged cation.

Researchers at the University of Southern California have got round this problem with the discovery of an exceptionally inert anion. This anion, which is called a carborane, could be the basis for a new generation of superacids that are easier to use than their predecessors. University of Southern California, US, tel: 213/7404750; http://www.usc.edu

Vanessa Houlder

## THE ARTS

## CINEMA

# Scorsese's homage to serenity

**Nigel Andrews**  
finds beauty and violence mix well in 'Kundun'

In the eastern hemisphere, violence and beauty are sworn companions. Only rifle through your nearest pocket encyclopedia, as I did the other day, "Koala", the cuddly-but-fierce eastern Australian marsupial, sits next but one to "Kobe", the scenic but devastated Japanese town. And between the two comes "Kuan", the Zen Buddhist term for an instructional riddle or paradox.

Here is a cinematic koan. Why at the midpoint of Martin Scorsese's *Kundun* – a film on those very themes of beauty and violence – does one develop a sneaking passion to see it again even though one hasn't been enjoying it?

As a popcorn-reared westerner I warmed to the film the moment the People's Army marched into Tibet. "Your Holiness, the Chinese have invaded," someone alerts the Dalai Lama, whereupon the entire British press corps began to sit up. Before that, we had been swimming through beauty, endless beauty. Scorsese does nothing by halves. When the director of *Goodfellas* hangs up his machine-guns, he goes straight for the Tantric serenity.

For an hour, *Kundun* is so thick with inaction that we are fooled into believing nothing is happening. Four consecutive non-professional actors play Tenzin Gyatso, the true-life child chosen to be the Dalai Lama in 1937, is played by four non-professional actors

fixed on an eternal wheel of wine-red Tibetan robes, yellow-golden light, rainbow-coloured sand paintings and infinite-recurrence Philip Glass music.

In that first hour, we have a terrible fear. Is this going to be Scorsese's *Avis-*

*taff*? A month after Spielberg's PC magnum opus, will gorgeous sound and imagery once more be yoked to sanctimonious historical hindsight?

But *Kundun*'s humanising, dramatic second half makes us want to go right back to

## KUNDUN

Martin Scorsese

## ULEE'S GOLD

Victor Nunez

## MOUSEHUNT

Gore Verbinski

## SPHERE

Barry Levinson

## OSCAR AND

LUCINDA

Gillian Armstrong

the first. These later scenes do not just have the power of pages torn from visceral history: the sand-goggled Chinese army tramping through desert miasmas, the tête-à-tête between Mao and the Dalai Lama (funny, poker-faced, horrible), the mountaintop funeral of the Dalai's father.

These later, stronger taboos reawaken themes and motifs that lay dormant – or our responses did – in the film's early half. Death, beauty, desecration, redemption. Knowing he cannot convey every minute of Buddhist religion and philosophy,



*Kundun*: Tenzin Gyatso, the true-life child chosen to be the Dalai Lama in 1937, is played by four non-professional actors

Scorsese with screenwriter Melissa Mathison (of *E.T.*) uses metaphors and parallels. So the visionary yearning of the Lama and his monks is translated as literal "seeing". The film makes play with spectacles, telescopes and, in early scenes, low or tilted child's-views of the looming, encroaching adults. Those views, in turn, prefigure the grimmer encroachments of the Maoist invasion.

In the Buddhist sand paintings, delicate and intricate, we see the fragility of a people's way of life: though the film's most dramatic *mandala* is of Scorsese's own creation. In one shot the camera rises up, up, up above the standing figure of the Dalai Lama to reveal a crimson sea of slain monks around him. It is like *Gone With The Wind*'s famous shot of the Atlanta dead, refigured for an Oriental sense of epochal doom.

Though there are few other showstopping moments, there are several quietly heartstopping ones. For *Kundun* bears witness to a society that doesn't require the tripwires of melodramatic sensation, the "And then" and "What next?" The most touching moment in the film comes when the Dalai Lama hears the aggressive dinning of a Maoist patriotic song on the street. "They have taken away our silence," he says.

This is a world that, for all its own dictatorial dogmas and theocratic fiascs, has asserted a life in which the exercise of thought and love of beauty had space and peace in which to flourish.

*Ulee's Gold* is about the redemption of a beekeeper. No one can hide away forever, says writer-director Victor Nunez (of *Ruby In Paradise*), not even an emotionally bruised Vietnam veteran (Peter Fonda) who lives in darkest Florida tending insects and two granddaughters. The world will

break in, as worlds do. So enter Fonda's drug-disordered daughter-in-law plus two crooks looking for his convict son's stashed loot.

It ends in tears, but up to then it is more yawns. Fonda earned an Oscar nomination for his stoically weathered apiarist. His lean, subtly reactive parcelling out of emotions is exactly right. But all around him the clichés swarm, right up to a corny thievery-fall-out finale in a spooky swamp.

*Mousehunt* and *Sphere* share the week's prize for "Unusual Twist on an Old Dark House Theme". The first spends 30 minutes promising happy delirium as Nathan Lane and Lee Evans play semi-bankrupt brothers trying to chase mouse from their heirloom mansion. The animal outwits everything and everyone, from a roomful of canapé-baited traps to a killer moggy called Catzilla, via Christopher Walken's de-ranged pest controller.

Then the script tires and so does ext-TV commercials director Gore Verbinski (the man who brought you those canyon-leaping Nikes). Though things rally for a final effusion, with Evans doing a fine St Vitus party piece as a man with rodent-invaded trousers, the film is not quite the mouse-genre Citizen Kane it first looked.

In *Sphere*, Dustin Hoffman, Sharon Stone and Samuel L. Jackson dive to the seabed to make sense of an old Michael Crichton novel. It is more than the audience can do, as a mysterious sunken spaceship sends out hallucinations ranging from fanged sea-snakes to cloned research colleagues.

Trapped in their deep-sea craft, the cast emot and gesture like mad as if suffering decompression at the Actors Studio. What started out as an improbable project for director Barry Levinson (*Diner, Rain Man*) ends up as an impossible one. But then probably no one could have made sense of a film that resembles *20,000 Leagues Under The Sea* reworked by Jean-Paul Sartre.

The scenery is gorgeous in *Oscar And Lucinda*, directed by Gillian Armstrong from Peter Carey's Booker Prize-winning novel. The glass church floats down the river as if dreamed up by Werner Herzog. And the story of a mildly mad pilgrim priest (Ralph Fiennes) and his architectural dream reaches parts of Australia untouched by travellers. Not just rivers but vast heaving flanks of green mountain-range or forests speared by magical sunlight.

The actors cannot quite keep up. Fiennes strains every mystical sinew as the pipe-dreaming Plymouth Brother – but it seems a strain. Less would have been more. And the fine Cate Blanchett is lost in the story's increasingly ineluctable backwash of poetic beauty.

Others have a more poetic daze: *Larry*: "Have you seen a human heart? It looks like a fist wrapped in blood." The mixture of sickness and rawness, of poised veneer and psychological urgency, is the play's very essence.

*Closer* is about our need both to open ourselves truthfully to those we love and to elude them. Now we need our lovers to be painfully honest, now we need them to spare us with comforting lies. Here we need to reveal to them our whole hearts, there we prove to them that, to them least of all, we can never be fully known.

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Neil Pearson and Frances Barber in 'Closer' Alastair Muir

but it is fascinating to see how much of the drama seems to change with each change of cast in the other three roles. Frances Barber now inherits the role of Anna. Although at a couple of moments her timing is too neat, the part fits her like a glove. Lloyd Owen is, I think, the best Dan to date, urbane and boyish, assured and immature; and Neil Pearson's Larry – funny, virile and vulnerable – rounds off the quartet to something close to perfection.

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Bayerischen Rundfunk: conducted by Garcia Navarro in extracts from operas by composers including Puccini and Wagner. With soprano Gabriele Schnaut; Apr 5

**NEW YORK**  
OPERA  
Metropolitan Opera, Lincoln Center  
Tel: 41-212-362 6000  
[www.metopera.org](http://www.metopera.org)

Lohengrin: by Wagner. New production by Robert Wilson, with costumes by Frida Parmeggiani; Apr 2

New York City Opera, New York State Theater  
Tel: 7-212-570 5570  
[www.nyco.org](http://www.nyco.org)

Emmeline: premiered in Santa Fe in 1996. Tobias Picker's opera is presented here in the same production by Francesca Zambello, with sets by Robert Israel. Based on Judith Rossner's novel, J.D. McClatchy's libretto is a version of the Oedipus myth set in New England. The case includes Patricia Racette and the conductor is George Manahan; Apr 3

**LYON**  
EXHIBITION  
Musée des Beaux-Arts  
Tel: 33-4-7210 1740

Matisse: 20 paintings and 40 drawings and sculptures from the collection of the Musée National d'Art Moderne, from the period 1900-1953; from today until Jun 28

**MILAN**  
OPERA  
Teatro alla Scala  
Tel: 39-2-88791

[www.lascala.milano.it](http://www.lascala.milano.it)  
Linda di Chamounix: by Donizetti. Co-production with Vienna Staatsoper conducted by Roberto Abbado in a staging by August Everding; Apr 3

**PARIS**  
CONCERT  
Salle Pleyel  
Tel: 33-1-4561 6589

Orchestre de Paris: conducted by Yuri Ahronovitch in works by Weber, Bruch and Dvorak; Apr 2

**ROME**  
EXHIBITION

# Return without shame

## MUSIC

## ANDREW CLARK

Giuseppe Sinopoli and the Royal Philharmonic

In the four years since Giuseppe Sinopoli last conducted in London, his career has slumped, while the fortunes of the Royal Philharmonic, of which he was music director for 10 years, have steadily risen. Clearly, there was no love lost between them, because the orchestra has never invited him back, and Sinopoli has aired his views about UK plc at every opportunity. In an interview with the German newspaper Welt am Sonntag, he once summarised the English as "arrogant and miserable", and said he was glad to see the back of them.

It takes a certain amount of cheek to make such comments and then turn up on London's doorstep. But beggars can't be choosers. Sinopoli was back on Monday to make his debut with the orchestra currently lying bottom of London's league table, the Royal Philharmonic, and at the worst venue, the Royal Albert Hall. Having been comprehensively dumped on from afar, the "arrogant and miserable" English, I am happy to report, did not respond in kind. There was a reasonably good turnout for Sinopoli's all-Strauss concert, and he was politely received.

The programme, comprising *Metamorphosen*, the First Horn Concerto and *Also sprach Zarathustra*, underlined how little Strauss changed in 60 years of creative life. *Metamorphosen* did not make the best start. The actors cannot quite

keep up. Fennies strains every mystical sinew as the pipe-dreaming Plymouth Brother – but it seems a strain. Less would have been more. And the fine Cate Blanchett is lost in the story's increasingly ineluctable backwash of poetic beauty.

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# Voyage round the heart

## THEATRE

## ALASTAIR MACAULAY

*Closer*

Lyric Theatre

The thrill of Patrick Marber's 1997 play *Closer* has a very strange tension in it.

On one hand, its four characters sound recognisably and naturally "now" in each line they speak: f-words and c-words abound, as does intense talk of sex and of life today in London and New York. On the other hand, the drama that develops between them feels far from naturalistic; it is brilliantly polished, rhythmically strict, with a mordant wit that reminds me of that most classical dramatist, Racine.

Such a play is not to all tastes. Since its National Theatre premiere last May, I have met a few people who object to it in small or large ways. "Not real enough"

and/or "poorly characterised" seem to be the main gist of their objections. These are fair points, save that they miss the point; the same objections could be levelled at Aschylus or Racine.

*Closer* seems to probe deeper than individual characters; it charts some of the most ambiguous areas of emotional dependence and independence, and of the human need both to be known and to be unknown, areas where different people can find themselves alarmingly alike. It should be seen, and should be talked about; the fact that it has just opened in the West End is very good news.

Marber has, I believe, drawn the dramatic idea of *Closer* from Racine's *Andromaque*. A loves B, loves C, C loves D. However, when C decides instead to marry B, A's suffering is extreme. But, whereas Racine's characters were royal, three of

Alice knows disarming that her girlish appeal to men is in fact partly boyish. Dan and Larry, as they become variably involved with Alice and Anna, develop a highly complex competitiveness.

From Scene Three on, Marber has planted in our heads the suggestion that Dan is in fact imagining making love to Larry, and it is a suggestion that, never realised, haunts the sexual power politics of the play. Meanwhile it is the woman Anna who best expresses, with deadly wit, a woman's need for sexual love and, at the same time, her awareness of the problems of being encumbered with any man.

This play is both actor-friendly and actor-challenging, and has been exceptionally well played on each occasion I have seen it. Liza Walker still plays the role of Alice with perfect loss-of-wait, street-wise allure,

but it is fascinating to see how much of the drama seems to change with each change of cast in the other three roles. Frances Barber now inherits the role of Anna. Although at a couple of moments her timing is too neat, the part fits her like a glove. Lloyd Owen is, I think, the best Dan to date, urbane and boyish, assured and immature; and Neil Pearson's Larry – funny, virile and vulnerable – rounds off the quartet to something close to perfection.

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## INTERNATIONAL

## Arts Guide

## AMSTERDAM

## DANCE

Hot Muziektheater

Tel: 31-20-557 6371

Dutch National Ballet: Romeo and Juliet. Rudolf Nureyev's 1967 version, created for the DNB and set to Prokofiev's score. With sets and costumes by Toer van Schay

## COMMENT &amp; ANALYSIS



SAMUEL BRITtan  
ECONOMIC VIEWPOINT

## A problem shared

It is questionable whether reform of the UK's welfare benefits presents the problem that most people suppose

The British government's much-heralded policy ideas on reforming the welfare state did not contain a single table to enable one to assess the size of the problem with which it was supposed to be dealing. Nor were the Treasury Budget documents much more helpful.

Nevertheless, here are some orders of magnitudes.

The UK gross domestic product for 1997-98 amounts to about £200bn. A little over £300bn is represented by public expenditure. And that total roughly £200bn will have been devoted to the welfare state. More than £200bn is devoted to health and education combined, and nearly £100bn to cash benefits for social security.

Everyone (apart from a few saints) would like to receive more from the state and pay less in taxes and contributions.

But where is the special problem about social security cash benefits? The sums in question amount to about one-eighth of national income. And in contrast to the rest of public spending, they do not interfere with the ability of citizens to spend their income in their own way. They involve a re-allocation of claims to resources among citizens.

Social security cash benefits do raise a financing problem in many countries. As the population ages in the next century, there will be a contribution gap in social security funds in France and Germany amounting to 3 or 3½ per cent of GDP, according to International Monetary Fund estimates. For the UK the gap is negligible, amounting to only 0.1 per cent of GDP. The UK has been spared this problem partly because of demographic good luck and partly because of the

reforms by the Thatcher government, especially the decision to index benefits to inflation, not earnings.

An obvious reform lies in adjusting the official retirement age. As the second table shows, an Englishman of 65 can expect to live to almost 80, three years longer than when the postwar welfare state was established. A woman of that age can expect to live an extra four years. If the retirement age were indexed to life expectancy, the alarming deficit projections in continental Europe would go and UK policymakers would not have to worry so much about a skinny state pension. Yet I could not find the issue discussed among the government's ideas.

Critics can legitimately ask, as does Tony Blair, the prime minister, why the £100bn spent on cash benefits has not done more to reduce poverty. Some of the reasons for conspicuous poverty are not related to social security and have more to do with patterns of living and education. But there is a strong financial

element. As a Chinese sage remarked: "What the poor lack is money."

There is an illusion about the benefits burden. Many of the recipients also contribute to the annual £130bn raised in personal direct and National Insurance contributions.

The result is that a lot of cash flows are simply "churned" – that is paid and received by the same people. If inflows and outflows were offset, the net burden shown in the table might be reduced by perhaps half.

Elements of formal negative income tax are already involved in the new working families tax credit. A further step would be taken if child benefits were transformed into a tax credit. A larger step still would be to revive the plan of former Labour leader John Smith's Social Justice Commission to guarantee a minimum pension income by selectively topping up the state pensions of those who have insufficient means.

A modern affluent society should indeed be able to transfer more to the poorest.

### UK benefit expenditure

	1997-98 estimates	% of GNP
Eligible people	£62.0	44.3
Long-term sick & disabled	23.6	16.0
Short-term sick	1.2	1.3
Family	18.7	13.5
Unemployed people	7.0	5.0
Widows and others	2.8	2.0
Total	95.7	68.3

Source: DSS

### Life expectancy: England & Wales

	Men		Women	
	At birth	Age 65	At birth	Age 65
1947	49.2	69.8	49.2	71.5
1950-52	68.4	71.7	71.5	74.3
1953-55	77.1	74.6	78.4	78.3

Source: ONS

## Pfizer forum

The UN and the Private Sector:  
"Markets for a better world"

BY KOFI A. ANNAN, SECRETARY-GENERAL OF THE UN

In this excerpt from a speech to the World Economic Forum, the Secretary-General of the United Nations argues that the values set out in the UN Charter define the human interest and are a pillar of the global economy.

Peace and prosperity cannot be achieved without partnerships involving governments, international organisations, the business community and civil society. In today's world, we depend on each other. The business of the United Nations involves the businesses of the world.

Technical standard-setting in areas such as aviation, shipping and telecommunications provides the very foundation for international transactions. Our advocacy of human rights nurtures democracy and good governance, two essential weapons in the fight for human freedom and the battle against corruption. Our efforts to eradicate poverty create new markets and new opportunities for growth. Our peacekeeping and emergency relief operations in war-torn nations bring the stability needed to regain the path to long-term development. Our untiring efforts to build societies based on the rule of law promote regulatory consistency and peaceful change. We also help countries to join the international trading system and enact business-friendly legislation.

Business has a compelling interest in the success of this work. Creating wealth, which is business's expertise, and promoting human security in the broadest sense, the UN's main concern, are mutually reinforcing goals. Thriving markets and human security go hand in hand. A world of hunger, poverty and injustice is one in which markets, peace and freedom will never take root.

Globalisation has knit us together and helped generate a sustained period of economic expansion. But is economic integration enough to narrow the widening gap between rich and poor? How can

we best integrate developing nations into the global economy? Can markets deal with the negative side effects of globalisation? Can we find ways to cope with the kind of volatility we have seen in Asia and elsewhere, and minimise its impact on ordinary people?

Interdependence is a two-way process. What happens in developing countries affects the developed nations, and vice versa. There are victims and beneficiaries. There are people who have lifted themselves out of poverty, and

**Thrivin**  
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others who remain mired in deprivation. A global marketplace can only work effectively if it is able to address its inherent shortcomings and contradictions. Market capitalism has no major ideological rival. Its biggest threat is from within itself. If it cannot promote both prosperity and justice, it will not have succeeded.

Global society, if it is to flourish, must also work from shared norms and objectives. Fortunately, the basis of that common understanding already exists; it is found in the United Nations Charter. Freedom, justice and the peaceful resolution of disputes; social progress and better standards of living; equality, tolerance and dignity, these are the universal values set out in the Charter. They define the true human interest. They are also a pillar of the global economy.

Markets do not function in a vacuum. Rather, they arise from a framework of rules and laws, and they respond to signals set by Governments and other institutions. Without rules governing property rights and contracts, without confidence based on the rule of law, with-

out an overall sense of direction and a fair degree of equity and transparency, there could be no well-functioning markets, domestic or global. The UN system provides such a global framework – an agreed set of standards and objectives that enjoy worldwide acceptance. A strong United Nations is good for business.

The advent of a global economy may seem irresistible and inevitable. To many it has brought great riches. To others it seems exclusionary, exploitative, intrusive and even destructive. We must remember that globalisation has not just happened; it has been the result of deliberate policy choices.

Leaders of Government and business continue to have choices. So let us choose to unite the power of markets with the authority of universal ideals, and to reconcile the creative forces of private entrepreneurship with the needs of the disadvantaged and the requirements of future generations. Let us ensure that prosperity reaches the poor. Let us choose an enlightened way forward towards our ultimate, shared goal: a global marketplace that is open to all and benefits all.

The preceding words are excerpts from an address by the UN Secretary-General Kofi A. Annan at the World Economic Forum in Davos, Switzerland on 31 January 1998. Additional information about the United Nations is available on its Internet site (<http://www.un.org>) or from the Department of Public Information (United Nations, New York, 10017).

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### COMMENT & ANALYSIS

But it is extremely difficult to see how poverty can be tackled without income related payments of one kind or another.

Just as everyone has to undergo a means test for income tax, so a means test is needed for benefits. Such a means test could and should be made to look more like that administered by the tax inspector and less like a social security inquiry.

If cash benefits encourage a dependency culture, so surely should the ability to live on private investment income, which is a prominent feature of modern capitalist society, although few talk about it.

My own view is almost the opposite of many of the so-called reformers. I see no objection to cash transfers to the less well-off, limited only by the generosity of their fellow citizens. But it is far from axiomatic that an ever greater proportion of citizens' incomes should be taxed away to provide physical services such as health and education.\*

There is no need to pretend that education and health are just like any other kind of spending, such as food and holidays. Their special features have led to state involvement in nearly all countries.

But is it really too much to expect citizens to put out of their own pockets for an increasing proportion of routine non-catastrophic medical expenditure? Or to help finance educational improvements which as parents they want? Behind the drive for ever increasing state expenditure on education and health is not just a concern for poverty or even equality but a desire that we should all undergo the same experiences as a supposed badge of citizenship.

To much of the welfare state discussion turns on the pensions issue. The argument between the voluntary and the compulsory approach has already been largely settled. Employees are expected either to participate in the State Earnings Related Pension Scheme (Serps), which provides a supplementary pension equivalent to 20 per cent of earnings, or to belong to a private scheme at least as

good.

The argument about "stakeholder pensions" relates to a minority who have slipped through the net, for example, because their earnings are below the Serps limit, or they are self-employed. In fact the UK is gradually moving towards a three-step system consisting of a basic state pension, a compulsory earnings-related supplement and a voluntary top-up.

The issue of compulsion is different from the question of whether schemes should be "funded", with which it is often confused. As far as the state sector goes, the accumulation of assets by a state fund is no different from the repayment of national debt from a budget surplus. This is a point made by Patrick Minford in the current issue of *Economic Affairs*.

Private-sector funding is

more defensible in the IMF's continued reluctance to reveal publicly its concerns about country policies without the permission of the country involved, a point highlighted by Robert Chote in an article which appeared in the same day ("Role of surveillance underlined").

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Ira Sohn, professor of finance, Montclair State University, Upper Montclair, New Jersey 07043, US

## LETTERS TO THE EDITOR

### IMF should publicly warn countries that give it cause for concern

From Professor Ira Sohn.

Sir, Stanley Fischer, first

deputy managing director of the International Monetary Fund, outlined five suggestions to redesign the architecture of the international monetary system ("IMF and crisis prevention", March 30). They include: more timely, accurate and comprehensive data, better surveillance of policies, a strengthening of domestic financial systems, an improved operation of national capital markets, and prudent liberalisation of countries' capital accounts. There should be no objections with these.

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seemingly restricted to a single country (or group of countries) be viewed as potential threats to "public health". An appropriate and responsible practice would be to issue early public warnings that are firmly supported by facts gathered from the proposed new monitoring guidelines.

It is not challenging, for example, Greece, one of its members, for its racist policies and constitution, discriminating against, and abusing the human rights of, its minorities? The Turks of western Thrace are not even allowed to elect their Moslem religious leader (Mufti) who is appointed by the Christian Greek government. Finally, if Turkey is an illiberal state, then why did the EU establish a customs union with it?

S.R. Sonel,  
35 D'Arblay Street,  
London W1A 4TL, UK

## Case against Turkey is not convincing

From Professor S.R. Sonel.

Sir, James Moorhouse</p

**EDITOR**  
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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 822186 Fax: +44 171-407 5700

Thursday April 2 1998

## Sterling in another world

As the British pound passes another nine-year record against the D-Mark, the cries of pain from the manufacturing sector have become more strident.

This week, Adair Turner, director-general of the Confederation of British Industry, called upon the Bank of England to signal that UK interest rates had reached their peak and so help to push sterling back to a "more realistic level".

On the same day, the Birmingham Chamber of Commerce's latest survey showed that manufacturers were losing sales at home and abroad. And yesterday the March survey of purchasing managers confirmed a sharp fall in export orders. This is hardly surprising with sterling now almost 32 per cent above its level at the end of 1995 – even though the competitiveness of UK manufacturers has greatly improved.

During the 1970s and 1980s Britain's exports grew consistently less fast than world trade. But since 1992 they have held their share of an increasing market and did better than expected last year, because of technical improvements and tighter control of wage costs.

That manufacturers are better armoured against the assaults of a strong pound may be a small comfort in the embattled Midlands and the north west. Nevertheless, in the new world of long-term fiscal and inflation targets, there is no escape. Even in the monetarist phase of Margaret Thatcher's government, manufac-

## IMF reform

The International Monetary Fund continues to agonise about how to reform itself. Recently, the focus has shifted from how it handled the Asian crisis, to how it should prevent the next one. This month, the interim committee of the IMF will meet to discuss ways to improve its economic surveillance.

Some of the changes being suggested, which have been set out in an internal IMF paper, are undoubtedly helpful. More data, particularly on short-term capital flows, must be a good idea. More emphasis on surveillance of the financial sector, rather than the standard macroeconomic indicators, is also clearly necessary – although it was first proposed back in 1986.

And the internal functioning of the Fund must be improved. The paper mentions instances, for example, where staff did not have sufficient expertise to judge the health of the banking sector.

All this will be uncontroversial. But heated debate is likely on whether the Fund's work should be made more public.

It has been suggested that the IMF should give its policy recommendations more force by threatening to go public if a country refuses to follow them. This would prevent a situation like that in Thailand in early 1997, when the Fund was well aware of the dangers but could not per-

suade the authorities to devalue. But this is unrealistic. Such a public declaration could actually precipitate a crisis. The IMF would not – and should not – take this risk, and so the threat would not be credible. It should not be forgotten, as well, that the IMF can be wrong and that countries should sometimes be able to disagree with its advice.

A better balance would be to publish more information, whilst stopping short of specific market-sensitive recommendations.

The IMF, as a recipient of confidential information, is not in a position to publish much without consent. But more countries are now choosing to allow the IMF's conclusions to be published. Brazil was recently one of the first major emerging-market countries to do so. The IMF should encourage this, so that ultimately a refusal to publish would send a bad signal to the markets. The IMF itself must also set a better example, by making its own functioning more transparent.

These changes are important. But it is far more important that individual financial institutions make equally serious attempts to improve their own surveillance of the emerging economies, and temper their tendency to imprudent short-term lending. Only then will the lessons from the Asian crisis have been learnt.

## Kiev stalemate

The Ukrainian election results make depressing reading. Years of weak government and a state of permanent conflict between a fractious parliament and a well-intentioned but ineffective president have left millions of voters dissatisfied with the post-communist reality. Nostalgia for the impoverished but guaranteed minimum standards of living offered by the former Soviet regime has grown.

Little wonder under these circumstances that the communists, still the only nationally organised party, should have emerged as the largest single party, albeit with little more than a quarter of the seats. They put themselves forward as the party of protest, and that is what millions of Ukrainian voters did, especially those owed many months' arrears of unpaid wages and pensions.

But an election which leaves the communist party in first place in parliament, while more than a third of the electorate voted for the numerous minority parties which failed to leave the four per cent parliamentary entry hurdle, resolves nothing.

Worse still, with President Leonid Kuchma weakened but still at the helm, Ukraine will now find it more difficult to convince foreign investors and the international financial institutions that it has the will to accelerate the pace of privatisation and other

much needed market-oriented structural reforms.

The experience of transition from communism to the market elsewhere in eastern Europe has demonstrated that those who hesitate on the path to reform, or linger in some halfway house, are condemned to prolonged stagnation and declining living standards. That was the fate, for example, of Romania and Bulgaria up to the last elections. It remains the fate of Serbia.

Countries such as Poland and Hungary, where reformed former communist governments pushed promptly ahead with market reforms, have prospered. In little over a year since the last Bulgarian elections, a determined reformist government has managed to attract international backing and foreign investment, and given new heart to the home-grown entrepreneurs.

The best thing about the Ukrainian elections has been the emergence of a new bloc of 114 independent members in the 450-seat parliament. Many are either business people or campaigners on a reformist platform. They promise a welcome injection of new blood and support for any moves to accelerate the pace of reform. The outside world must do all it can to encourage that process, and persuade Ukraine's voters that nostalgia for stagnation is no alternative.

With oil prices low, Simon Kuper, Roula Khalaf and Sander Thoenes wonder whether Opec really stands for the Organisation of Panicked Energy Countries

**I**t takes a lot to get oil producers to agree. When they finally shook hands on a deal to cut production, after a seven-hour session in Vienna on Monday night, fear had been the driving force. More than \$100m of income was at stake.

The slide in the oil price since October has been a disaster for the main producers. Saudi Arabia and Venezuela are classic one-crop economies. It is as if their harvest has just failed. Russia, Iran and Indonesia had hoped the production-cutting deal would greatly increase prices – a case of oil on troubled waters. They were disappointed. Last year, a barrel of Brent crude, the benchmark for the oil price, averaged about \$19.30. Yesterday it cost \$14, its brief rally after the deal by the Organisation of Petroleum Exporting Countries having subsided. If the price stays where it is, world export revenues from oil could drop by one-third from last year's \$300bn.

Who will lose out? And where might the losses be most serious?

Only Norway, the world's second largest oil exporter, will suffer no immediate pain. The country's projected budget surplus of Nkr34bn (£7.4bn) would have gone straight into its Petroleum Fund, which preserves oil income for future generations.

"The Norwegians will continue to be well fed and well clothed," says Daniel Yergin, energy consultant and author. Citizens of other oil-producing nations may be less lucky.

The Gulf states – home to about half the world's proven oil reserves – stand to lose the most money. Their consolation is that the starting point could have been worse. Fiscal balances have improved since the last oil price collapse in the mid-1980s. The past two years of buoyant prices have strengthened foreign exchange reserves. That is true all over the Arab world, even in war-torn Algeria, which has a reserve cushion of over \$80bn.

But economic growth in the Gulf was already low, and spending plans by governments in the region will have to be chopped.

"The major problem these countries will face is that they based this year's budgets on oil prices of up to \$15," says Said Al Shaikh, senior economist at Saudi Arabia's National Commercial Bank.

Saudi Arabia, the world's largest oil exporter with \$48.5bn in oil revenues last year, was already looking at a larger budget deficit of 3.3 per cent of gross domestic product this year. But

### Oil: prices and players

Real crude oil price

1987-97

Oct 1987 - Apr 1998

World oil exports by country, 1996

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# FINANCIAL TIMES

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## THE LEX COLUMN

### Corporate sermon

It is hard to disagree with motherhood and apple pie, and yesterday's report to the Organisation for Economic Co-operation and Development on corporate governance falls into this category. Stating that good governance can boost corporate performance is music to the ears of Anglo-Saxon investors. So is the commitment to market-based solutions rather than over-regulation. As for independent directors, rules to protect minority shareholders and more transparent disclosure, those may seem yesterday's battles from a US or UK perspective. But they are still live issues in many OECD countries such as South Korea. Even in countries such as Italy and France, which have been reforming corporate governance, practice still falls short of theory. And the lesson that top executives' remuneration needs to be aligned to performance needs to be learnt everywhere.

The OECD report also fails to grasp some nettles. For example, it does not express a clear view on whether it is a good idea for companies to have shares with very different voting powers. Nor does it take issue with webs of cross-shareholdings that can insulate companies from investor pressure. Another lacuna is takeover rules; trigger points for mandatory bids that were similar across the OECD would be welcome. Fundamentally, though, these changes will come about because investors demand them and companies see it in their interests, not because codes recommend them.

#### UK markets

Can one reconcile the FTSE 100 index at 6,000 and sterling at DM3.10? It seems unlikely. Very few strategists believed equities would reach 6,000 by the year end, never mind the end of the first quarter. Even fewer were forecasting sterling at its current levels. So equity prices have sprinted ahead despite a deteriorating earnings outlook. Morgan Stanley calculates that if sterling stays at current levels, 1998 earnings growth for the market could shrink from 7 per cent to 3-4 per cent.

With sterling looking fairly resilient above DM3, it is not enough to hope that a falling pound will resolve the conundrum. Still, all is not lost for the bulls. UK equities may have outstripped forecasts, but



they have underperformed European equities and look cheaper on valuation grounds. And while the earnings outlook may be deteriorating, this need not imply more demanding valuations. Indeed, falling inflation and a supportive backdrop in Europe should bring lower gilt yields, which may offset the earnings effect.

Even so, it is difficult to be bullish about the FTSE's prospects. The combination of sterling strength, fall-out from Asia and slowing UK growth is not adequately factored into forecasts. Weight of money provides support, rather than a reason for further advance. For foreign investors, who must also contemplate downside risk in sterling, caution is especially appropriate.

#### US underwriting

American investment bankers have never had it so good: a bull market, record underwriting volume and bonus bonanzas. But underwriting spreads are under pressure. Nothing new? True, corporate bond underwriting spreads have been tight for years. But more research-intensive sectors, like high-yield bonds and equities, have traditionally enjoyed richer margins. Last year, though, spreads in the high-yield market fell 23 per cent, as competition from recent entrants like Chase intensified. Is equity underwriting – frequently viewed as a quasi-cartel with its chunky 5 per cent spreads – next? If the only protection is cost of entry, the answer is probably yes, given availability

of capital and eagerness to penetrate this lucrative sector. This leaves one last defence. An unsuccessful bond issue is a minor embarrassment, while a failed equity offering could spell disaster. Thus chief executives have a vested interest in hiring the top performers rather than quibbling over a few basis points.

But anecdotal evidence of further spread slippage this year suggests current levels may not hold. Top underwriters, though, have a final trick – keeping a higher proportion of shrinking fees for themselves. The losers will be secondary firms, already struggling to generate sufficient revenues to justify expensive new infrastructure. Sounds like a recipe for further consolidation.

#### Private equity

This year should be another cracking one for European private equity deals, as venture capital groups flush with cash pick over the bones thrown up by corporate restructuring. But for the banks, taking on a record amount of acquisition debt, it could be too much of a good thing. Witness the struggle to syndicate the \$400m of debt to fund Nomura International's acquisition of William Hill.

If the banks are starting to suffer from indigestion, there are also other reasons why they are starting to become more cautious. They are grappling with new debt structures, as tranches are packaged up in more complex ways. Evaluating all the opportunities is stretching the banks' resources. Moreover, venture capital groups are paying more for businesses. A multiple of 12 times operating profits is no longer unusual. Combined with high levels of gearing, say 400 per cent, the more risk-averse banks will get pickier.

This should not lead to a fall-off in private equity acquisitions. The arrangers will work harder at tapping other markets for their venture capital clients. The issuing of high-yield bonds in European currencies is expected to grow fourfold this year. But private equity houses will have to do their bit to tempt the banks, and pay a touch more for their senior debt. They may also have to put in more equity, which will in turn lower potential returns.

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Commodities

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FTSE Gold Mines Index

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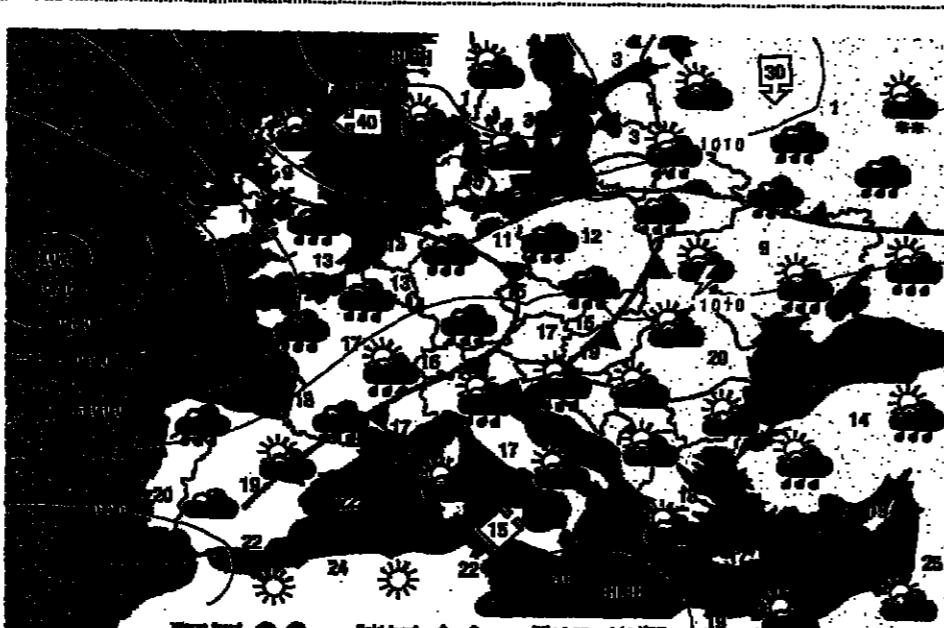
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Workers donate money yesterday to help the jobless in South Korea. Imports fall sharply, Page 4; Kim Dae-jung interview, Page 10

### FT WEATHER GUIDE



Situation at midday. Temperatures minimum for day. Forecasts by PA WEATHER CENTRE

### TODAY'S TEMPERATURES

City	Maximum	Minimum	Condition	Wind speed in km/h
Barcelona	Fair	21	Fair	10
Beijing	Sunny	11	Rain	11
Berlin	Sunny	11	Rain	11
Brussels	Sunny	21	Cloudy	10
Cardiff	Cloudy	12	Cloudy	15
Chicago	Cloudy	11	Gloomy	22
Cologne	Rain	11	Rain	15
Dallas	Cloudy	20	Sunny	15
Dubai	Sunny	32	Sunny	15
Dublin	Rain	11	Rain	15
Durban	Rain	14	Cloudy	15
Eindhoven	Rain	15	Cloudy	15
Edinburgh	Snow	3	Snow	10
Frankfurt	Sunny	21	Fair	10
Glasgow	Rain	11	Rain	15
Grenoble	Snow	9	Snow	15
Hamburg	Rain	15	Rain	15
Helsinki	Sunny	18	Sunny	15
Hong Kong	Sunny	25	Sunny	15
Istanbul	Sunny	20	Sunny	15
Johannesburg	Sunny	24	Sunny	15
Karlsruhe	Sunny	24	Sunny	15
Lisbon	Sunny	25	Sunny	15
London	Sunny	22	Sunny	15
Lyon	Cloudy	14	Cloudy	15
Madrid	Sunny	22	Sunny	15
Milan	Sunny	25	Sunny	15
Moscow	Sunny	15	Sunny	15
Nicosia	Sunny	20	Sunny	15
Paris	Sunny	14	Sunny	15
Prague	Snow	3	Snow	15
Rome	Sunny	21	Sunny	15
Rio de Janeiro	Sunny	25	Sunny	15
Riyadh	Sunny	35	Sunny	15
Rome	Sunny	25	Sunny	15
Russia	Sunny	15	Sunny	15
Stockholm	Sunny	18	Sunny	15
Toronto	Sunny	14	Sunny	15
Vancouver	Sunny	15	Sunny	15
Venice	Sunny	17	Sunny	15
Vilnius	Sunny	17	Sunny	15
Vienna	Sunny	17	Sunny	15
Washington	Sunny	18	Sunny	15
Zurich	Sunny	15	Sunny	15

The airline for people who fly to work.

Lufthansa

## PolyGram chief to call for European Oscars

By Alice Rawsthorn in London

The head of Europe's largest film company is to call on the European Commission to launch European versions of the Oscars and Emmys, the US film and television awards.

Michael Kuhn, president of the film division of PolyGram, the Dutch entertainment group that backed *Trainspotting* and *Beetlejuice*, will unveil his proposals on Monday at a European audiovisual conference.

He will also present proposals for the Commission to help set up a European film school and support a securities loan scheme similar to those used in Hollywood.

The conference, in Birmingham, England, is organised jointly by the Commission and the UK government's Department of Culture, Media and Sport.

The Commission is reviewing its audiovisual policy. Several member states, notably the UK and France, see film and television as sectors with strong economic potential.

Mr Kuhn's ideas are already being discussed informally within the Commission.

If the banks are starting to suffer from indigestion, there are also other reasons why they are starting to become more cautious. They are grappling with new debt structures, as tranches are packaged up in more complex ways. Evaluating all the opportunities is stretching the banks' resources. Moreover, venture capital groups are paying more for businesses.

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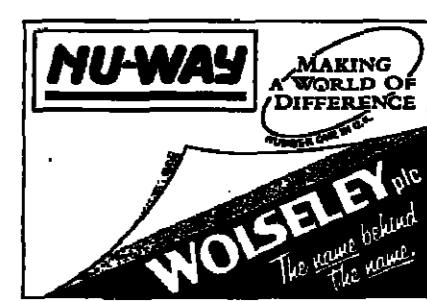
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FINANCIAL TIMES

# COMPANIES & MARKETS

THURSDAY APRIL 2 1998

Week 14



## INSIDE

**New regime for Italian designer**

Any young fashion designer needs a little luck, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new couture house in 1959 while shooting Cleopatra in Rome. From that flying start, Valentino has become one of the world's most enduring designers. Now Valentino and Giancarlo Giannini, his business partner, must adapt to a new regime, following the sale of their company this winter for \$300m to HDP, the Italian industrial conglomerate. Page 17

**Harnischfeger hit by Asia crisis**

Harnischfeger, the equipment supplier led by Jeffrey Grade (left), has taken an extraordinary battering in recent months. When Mr Grade took over in 1993, Harnischfeger became a stockmarket star. Its global strategy seemed to show how an old-line US manufacturer - the company has been based in Milwaukee for more than 100 years - could reinvent itself for the 21st century. But early last year Harnischfeger was rebuffed in its hostile \$631m bid for Giddings & Lewis, one of the US's biggest machine tool makers. Then the company was hit hard by the Asia economic crisis. Page 14

**PNB heavily exposed**

Amid all the uncertainties brought on by the Asian crisis, one thing is predictable in the Philippines. With each new corporate bankruptcy, Philippine National Bank, the country's second largest, will be heavily exposed. Page 16

**Computer centralisation returns**

In the 1980s, corporations moved from centralised, main-server computer architecture to more flexible desktop and laptop products. But, says EMC, the Massachusetts-based data storage group, centralisation provides back-ups and greater access to information. Now that systems can instantly be made compatible through intranet and internet technology, nearly all of EMC's clients want to return to a centralised system. Page 15

**Battle for control of bus shelters**

Automatic public conveniences, roadside poster sites and illuminated bus shelters do not look that exciting at first glance. But the outdoor advertising market is now worth \$18bn a year and is growing fast. That is why More Group, the outdoor advertising company, is at the centre of what promises to be a fierce bid battle between Decaux of France, its arch rival, and Clear Channel, a US media group. Page 19

**Euro euphoria buoys Lisbon**

The Lisbon stock market, where the BVL 30 Index has gained 47 per cent since January, has benefited from "euro euphoria". Funds have flooded into equities because of the rapid convergence of European interest rates to German levels ahead of the single currency. Page 32

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FINANCIAL TIMES

# COMPANIES & MARKETS

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**Bull run in Europe set to continue following new highs**

By Philip Coggan,  
Markets Editor

European stock markets continued their bull run yesterday in an equities environment described by one broker as "made in heaven".

All-time closing highs were set in Copenhagen, Frankfurt, Helsinki, Madrid, Milan, Paris and Zurich, as they have so often in recent weeks.

The FTSE & P&P Europe (ex-UK) index gained 21.2 per cent in dollar terms during the first quarter of the year. London joined in the excitement, with the FTSE 100 index gaining 85.4 to 6,017.6, the first time it has closed above 6,000. And outside Europe, Johannesburg reached an all-time high, thanks to a surge in financial stocks.

The approach of European economic and monetary union has lifted continental equity markets, especially as interest rates seem likely to equalise across the Continent at the low levels prevailing in Germany.

Interest rates have fallen in traditionally high-yielding countries such as Italy and Spain.

As well as reducing corporate borrowing costs, lower rates persuade investors to switch from bonds and bank deposits to equities. Flows into Italian mutual funds averaged £3,800m (\$2.1bn) in the first two months of 1998 compared with £600m a month last year.

At the same time, the approach of Emu has led many corporations to consider merging in an attempt to create the continent-wide scale that will enable them to take advantage of the single currency market.

A stronger dollar has helped the export prospects of European manufacturers. And many companies are benefiting from an upturn in economic growth; the purchasing managers' indices in Germany and Italy showed strong gains yesterday.

However, the strength of the bull market in Europe has raised some concerns. Ian Harwood of NatWest Securities, a long-running bull of Europe, said there may be a 5-10 per cent correction and Ian Scott, the Lehman Brothers strategist, said yesterday equity valuations looked stretched relative to bond yields.

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No sign of slackening, Page 32

## GEC and Finmeccanica in tie-up

Anglo-American partnership is the first sign of consolidation in the European defence industry

By Paul Beavis in Milan  
and Roger Taylor

Britain's General Electric Company and Finmeccanica, the Italian state-controlled industrial and defence conglomerate, have agreed the first stage of their proposed \$3.4bn defence industry partnership.

The deal will create a 50/50 joint holding company based in the Netherlands that will control the two companies' missile systems, naval systems, radar and command and control activities.

The agreement is seen as a sign of consolidation in the European defence industry following the tripartite statement by the German, French and British governments in December urging a European

will be grouped into two separate companies - one Italian, the other British - under the control of the joint holding company.

For the first three years, Pier Francesco Guarugnini, managing director of Alenia Difesa, Finmeccanica's defence subsidiary, will be chairman of the holding company and the chief executive will be Peter Brown, head of GEC-Marconi Radar & Defence Systems.

The two companies are also negotiating two other proposed joint ventures, one involving avionics and the other guns and armoured vehicles.

Finmeccanica and GEC

appear to have concentrated on the missiles and defence systems venture because their activities in these sectors were balanced. GEC-Marconi, GEC's defence arm, is larger than the Italians' in avionics while Fin-

meccanica's guns and armoured vehicles businesses are larger than those of GEC.

The plan is for GEC-Marconi to acquire a minority stake in Finmeccanica's avionics business, while the Italians would buy a minority stake in GEC-Marconi's smaller guns and armoured vehicles activities.

The three deals would encompass most of GEC's defence operations and a substantial section of the Italian defence industry.

The main GEC-Marconi businesses outside the defence industry are shipbuilding and US

operations, which the company is keen to expand through acquisition. It has cash resources of more than £55m (\$8.4bn).

The deal is the first step in the restructuring and privatisation of Finmeccanica. The Italian conglomerate yesterday reported a £2.35bn (\$1.3bn) loss for 1997 against a loss of £540m in 1996. The 1997 loss included £1.825bn to cover restructuring.

Finmeccanica is talking to British Aerospace over the possibility of Alenia Aerospace, its aerospace subsidiary, linking with the UK group.

Finmeccanica is also negotiating a global partnership for its Ansaldo transport and energy subsidiary with Daewoo of South Korea.

## Zenith TV maker in financial revamp

By Richard Waters in New York

Zenith Electronics, the last remaining colour television maker in the US, indicated yesterday that it was planning a financial restructuring that could lead to "massive dilution" for its shareholders, including the LG Group, the South Korean conglomerate that is its majority shareholder.

The company added that it was exploring ways to escape its deepening cash crisis, a process that may include seeking court protection from its creditors.

The news failed to remove concerns over the long-term commitment of LG Group to supporting the troubled US manufacturer. Debt rating agencies, including Standard & Poor's, have based their pessimistic view of Zenith's prospects in part on fears that the economic crisis in Asia would reduce LG's willingness to back its US affiliate.

LG issued a short-term lifeline yesterday, and said it was "considering providing long-term financial support".

The two sides said that LG had agreed to extend a \$45m secured credit facility to meet Zenith's expected cash needs until the end of June. The US company added that LG had provided guarantees on more than \$100m of bank credit extended to Zenith since November.

However, despite an expression of support from LG for the "strategic direction" that Zenith was taking, Zenith said

it was exploring other ways to resolve its crisis, including finding other investors or selling "substantial assets".

Restructuring the company and funding its operations until the end of the year will require at least \$225m. Zenith said, it refused to elaborate on its restructuring plans, except to say that they included "out-of-court and in-court" arrangements - a reference to the possibility of seeking protection from creditors while devising a restructuring under the guidance of the bankruptcy court.

Zenith said its auditors had issued a "going concern" qualification in their annual audit, pointing out that the company's future depended on its ability to raise money.

News of the deterioration in Zenith's finances comes two months after the company brought in a veteran General Electric executive to lead a turnaround. Jeffrey Gannon, chief executive, said that he expected to announce before the end of June a restructuring plan that would tackle the company's financial and operational problems.

Zenith said its sales in the final three months of last year had fallen to \$348m, down 19 per cent from a year before, while its after-tax losses jumped from \$86m to \$156m. That left it with a net loss for 1997 of \$229m, compared with \$178m a year before.

Zenith has staked its future on a new generation of digital set-top boxes for cable TV and the arrival of the US of high-definition television.

However, the strength of the bull market in Europe has raised some concerns. Ian Harwood of NatWest Securities, a long-running bull of Europe, said there may be a 5-10 per cent correction and Ian Scott, the Lehman Brothers strategist, said yesterday equity valuations looked stretched relative to bond yields.

Lex, Page 12

No sign of slackening, Page 32



Heinrich von Pierer: Siemens committed to expansion in the semiconductor industry. Ashley Ashwood

## FDA approves Tate sweetener

By John Wilkinson,  
Consumer Industries Editor

Tate & Lyle, the UK sugar and starch group, has won approval from the US Food and Drug Administration for the use of sucralose, its low-calorie sweetener, in 15 food and drink categories.

The go-ahead, which comes more than a decade after submission, will allow Tate to enter the \$1bn-a-year US market for artificial sweeteners, currently dominated by Monsanto's aspartame.

It is likely to encourage other countries to follow suit. But approval for use in the European Union, which involves a vote in the European parliament, is still more than a year away.

The FDA approval covers all the main food and drink categories, including soft drinks -

the most important sector for artificial sweeteners in a country that accounts for a third of the world market.

Sucralose is the only low-calorie sweetener to be made from sugar, which means its taste is attractive to food and drink manufacturers. It has become the best-selling table-top sugar substitute for sprinkling on food and in hot drinks in Canada and Australia, which licensed it in 1993.

Coca-Cola and Pepsi Cola have both experimented with it in Canada, where it has been in use since 1991.

If it can help revive the flagging diet drink market in the US, it has the potential to be very big for Tate," said Michael Bourke, analyst at Rabobank in London.

Sucralose is more stable than other sweeteners, which lose their sweetness over

## COMPANIES &amp; FINANCE: THE AMERICAS

PERSONAL COMPUTERS LEADING MANUFACTURERS ARE FEELING THE EFFECTS OF FALLING PRICES

# CompUSA warns on earnings

By Louise Kehoe  
in San Francisco

Falling personal computer prices are taking a heavy toll on profit margins, CompUSA said yesterday. The largest US computer retailer joined leading PC manufacturers and component suppliers in warning of lower-than-expected earnings.

The rising popularity of PCs selling in the US for less than \$1,000, and in some cases less than \$800, was also having a significant impact on revenue growth,

the retailer said.

CompUSA's shares dropped 17 per cent on the news to \$214 in mid-session. Total sales for the third quarter, ended March 28, increased 14 per cent to \$1.45bn, compared with \$1.27bn a year ago. However, comparable store sales were up only 1.2 per cent for the 122 stores that had been open for one year or longer, CompUSA said.

Moreover, it warned that it expected no fourth-quarter sales growth, on a comparable-store basis. Typically,

sales per store and total sales for the seasonally slower fourth quarter are lower than the third quarter.

The company was "disappointed with overall sales growth", said James Halpin, president and chief executive. Although sales volume had increased in the third quarter, average selling prices had dropped by a greater amount than expected, he said.

Sales per store declined about 6 per cent from the same period a year ago. This is expected to have a nega-

tive impact on its gross profit margin, which is expected to fall to about 14.1 per cent. Rising costs of creating a "build-to-order" service would also reduce margins, the company said.

Low-cost PCs that offer most of the features of machines selling for twice the price are the fastest growing segment of the consumer PC market, accounting for about 40 per cent of sales volume. However, the trend toward lower priced models is also picking up in the business sector as corpor-

## Investors scupper agreed merger

By Christopher Parkes  
in Los Angeles

An agreed merger between two leading makers of motion simulator rides has been scrapped after institutional shareholders opposed the allegedly "over-priced" deal between Iwerks and Showscan.

The vote to reject the link, which valued Showscan at \$27m, came at Iwerks' annual meeting and ended a campaign led by Providence Capital, which has 300,000 Iwerks shares.

Vital support came from Heartland Advisers, which owns more than 20 per cent of the company.

The unusually successful display of shareholder power overriding the unanimous wishes of both companies' boards followed a public campaign by Providence Capital, which complained that they had failed to provide "a pertinent financial fits of merger".

Iwerks claimed that the link would increase its 1998 profits to 2 cents a share, compared with a projected loss of 26 cents.

The companies are among the leaders in the fast-growing "location-based entertainment" sector – in essence shopping malls in which conventional retail outlets mingle with restaurants, cinemas, arcades and other entertainment facilities such as mini-golf and skating rinks.

Competition is fierce, and Iwerks, which started out making rides combining film and cars mounted on hydraulic rams to simulate movement, has had difficulties after diversifying into the market for giant-screen film theatres, which is dominated by Imax.

A more focused company has emerged following the \$340m sale of 80 per cent of its materials handling subsidiary to Chartwell, a New York-based investment group.

The restructuring provisions should save up to \$40m a year, mainly through a loss of up to 900 jobs from Harnischfeger's 15,000 global workforce. The fundamentals for Harnischfeger are, he says, still strong, but unfortunately for him the stock market, at least for the time being, does not agree.

## NEWS DIGEST

### BREWING

#### Labatt to increase its stake in Femsa to 30%

Labatt Brewing Company of Canada is to raise its stake in Femsa Cerveza, Mexico's second largest brewer, from 22 per cent to 30 per cent. Femsa said yesterday. Femsa, which brews Sol and Tecate beers, said Labatt acquired an option to increase its share ownership when it bought the 22 per cent stake in September 1994 for \$510m.

It added that the price of the transaction would be equivalent to the average of 90 per cent of the original share price in September 1994 and an independent valuation of Femsa Cerveza's market value. Femsa and Labatt are hiring banks to calculate the market value. Results are due by April 20 and they aim to complete the transaction by May 15.

Funds raised would be used by Femsa to pay down debt, which stands above \$1bn. Marco Vaz, a beverage analyst at Deutsche Morgan Grenfell, estimated the cost to Labatt would be between \$180m and \$190m.

Femsa said its beer division was planning an initial public offering, expected to involve 10 per cent of the shares, leaving Femsa with 51 per cent ownership. It was not clear when the IPO would take place. Henry Tricota, Mexico City

### PROSAN

#### P&G to take full control

Procter & Gamble, the US consumer products group, is to purchase from Empresas CMPC of Santiago the portion of a Latin American joint marketing venture that it does not already own. P&G said that the acquisition took the company's global strategy one step further "by assuming full ownership in South America of a business opportunity that offers great long-term global growth potential".

P&G, the venture the two companies operate in Argentina and Chile, was formed in 1992 to market disposable napkins and feminine pads in Chile, Argentina, Paraguay, Uruguay and Bolivia under the brands Babysan and Ladysan. "Our joint venture with CMPC was an important step in expanding our paper operations in Latin America," P&G said. CMPC makes and markets pulp and paper products. The purchase price was not disclosed. Reuters, Cincinnati

### PHARMACEUTICALS

#### ICN warns of currency loss

ICN Pharmaceuticals said yesterday the devaluation of the Yugoslav dinar by 32 per cent would result in a non-cash charge in the second quarter that might affect its earnings. The US group said it would take action to reduce the impact of the devaluation, including immediate application for price increases. "ICN Yugoslavia has been operating profitably for the past five years. During 1997 we had decreased our monetary exposure by \$74m," said Milan Panic, chairman and chief executive officer.

ICN sold sales in Yugoslavia represented about 30 per cent of its total revenues and that the rest of its business continued to operate profitably. Reuters, New York

### ENVIRONMENTAL SERVICES

#### Laidlaw wins Safety-Kleen

Laidlaw Environmental Services, part of Canada's Laidlaw group, said yesterday it had received 94 per cent of outstanding shares of Safety-Kleen, more than the two-thirds required for Laidlaw to complete its US\$2.1bn takeover of the US waste recycling company.

The announcement ends a bitter four-month takeover battle in which Safety-Kleen's board implemented a "poison pill" to block Laidlaw's offer, even though it was higher than a rival US\$1.8bn bid by Philip Services, the Canadian waste services company. Shareholders, however, refused to back Philip's lower all cash offer because of concerns about the financial health of the company. That left Safety-Kleen's board with little alternative other than to attempt negotiating terms with Laidlaw. Safety-Kleen's unease over the Laidlaw offer is thought to centre on the share element of the consideration and questions about synergies which Laidlaw believes would be attainable. Scott Morrison, Toronto

**FLAW OF MIND**  
**OR TO OF THE 20 YE**

### ALCOA ACQUISITION

#### Further information sought

Aluminum Company of America has received a request from the US Department of Justice for additional information on its acquisition of Alumax. Alcoa said yesterday that this second request extended the anti-trust waiting period. Alumax also received a civil investigative demand from the Justice Department seeking similar information and documents.

The length of the extension of the anti-trust waiting period was not available. Alcoa signed a definitive agreement to acquire Alumax in a cash-and-stock transaction valued at \$3.8bn, including debt assumption.

Alcoa would acquire half of Alumax shares in a \$500m-e-share cash tender offer. Each remaining Alumax share would be converted into 0.6975 an Alcoa share.

If less than 50 per cent of the Alumax shares are tendered, Alcoa said the remaining shares would be exchanged for a combination of cash and Alcoa common stock on a pro-rata basis. The tender offer is subject to expiration of the anti-trust waiting period, shareholder approval and other customary conditions. AP-DJ, Pittsburgh

### CHILE

#### Emel in refinancing talks

Empresa Emel, the Chilean power distribution company, is in negotiations to refinance about \$100m of debt through a syndicated bank credit or a private debt placement.

Leonardo Bittar, chairman, said before a shareholders' meeting that the credit or debt would allow Emel to "replace part of the company's currently held short-term credits for longer term [debt]".

Eugenio Arreaga, corporate finance manager, added that Emel will decide on a syndicated loan with foreign banks or a private placement with US institutional investors, mainly insurance companies. Emel is also negotiating a credit for about \$90m alongside its US partner P&G Global to finance a planned acquisition of 75.4 per cent of El Salvador's Compania Distribuidora de Electricidad del Sur. Reuters, Santiago

### A.I.C Corporation

(incorporated in Japan)

US\$300,000,000

Due October 2, 2002

Notice is hereby given that the Rate of Interest for the Interest period April 2, 1998 to July 2, 1998 has been fixed at 5.8604% and that the interest payable on the relevant Interest Payment Date July 2, 1998 against Coupon No. 3 will be US\$174.15 in respect of US\$1,000 nominal of the Notes and will be US\$148.15 in respect of US\$10,000 nominal of the Notes.

April 2, 1998 London

By Citibank, N.A., Corporate Agency and Trust Agent Bank

CITIBANK

0800 8  
CIVIL &  
THE NEXT 100 YEARS

### CASH OFFER

by

**Lazard Brothers and SG Hambros**  
(a division of Société Générale)

on behalf of

**New Decaux Plc**

a wholly owned subsidiary of Decaux S.A.  
for the whole of the issued share capital of

**More Group Plc**

Lazard Brothers & Co. Limited ("Lazard Brothers") and SG Hambros, a division of Société Générale ("SG Hambros"), announce on behalf of New Decaux Plc ("New Decaux"), a wholly owned subsidiary of Decaux S.A. ("Decaux"), that by means of a formal offer document dated 1 April 1998 (the "Offer Document") Lazard Brothers and SG Hambros have made an offer (the "Offer") on behalf of New Decaux to acquire all the ordinary shares of 10p each ("More Group Shares") in More Group Plc ("More Group"). The full terms and conditions of the Offer are set out in the Offer Document and in the related Form of Acceptance. Accepting More Group Shareholders may rely only upon the Offer Document and Form of Acceptance for all the terms and conditions of the Offer. Terms defined in the Offer Document have the same meaning in this advertisement.

The Offer is 1.10 pence in cash for each More Group Share. In addition, More Group Shareholders will remain entitled to receive the second interim dividend of 12.5 pence (net) per share for the year ended 31 December 1997, announced by More Group on 5 March 1998.

The Offer is, by means of this advertisement, notified to all persons to whom the Offer Document may not be despatched and who, or are entitled to have allotted to them, More Group Shares. Such persons are informed that copies of the Offer Document and Form of Acceptance are available for collection during normal business hours from New Ladds Department, IRG plc, PO Box 166, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TH or from IRO plc, 23 Ironmonger Lane, London EC2.

Acceptances of the Offer should be received by no later than 3.00 p.m. on 22 April 1998 (or such later time(s) and/or date(s) as New Decaux or its agents may, subject to the City Code, decide).

The Offer is not being made, directly or indirectly, in the United States, Canada, Australia or Japan and the Offer Document and Form of Acceptance are not being, and must not be, mailed or otherwise distributed or sent in, into or from the United States, Canada, Australia or Japan including to More Group Shareholders with registered addresses in the United States, Canada, Australia or Japan. Further details relating to overseas More Group Shareholders are set out in Appendix I to the Offer Document.

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The directors of Decaux and New Decaux accept responsibility for the information contained in this advertisement and to the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

2 April 1998

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April 2, 1998 London

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## COMPANIES &amp; FINANCE: ASIA-PACIFIC

RETAILING DUTY FREE CHAIN TO SHED 17.5% OF WORKFORCE

**HK group axes jobs as sales plunge**

By Louise Lucas in Hong Kong

Duty Free Shoppers (Hong Kong), the privately owned chain, has axed 17.5 per cent of its workforce, or 220 staff, as a result of plunging sales amid the territory's tourism and retail slump.

The group, which earlier this year laid off 100 staff, has been hit by the demise of Hong Kong's once-thriving tourist industry. A 20 per cent decline in the number of tourists has hurt shops as well as hotels, restaurants and airlines, and has contributed to the economic

slowdown in the territory.

"There are just no tourists in Hong Kong. Sales have been falling sharply below the budget level," said Shirley Wong, vice-president of human resources at DFS.

The retail sector, where sales fell 11 per cent last month, has been hit by a sharp fall in buying by formerly big-spending Japanese customers.

Since July, when China resumed sovereignty over Hong Kong, the number of Japanese tourists has been steadily declining and now stands at about half

pre-handover levels.

South-east Asian destinations such as Thailand and Malaysia have been rendered more attractive by their currency devaluations. In turn, tourists from these countries are now finding Hong Kong prohibitively expensive.

Hong Kong's tourist body

now hopes to boost tourism from mainland China but, Steven Thompson, chief analyst at Nikko Research Centre in Hong Kong, said:

"They are not going to be the same spenders as the Japanese."

Other shops have suffered

from the dearth of Japanese tourists.

Joyce, an upmarket chain which stocks brands such as Prada and Giorgio Armani, has laid off 90 staff, shifted its flagship store to a cheaper location, and issued a HK\$78m (\$10.1m) rights issue to bolster its balance sheet.

Matsuzakaya, the Japanese department store, will close in August after 22 years' business, leaving more than 150 staff redundant.

Yachan department store, also of Japan, went into liquidation at the end of last year and

laid off 2,700 employees.

Unions have urged the government to take action to ease pressures on the sector. Chan Yuen-han, a provincial legislator and vice-chairman of the Hong Kong Federation of Unions, is calling for a cheaper land pricing policy to relieve the pressure of high rents on shop owners as well as greater capital investment in retraining programmes.

"The economic depression is here to stay for some time," she said. "The government should reinforce its programmes."

**Bad loans turn out to be persistent nightmare for PNB**

Philippines bank is facing another crisis, writes Justin Marozzi

Amid all the uncertainty brought on by the Asian crisis, one thing at least is predictable in the Philippines. With each new corporate bankruptcy in the country, investors can be sure that Philippine National Bank, the country's second largest, will always be heavily exposed.

Bad debt and PNB appear irresistibly attracted to each other. Details are emerging of another debt crisis – at \$254m the largest to hit the Philippines since the regional currency turmoil began – at National Steel. PNB once more appears to be the leading lender. Some believe the exposure runs as high as 50bn pesos (\$1.22m). That would represent 3 per cent of the bank's total loan portfolio last year.

It is difficult to assess what is happening in the bank, as it maintains an impenetrable silence. In a belated reaction to the Asian crisis, it has reined in new loans. Such is PNB's newfound aversion to extending fresh credit that stockbrokers wags have dubbed its acronym Please No Borrowers.

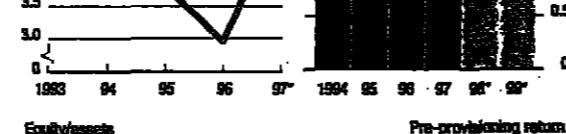
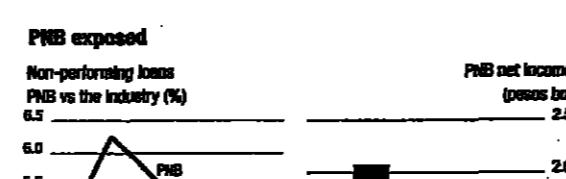
The rot set in after the bank's restructuring in 1994 and 1995. Then, in an effort to move away from bad loans and seize market share

from rivals such as Metrobank and Bank of the Philippines Islands, PNB plunged into the dollar lending market, supplying cheap credit to property developers and other unhedged borrowers.

Eight months after the collapse of the peso, the bank is paying dearly. ABN Amro, the stockbroker, says the bank's dollar loans of \$1.2bn are the highest in the sector, representing 38 per cent of the total portfolio. This compares with 30 per cent for PCIBank, 25 per cent for Metrobank and 12 per cent for BPL.

"Despite attempts at restructuring, PNB continues to be haunted by problems from the past," says an analyst at a foreign brokerage. "The government's 45 per cent shareholding remains a serious burden for the bank to bear. First, it still appears to direct credit towards government institutions and, second, it frustrates the bank's attempts to come to the market to keep sufficiently capitalised when the largest shareholder does not have the funds to support it."

The capitalisation problem is one of the most pressing. Analysts believe that as asset quality deteriorates and provisions rise during



Source: ABS/AMRO Asia Securities

Now, at 6.2 per cent, PNB is a close second after PCIBank on 6.4 per cent. Provisioning lags behind on 2.4 per cent.

Ismael Muñiz, banking analyst at Indosuez W.L. Carr, has raised his estimate of non-performing loan growth to 9.6 per cent this year. He believes that under the influence of the government as PNB's largest shareholder, about a third of the bank's loan portfolio is still directed towards state institutions. This, he argues, is less pro-

itable than credit on purely commercial grounds.

Investors will need persuading that PNB knows where it is heading. Reviving sentiment may depend on a new partner. As one analyst puts it: "The bank's price to book value of just 0.6, compared with BPI on three times and Metrobank on two times, says it all. Even when the banking sector recovers, PNB will be left behind. The next two years will be a big struggle."

In order to make up for part of the loss, Hazama is selling its headquarters in Tokyo, and branch offices in Osaka, Nagoya and Kyushu, for a total of Y50.4bn.

**Asset slide hits Japanese builders**

By Michyo Nakamoto

IN

INDIA

**Gas utility advances 61% on higher sales**

Gas Authority of India, the country's state-owned and biggest gas company, reported a 61 per cent rise in after-tax profits to Rs10bn (\$253m) against Rs8.2bn a year earlier on higher sales of domestic cooking and natural gas.

The company, forced last year to postpone an international equity offering amid east Asia's financial turmoil, reported a 26 per cent rise in sales to Rs57.6bn, against Rs45.6bn the previous year. The company said production of liquid petroleum gas reached a record 600,000 tonnes, with natural gas output rising just over 15 per cent to 20,032 cu m. Total liquid hydrocarbon production, including LPG, was put at 635,000 tonnes, up 14,000 tonnes on a year earlier.

Mark Nicholson, New Delhi

**VEHICLE PRODUCTION****Toyota to lift US capacity**

Toyota, the Japanese vehicle group, is to boost production capacity at a new US plant in Indiana from the initially planned 100,000 vehicles a year to 150,000 in 2000. When the revised plan is implemented, Toyota's combined production capacity at its North American plants will be raised to 1.25m units a year.

The expanded capacity is expected to be fulfilled by making sports-utility vehicles. The Indiana factory now under construction is scheduled to start making truck bodies at the end of 1998. At present, Toyota exports some 24,000 full-size pick-up trucks a year from Japan to the North American market.

Takenaka was unable to begin construction of the course by its deadline, with the result that its development licence lapsed. The Matsuzakaya board then voted last year to withdraw from the project, leaving Takenaka with the land, in which it had invested about Y10bn.

Many construction companies have had to take on golf courses after guaranteeing loans to developers which then went bankrupt. Takenaka operates three other courses through subsidiaries as a result of the failure of developers, even though, according to the company, it never intended to be involved in golf courses.

Meanwhile, Hazama, a general contractor, is to post a Y800m extraordinary loss in the year just ended as a result of liquidating three subsidiaries involved in property, finance and property development.

In order to make up for part of the loss, Hazama is selling its headquarters in Tokyo, and branch offices in Osaka, Nagoya and Kyushu, for a total of Y50.4bn.

**COCA-COLA AMATIL****Ex-chief ousted from board**

Shareholders in Coca-Cola Amatil, the soft drinks bottler, voted yesterday to oust Norb Cole, former chief executive, from the board of directors. The motion was passed at the annual meeting, yesterday. Mr Cole had refused to resign from the board after he was replaced in the top post earlier this year by David Kennedy, executive vice-president of Coca-Cola USA.

Coca yesterday said sales volumes for the 1997-98 summer period in Australia grew 11 per cent over the corresponding period a year earlier.

Dean Wills, chairman, said the performance was "an outstanding one". He added that early indications for the company's performance in 1998 were good.

In spite of Indonesia's current economic difficulties, sales volumes derived from the country in the first quarter were in line with the 1997 first-quarter figure. This is "a commendable performance given that country's circumstances", Mr Wills said. AFX-Asia, Sydney

**ONGC climbs 19% in year**

By Mark Nicholson in New Delhi

ONLINE

An aviation crash that killed 35 people last year has helped lift profits at China Southern. The Guangdong-based carrier booked an exceptional gain of Yn143.84m (\$17.4m) from excess insurance compensation.

One aviation analyst described the phenomenon as "normal, if a bit macabre. At China Airlines of Taiwan it's almost a source of recurrent profit – almost every year they make an exceptional gain on insurance reimbursement," he said.

"In some cases, carriers make more money crashing planes than they generate operating them."

China Southern, one of China's three biggest airlines, booked a net profit last year of Yn1.14bn, compared with the previous year's Yn726.83m.

The company listed last July, after a delay of some three years. Its plans were further derailed by the crash last May in Shenzhen – across the border from Hong Kong – which killed 35 passengers.

Recurrent earnings growth was helped by a strong first half, although as the economy deteriorated in the second half, travel revenues dried up. The carrier is predominantly a domestic airline, deriving 80 per cent of

its revenue from the home market.

Jean-Louis Morisot, regional aviation analyst at Goldman Sachs in Singapore, said the carrier's home base of southern China was particularly affected by the drop in business confidence stemming from falling inventories, by falling foreign direct investment and by pending mass lay-offs.

"This is a market 70 per cent dominated by corporate and government travel, so it's fairly volatile," he said. "And as a result, China air travel contracted in 1997 from very high levels of growth in the preceding year."

The outlook for the market should be brighter following China's decision last month to cut interest rates, he said, and the regulator's move at the tail end of last year to allow ticket discounting, a practice which had been officially banned.

"That has a stimulating impact, and the combination of the two moves means the industry could expect a mild recovery in 1998," said Mr Morisot.

At the operating level, China Southern's profits increased 26.3 per cent, from Yn1.27bn to Yn1.73bn.

Earnings per share increased 30 per cent, from Yn0.33 to Yn0.43.

The group will not make any dividend payout.

MONTHLY AVERAGES OF STOCK INDICES

March February January December

FITSE Advanced Indices 5961.8 5657.7 5242.1 5077.5

FITSE 100 5386.0 5007.1 4827.6 4765.7

FITSE 250 2812.3 2694.8 2515.1 2454.8

FITSE Non-Financial 2781.51 2586.40 2452.95 2401.02

FITSE Financial Group 5722.82 5542.60 4660.04 4762.91

FITSE All-Shares 2740.31 2624.19 2455.05 2328.16

FITSE Eurotop 100 2627.81 2521.19 2341.77 2260.04

FITSE Eurotop 200 1173.29 1082.48 1015.22 974.09

FITSE SPX-A World Index 263.55 270.59 252.89 252.89

FITSE Indices 100 5957.9 5695.5 5242.1 5077.5

FITSE 250 5544.2 5255.5 4977.5 4827.6

FITSE 350 2872.3 2780.8 2515.1 2454.8

FITSE Non-Financial 2798.5 2586.4 2452.9 2401.0

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FITSE 250 5544.2 5255.5 4977.5 4827.6

FITSE 350 2872.3 2780.8 2515.1 2454.8

## COMPANIES &amp; FINANCE: EUROPE

BANKING GERMAN GROUP PLANS TO LIFT NET INCOME TO DM2.8bn IN 2000 AND ADD 1,600 JOBS THIS YEAR

# Commerzbank aims to double income

By Andrew Fisher in Frankfurt

Commerzbank, the German institution, yesterday presented a confident view of its future, with plans to double net income over the next three years and add 1,600 jobs in 1998.

It said operating profits in the first two months were around last year's high level. Martin Kohlhausen, chairman, described this as "very satisfactory" and said much lower risk provisions would also benefit results. The bank set aside DM861m (\$476m) for Asian loan risks out of 1997 profits.

He said Commerzbank aimed to achieve net income of around DM2.8bn in 2000 compared with last year's DM1.4bn, a 10 per cent rise

on 1996. This was based on realistic planning but should not be taken as a forecast.

The result would be to lift net return on equity to around the 15 per cent which Commerzbank has stated as its goal. Last year's return was 8.9 per cent.

The bank's ambitions in investment banking foresee a return on equity of 30.5 per cent in 2000 against 20.4 per cent in 1997. It has embarked on an extensive hiring programme, this week announcing it had added more than two dozen analysts and traders in London.

Mr Kohlhausen said global equities was at the centre of its investment banking strategy, with plans to spend heavily on personnel and technology in Frank-

furt, London, New York, Tokyo and Singapore. It has no aspirations to become a big bank in mergers and acquisitions.

Investment banking will account for much of this year's job creation. It aims to hire 2,000 people, though this will be partly offset by a reduction of some 400 jobs in the domestic branch network, leaving the end-year group total at 32,000.

Around 1,000 new jobs would be created in Frankfurt, with employment also rising abroad. The increase would include 300 in data processing and more than 100 in financial controlling.

Mr Kohlhausen said net profits from investment banking should total some DM1.35m in 2000 against



Martin Kohlhausen: equities are at the centre of bank's strategy AP

DM655m in 1997. The other big contributor would be German retail banking, with profits projected to rise from DM477m to DM1.4bn, the return on equity rising from 7 per cent to 18 per cent.

In mortgage banking, the return should increase from 18 per cent to 20 per cent and in international finance (including treasury and foreign exchange) from 8 per cent to 16 per cent.

# High finance cuts a dash in haute couture

Alice Rawsthorn reports on the sale of the Italian fashion house Valentino to an industrial conglomerate

A young fashion designer needs a little luck to get their first break, but Valentino Garavani was luckier than most when Elizabeth Taylor strolled into his new *couture* house in 1958 while shooting *Cleopatra* in Rome.

Photographs of Ms Taylor wearing a white Valentino gown at the *Spartacus* premiere were splashed across newspapers and magazines all over the world. Thanks to her patronage and that of equally mediagenic stars – from Monica Vitti and Sophia Loren, to Sharon Stone – Valentino has become one of the world's most enduring fashion designers.

Valentino and Giancarlo Giannetti, his business partner, are now starting a new chapter in their fortunes following the sale of their company this winter for \$300m to HdP, the Italian industrial conglomerate behind Rizzoli publishing and the GFT textile group.

The two men, who have worked together since 1980, must now adapt to a new corporate regime.

For someone who has ceded his company's independence, Mr Giannetti appears remarkably relaxed in his opulent office with 16th century frescoes and Le Corbusier chaises longues on a sprawling Aubusson carpet at Valentino's headquarters on Piazza Mignanelli in the heart of Rome.

"We needed to secure the company's future," he says. "In a few years, Valentino and I will want to do something different. We had to make sure other people were ready to take over from us."

Mr Giannetti began the process of transition a year ago by asking Goldman Sachs, the US investment bank, to produce proposals for Valentino's future. A flotation was ruled out, as Mr Giannetti was concerned that life as a public company would be too constraining,

and Goldman Sachs was instructed to sound out prospective purchasers.

HdP, known as HPI, swiftly emerged as frontrunner. Valentino had worked with GFT since 1975, when the latter manufactured its first ready-to-wear collection. Having failed in a recent attempt to merge GFT with Marzotto, its arch-rival HdP management was buying Valentino as an entrée to the luxury goods sector.

The deal was announced last September, and an agreement clinched in January. HdP has bought a brand synonymous with elegance in fashion circles, and retains a whiff of dolce vita glamour among the public, even if it is neither as widely known as Gianni Versace or Gucci, nor as hip as Prada or Helmut Lang.

Many of Valentino's customers have been loyal to the label for decades, but it is burdened with a middle-aged image when other fashion houses, such as Chris-

tian Dior and Hermès, are investing heavily in hiring young designers.

Valentino, which mustered modest operating profits of £31m (£17m) on wholesale sales of £1,500bn in 1997, needs to find a way of attracting new clients without alienating the old ones.

In theory, the HdP deal should give Valentino the capital it needs to modernise, and Mr Giannetti has already mapped out an investment strategy.

Recruiting executives to work alongside him is a priority, as is hiring new assistants for Valentino's studio, one of whom may eventually take over as chief designer.

Another objective is to rescale the company's licensing deals, most of which date back to the 1980s. "Some have been good deals, but others were done for the wrong reason, just to make money," says Mr Giannetti. "Handkerchiefs in Japan. That was stupid."

Valentino has 30 licensing agreements and Mr Giannetti is in talks to terminate them. Some licensees will continue to manufacture for the company, but Valentino will control distribution. It is also developing its Very Valentine brand as an umbrella label for younger ranges.

A longer-term objective is to expand the retail network of 84 outlets, including 11 wholly-owned boutiques. Some stores, including those in Milan and Paris, are to be renovated, and Mr Giannetti hopes to open new ones in North America and Europe, notably in Spain.

Mr Giannetti is also interested in helping HdP (in which he and Valentino will acquire a combined 3 per cent stake) to augment its luxury goods interests. "We see it as an Italian rival to the big French groups like LVMH," he says. "We're looking at acquisitions in leather, jewellery, maybe even another fashion house like Valentino. Why not?"

# Landis & Gyr bought by Texas Pacific

By William Hall in Zurich

Texas Pacific, a US venture capital firm, is buying control of Landis & Gyr Communications, the world's leading supplier of public and private payphones, in a leveraged buyout believed to be worth close to SFr200m (\$131m).

It is the latest sign of the upheaval in the recently deregulated Swiss telecommunications market. Landis & Gyr has supplied over 2.9m payphones in over 70 countries and is a leading producer of electronic payment systems and smart cards.

Landis & Gyr, which

recently entered the Chinese market, forecasts continued strong demand for payphones in emerging markets. It sees considerable potential for upgrading the uses of phone cards in the industrialised world where there are more than 10 times as many payphones as cash dispensers.

Landis & Gyr, which has sales of SFr350m and employs 1,600 staff, is being sold by Electrotel, a Swiss conglomerate, which is merging its industrial activities with Siemens of Germany. The European anti-trust authorities required the sale of its payphone and smart card activities, as a condition of its approval.

Landis & Gyr is a member of the Global Chipcard Alliance of telecoms groups which aims to boost growth of smart cards which contain a microchip that can store significantly more data than traditional bank cards.

The alliance was founded by Bell Canada, Deutsche Telekom, US West, American Express and Oracle. Its recent members include IBM and Micro-

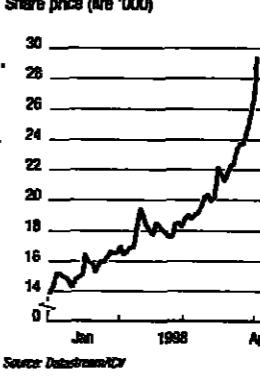
sor.

Texas Pacific will have majority control but some Swiss investors will be included in the ownership group. Credit Suisse First Boston and Merrill Lynch will supply the financing.

# Shares suspended in two big Italian banks

By Paul Bettis in Milan

Mediobanca Share price (Rp '000)



increase involving new shares and warrants would be launched on Monday. As a further sign of change, the bank will also host for the first time a meeting with analysts to discuss its industrial plans.

The capital increase involving a 1-for-5 rights issue with the new shares priced at L14,000 each coupled with warrants is designed to finance the bank's subscription of the recent Assicurazioni Generali cash call as well as its three-year strategic plan.

However, analysts also expect to see eventual changes in Mediobanca's network of alliances and inside the bank's controlling syndicate of shareholders.

Olivetti, the information technology and telecommunications group, is expected to abandon the syndicate now that Mediobanca has disposed of its 2 per cent stake in the company.

# AKZO NOBEL

The Annual Meeting of Stockholders of Akzo Nobel N.V. – formerly Akzo N.V. – will be held in Musis Sacrum, Velpervliet, Arnhem, the Netherlands, on Friday, April 24, 1998, at 1:00 p.m.

## Agenda

1. Opening
2. Report of the Board of Management for the fiscal year 1997
3. Approval of the 1997 financial statements of Akzo Nobel N.V. and of the dividends; discharge of the members of the Board of Management of their responsibility for their conduct of the business and discharge of the members of the Supervisory Board for their supervision
4. Appointments to the Supervisory Board; remuneration of the members
5. Appointment of F.B. Blaiss as a member of the Board of Management
6. Proposal to authorize the Board of Management to issue shares and to restrict or disregard the preemptive rights of stockholders
7. Proposal to authorize the Board of Management to acquire shares of the Company on behalf of the Company
8. Discussion on Corporate Governance within the Company
9. Proposal to amend the Articles of Association of Akzo Nobel N.V.
10. Any other business

## Re item 4:

F.H. Fenster van Vliet, A.E. Cohen, and L.C. van Wachem are nominated for reappointment. It is proposed that starting from 1998, the variable component of the remuneration, as approved by stockholders in the Annual Meeting of Stockholders of April 26, 1994, be abolished, and the remuneration of each of the members of the Supervisory Board be determined at NLG 90,000 per annum as of January 1, 1998.

## Re item 6:

This proposal concerns the designation of the Board of Management, for a period of eighteen months, as authorized:

- a) to issue – and to grant subscription rights to – shares up to a maximum of 10 percent of the total number of shares outstanding;
- b) to restrict or disregard the preemptive rights allowed to stockholders by virtue of the law in respect of the issue of shares or the granting of subscription rights in conformity with (a), but only regarding shares issued pursuant to a resolution of the Board of Management.

## Re item 7:

This proposal concerns the authorization of the Board of Management, for a period of eighteen months, within the limits of the law and the Articles of Association, to acquire shares in the Company, through the stock market or otherwise, at a price between par value and the opening price at the day of transaction plus 10 percent.

## Re item 8:

The Company's response to the report on Corporate Governance in the Netherlands is available for inspection at the Company's office. On request these documents will be sent to stockholders free of costs.

Stockholders who wish to attend the meeting or choose to be represented at the meeting shall deposit their shares at the Company's office, Velpervliet 76, Arnhem, the Netherlands, alternatively at ABN AMRO Bank N.V., Herengracht 595, Amsterdam, or through one of the banks listed below, before Friday, April 17, 1998, 4:00 p.m.

A stockholder who chooses to be represented shall also give a signed power of attorney – either or not using the bottom portion of the certificate of deposit – whilst the proxy shall surrender the certificate of deposit and the power of attorney before the meeting. A separate power of attorney duly completed and signed by the stockholder may also be presented by the proxy in the form of a faxed message.

To facilitate prompt verification of the validity of the power of attorney, Akzo Nobel requests the stockholder or proxy to:

- to make available a copy thereof to:

Akzo Nobel N.V.  
Investor Relations Dept.

P.O. Box 9300  
6800 SB ARNHEM, the Netherlands

Fax +31 26 - 4424909

not later than one day ahead of the meeting.

- or to present the certificate of deposit and the power of attorney at least one hour before the meeting at the registration desk.

Banks:

in the Netherlands: ABN AMRO Bank N.V., MeesPierson N.V., and INC Bank N.V. in Amsterdam, F. van Lanschot Bankiers N.V. in 's-Hertogenbosch, Rabobank Nederland in Utrecht, and their branches;

In Germany: Deutsche Bank AG and Dresdner Bank AG in Frankfurt a.M., BHF-BANK AG in Berlin, and Sal. Oppenheim Jr. & Cie KGaA in Cologne;

In Belgium: Generale Bank, Paribas Bank Belgique, and Kredietbank in Antwerp and Brussels;

In Luxembourg: Banque Générale du Luxembourg S.A. in the city of Luxembourg;

In the United Kingdom: Barclays Global Securities Services and Midland Securities Service in London;

In France: Lazard Frères & Cie and Banque Nationale de Paris in Paris;

In Austria: Creditanstalt AG in Vienna;

In Switzerland: Credit Suisse First Boston, Schweizerische Bankgesellschaft and Schweizerischer Bankverein in Zurich, and their branches, and Pictet & Cie in Geneva.

The Supervisory Board

Arnhem, April 1, 1998

Akzo Nobel N.V.

## NATEXIS GROUP IN 1997

## SUBSTANTIAL GAINS IN BUSINESS ACTIVITY AND NET INCOME, PLUS AN IMPORTANT PRECAUTIONARY MEASURE TO PROVIDE AGAINST ASIAN EXPOSURE

■ Fine performances by the group's competitive market activities (net banking income up 12.5%).

■ Progression in gross operating income, up 21.8% over 1996.

■ 11% coverage of Asian exposure through a FRF 550 million precautionary general-purpose provision.

■ Substantial gain in net income, group share: FRF 289 million vs. FRF 98 million in 1996.

■ Recommended dividend per share of FRF 10, or FRF 15, including French tax credit.

Once again, the past year was characterized in France by weak business loan demand, while favorable conditions continued to prevail in the financial plan, the outbreak of a financial crisis in Asia will remain the year's most notable event.

Against this background, NATEXIS group produced the following results:

## GOOD HEADWAY IN NET BANKING INCOME (NB) FOR MOST BUSINESS LINES

A commentary on the group's business activity for 1997 was presented in a detailed press release dated January 21, 1998. The final figures for the year are available from NATEXIS.

In 1997, net banking income (NB) for the group's competitive market activities was FRF 3,777 million, representing a 12.5 percent increase over 1996. The greatest increases were recorded by the International Division (+25 percent), Private Equity (+15 percent), Private Banking, and M & A Advisory Services.

Revenues generated from Specialized Financing increased by 8 percent, NBI from Market Activities, Asset Management, and Brokerage rose 6 percent to FRF 856 million (accounting for 21 percent of total NBI), thanks in particular to good performances by NATEXIS Capital in the stock market brokerage field and ABN Corp. in trading mortgage-backed securities in the United States.

As in previous years, corporate lending and services in France continued with very sharp competition when selected profit margins led to a 6 percent decline in NBI. Nevertheless, by optimising its business base, NATEXIS strengthened its market share in its main product lines, especially in the cash management and payment services area.

## COMPANIES &amp; FINANCE: EUROPE

BANKING FRANCO-BELGIAN GROUP REMAINS ON TAKEOVER TRAIL DESPITE DECISION NOT TO BID FOR CIC

## Dexia still seeking acquisitions

By Neil Buckley in Brussels and Andrew Jack in Paris

Dexia, the Franco-Belgian banking group, made clear yesterday it was still on the acquisition trail despite its decision not to bid for CIC, the French bank.

The group - formed by the alliance of Crédit Commercial de Belgique and Crédit Communal de France - said it had signed a preliminary agreement to take over the pensions division of SMAP, Belgium's leading insurance company in the pension and life sector.

François Narmon, chairman of Dexia's Belgian arm, said the deal was an important step towards creating a "bancassurance" business in Belgium. Dexia already operates on insurance products with SMAP, a mutual insurer owned mainly by Belgian local authorities.

He added that Dexia was in the final stages of talks on acquiring a stake in an international consulting business in the infrastructure financing sector.

That would fit with the ambitions of Dexia - a holding company of which the French and Belgian arms each hold 50 per cent - to become a leading force in public sector and infrastructure financing.

His comments were echoed in Paris by Pierre Richard, chairman of Dexia's French arm, who said Dexia was now "a group which counts

in the European banking landscape". With total assets of BFr7.525bn (\$197bn), it is one of Europe's top 25 banks.

The comments came as Dexia reported a 12.9 per cent increase in 1997 net income, from BFr19.4bn to BFr21.9bn. It also reported an exceptional gain of BFr1.4bn on the sale of its stake in Banque Bruxelles Lambert, Belgium's third largest bank, which was taken over by ING of the Netherlands last December.

Net banking income rose 4.9 per cent, from BFr65.03bn to BFr69.2bn, reflecting only a modest rise in net interest income from BFr65.3bn to BFr67.3bn. The rise was limited by the fact that revenues from the sale of Dexia Belgium shares by Belgian local authorities - which previously owned Crédit Communal de Belgique - were used to pay off their loans, reducing the bank's outstanding commitments.

Non-interest income increased 11.5 per cent to BFr21.97bn.

Earnings per share for the Belgian arm increased from BFr26.55 to BFr29.2, with an 11.1 per cent increase in the dividend proposed, to BFr130.

Earnings for Dexia France rose from FFN43.3 to FFN42.9, with a gross dividend of FFN25.95 proposed.

## Shake-up at Crédit Lyonnais brokers

By Clay Harris, Banking Correspondent

Crédit Lyonnais is to integrate its UK stockbroking business, based on Laing & Cruickshank, a firm founded after a poker game in the 1890s, into a European-wide structure.

The shake-up at Crédit Lyonnais Securities Europe will also split the management of equities and derivatives operations. The venerable names Laing and Cruickshank will all but disappear in the change as will Cholet Dupont in Paris.

Michael Kerr-Dineen, chief executive of CL Leasing in London, has been named head of European brokerage for CLSE. "The wall has come down between the UK and Europe within an integrated management structure," he said yesterday.

The change was intended to enhance the French bank's ability to offer pan-European services to institutional and corporate clients.

It completed a process undertaken elsewhere in Europe. Domestic clients in the UK and France should see no disruption, he said. The Laing & Cruickshank name will be retained in private client banking.

The equity derivatives operation run by Joel Jeuvell has been separated from Mr Kerr-Dineen's brokerage business. He will gain responsibility for convertible bonds, trading arbitrage and strategic equity risk management. The bank said this would allow it to reinforce its presence in Europe after economic and monetary union and in the US.

Mr Kerr-Dineen and Mr Jeuvell will report to Chantal Lanchon, head of CL Capital Markets.

Cholet Dupont and CL Leasing will now be called, respectively, CLSE France and CLSE UK. Crédit Lyonnais bought a minority stake in Cholet Dupont in 1987, and full ownership of Alex anders Laing & Cruickshank the same year.

## NEWS DIGEST

## AIRLINES

### BA takes 100% of German operation

British Airways has become the 100 per cent owner of Deutsche BA, its German operation. The Deutsche BA holding company said yesterday it was taking over the 18 per cent holding held by Commerzbank and the 18 per cent state held by BB-Kapitalbetreibungs-Gesellschaft, a financial investment group. Deutsche BA said the purchases highlighted its importance to BA's European strategy. Ralph Atkins, Bonn

## CHEMICALS

### Veba sells Contensio unit

The chemicals subsidiary of Veba, the Düsseldorf-based conglomerate, yesterday announced it had sold operations with sales of DM1.05bn (\$568m) to the petroleum and chemicals division of RWE, its Essen-based rival, for between DM500m and DM600m. The sale of Contensio Chemicals is part of a long-running restructuring programme at Veba. The Veba subsidiary, which is being merged with Degussa, the Frankfurt-based chemicals group. Volker Bade, Veba management board member, said the divisions sold would only have reached market leading positions in a reasonable time. "If we had spent an inordinate amount of money", RWE said the deal - which is subject to approval by competition authorities - would strengthen core activities and increase the annual sales of RWE-DEA Chemicals to DM4.5bn. The businesses affected include solvents, detergent raw materials and products used in foods such as jelly babies. Ralph Atkins

## THYSSEN AND KRUPP

### Merger effective by September

Thyssen and Krupp, the German engineering groups, have announced they expect the groups' planned merger to be completed formally on March 1, 1999 but take effect from the end of September this year. In a letter to employees, the groups said an application for approval by European competition authorities had been lodged yesterday. The extraordinary shareholders' meetings are expected at the beginning of December. The combined Thyssen Krupp group will have a turnover of about DM70bn (\$36bn), ranking it among Germany's biggest companies. The administrative centre will be in Düsseldorf. Thyssen and Krupp said the tax consequences of the merger should be "significantly lower" than some observers expect. Ralph Atkins

## HOUSEHOLD APPLIANCES

### Electrolux eyes Russia base

Electrolux of Sweden, the world's largest supplier of household appliances, said yesterday it was considering the feasibility of establishing a production base in Russia.

The company said the rapid growth of the Russian white goods market would make it necessary "sooner or later" for Electrolux to start manufacturing in the country. Folke Hemming, a senior Electrolux official, said the company had been in contact with several Russian producers but talks had not progressed beyond a preliminary stage. Electrolux's Russian sales doubled last year to almost SKr1bn (\$125m), compared with group turnover of SKr61bn in Europe. Greg Molvor, Stockholm

## PHARMACEUTICALS

### Pliva advances 31.8%

Pliva of Croatia, the largest pharmaceuticals group in central and east Europe, increased its net profits last year by 31.8 per cent to 604m kuna (\$63m). Turnover rose 23 per cent to 2.85bn kuna helped by a big increase in exports including a jump of 121 per cent in sales in Russia. The Croatian government is expected to press ahead shortly with the sale of a stake of up to 14.16 per cent in Pliva in an international secondary share offering. The share sale could be expanded to include a small part of the 10.98 per cent stake held by the European Bank for Reconstruction and Development. Merrill Lynch and Daiwa Europe are joint global co-ordinators for the share offering.

Exports, which rose by 37.9 per cent last year accounted for 51.9 per cent of group turnover compared with 46.5 per cent a year earlier. Mr Zeljko Covic, Pliva chief executive, said that the group had increased its holding in Polfa Krakow, the Polish drugs company to 77 per cent.

Kevin Done, East Europe Correspondent

## STEEL

### SSAB to redeem shares

SSAB, the Swedish steel group, yesterday confirmed plans for a SKr3bn (\$375m) share redemption and a SKr4bn capital expenditure programme to develop its mill operations. It said the share redemption would be funded from net cash reserves of around SKr3bn, adding that it would rely on borrowings for its investment programme. Details are expected later this month. Tim Burt, Stockholm

## Go-ahead given to MDI restructuring

By Hilary Barnes in Copenhagen and Maggie Bryn in London

A plan to reconstruct MD Foods International (MDI), the Danish dairy company, which has lost Dkr1.3bn (\$184m) from investments in operations in the UK since 1989, was approved at a meeting of shareholders in Aarhus, Jutland, today.

The meeting was preceded by a stand-off between Danish institutional investors and the controlling owner of MDI, the MD Foods agricultural co-operative.

The institutional investors - led by insurance company, Codan, and pension funds, PKA and Kommunerne Pensionsselskab - which put up almost half the share capital in MDI, has so far refused to honour MDI's bank debts.

The losses in the UK, where MDI has bought up dairies to become the third largest dairy operator, have been sustained in a market suffering from excess supply of milk and falling prices.

MD Foods made its first foray into UK dairy processing in 1990 with the acquisition of Associated Fresh

Foods for £22.4m (\$155m). Since then it has invested heavily, and has plans to build a new dairy in Leeds.

However, in the past couple of years it has sustained heavy losses in the UK, and rumours have circulated that the parent company would eventually pull out.

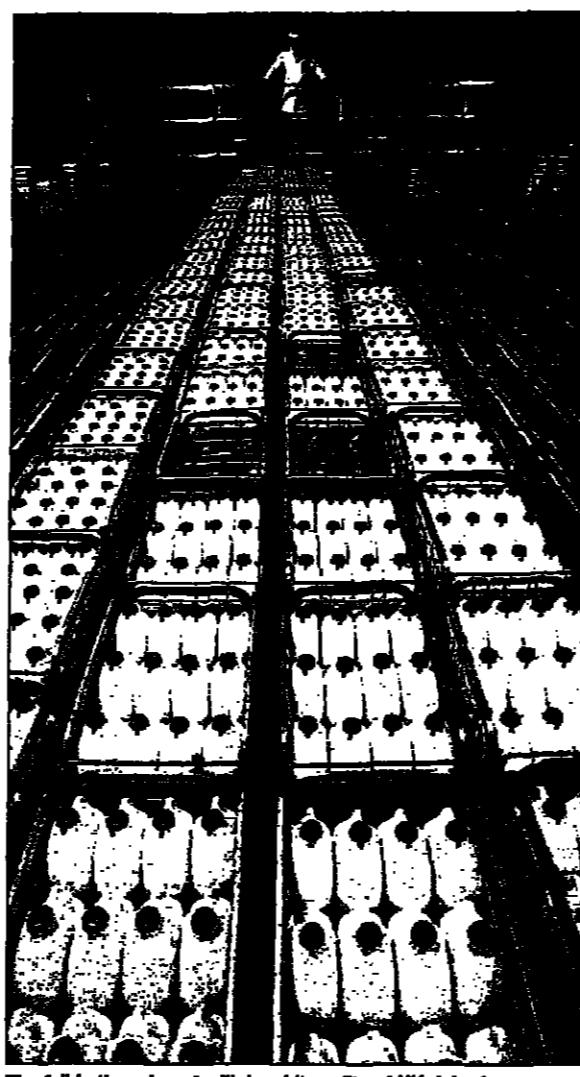
The Danes' often-repeated determination to stay in the UK appears to have maintained the confidence of its leading supermarket customers, in spite of uncertainty over the reconstruction, and even allowed it to increase market share.

Four Danish banks - Den Danske Bank, Unibank, BG Bank and Jyske Bank - which have financed MDI, have also lost heavily from the UK venture.

MD Foods' investment in its UK business has amounted to substantially more than its current value, which analysts estimate at about £100m.

The dairy industry is in a state of flux, with many predicting a restructuring of the top companies, but little happening so far.

At the same time the raw milk price has fallen sharply, as sterling has risen, and UK dairy farmers are suffering severe falls in income.



The fall in the price of milk has hit profits of UK dairy farmers

### PUTNAM INTERNATIONAL FUND

SICAV  
11, rue Aldringen, L-1118 Luxembourg  
R.C. Luxembourg B 11.197

## NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 20 April 1998 at 3.00 p.m. with the following agenda:

## AGENDA

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet and profit and loss accrual as of 31 December 1996.
3. Re-election of the Directors for the fiscal period ended 31 December 1996.
4. Resolution of the co-option of Mr Marc-François Lhote de Salency as a Director in replacement of Mr Jean-Paul Thomas, who has resigned.
5. Re-election of Messrs John, R. Verani, Takehiko Watanabe, Thomas M. Turpin, John C. Tsalikian, Steven Spiegel, Alfred F. Braus and Marie-François Lhote de Salency as Directors for the ensuing year.
6. Any other business which may be properly brought before the Meeting.

The shareholders are advised that no quorum is required for the items of the agenda and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

By order of the Board of Directors

**C.P. POKPHAND CO. LTD.**  
(Incorporated in Registered United States)  
US\$150,000,000  
Floating Rate Notes  
due March 1999

In accordance with the provisions of the Floating Rate Notes, notice is hereby given that for the period from 30/3/98 to 30/9/98 the Notes will carry an Interest Rate of 6.65% per annum calculated on a principal amount of:

US\$16,994.44 per Note of US\$500,000

**Standard Chartered**  
Standard Chartered Bank  
As Reference Agent

### JUPITER TYNDALL GLOBAL FUND, SICAV

Registered Office: Luxembourg, 15, rue Goethe  
R.C. Luxembourg B 934 893

## DIVIDEND NOTICE

The Directors resolved to pay a dividend of 2 pence per share to shareholders of the High Yield Portfolio on record on 31 March 1998 with an ex-dividend date of 1 April 1998 and a payment date of 6 April 1998.

By order of the Board

American Financial Corporation  
USD 200,000,000  
Secured Amortising Floating  
Rate Notes due 2003  
For the interest period 1st April, 1998 to  
1st May 1998 the Notes will carry a Rate  
of 4.85% per annum. The principal amount  
will be USD 4,859.32 payable on  
1st May, 1998.  
BII (Luxembourg) S.A.  
Agent Bank: dated 2 April 1998

To Advertise in  
the Business  
Opportunities  
Section

Please call Marion Wedderburn  
on +44 0171 873 4874

## Ex-UBS chief to join private Geneva bank

Renaud de Planta, former chief executive of UBS in Hong Kong, is joining Pictet & Cie, Geneva's biggest private bank, where he will be the youngest of eight partners with unlimited liability, writes William Hall in Zurich.

It is highly unusual for Switzerland's private banks to recruit new partners from outside not only their family but also the company.

Mr de Planta is joining Pictet along with Jean-François Demole, who is the son of a former partner of Pictet and nephew of a current partner.

They are Pictet's first new partners since the short-lived appointment of Fabien Pictet, who quit the bank last autumn.

Mr de Planta was considered one of the rising stars

at UBS prior to the announcement of its merger with Swiss Bank Corporation. He had been named head of equity derivatives for the enlarged Warburg Dillon Read.

There has been unrest in UBS management because most senior jobs have gone to SBC personnel.

Ulrich Grete, head of resources at UBS, and Anton Affentranger, head of commercial and institutional banking, have already announced they are leaving UBS's Zurich headquarters.

Following the payment of

UBS's annual annuities

Swiss private banks have

reported a surge in job applications

from UBS staff,

many of whom have also

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There has been unrest in

## COMPANIES &amp; FINANCE: UK

# Deere close to buying Powerscreen arm

By Robert Wright

Powerscreen International, the Northern Irish engineer, appears close to selling its Matbro subsidiary to the US agricultural machinery maker John Deere.

John Deere is thought to have signed a letter of intent to buy Matbro, which makes specialist tractors. But it is delaying a final decision until after April 9, by which time it should have seen a

report by KPMG, Powerscreen's auditors, into the accounting problems.

Powerscreen announced on January 27 it was taking a £26.7m (\$76m) provision for losses to Matbro for the year to March 31 1998. John Deere was a likely buyer for Matbro because Matbro manufactured John Deere machines under licence.

The sale plans come amid claims from a Powerscreen competitor that the mispricing

which partly caused Matbro's problems may also have affected other parts of the group.

Stephen Sly, a solicitor at Russell & Creswick, Sheffield, said he had been retained by Extec Screens and Crushers, one of Powerscreen's competitors, to examine allegations of anti-competitive pricing which might have affected Extec. Extec competes only against the stone screening and

crushing divisions of Powerscreen, where Powerscreen has so far insisted there was no mispricing.

If machines were deliberately sold at uneconomic prices to gain market share, it might be the kind of behaviour which has previously been held by the Office of Fair Trading to be anti-competitive.

Powerscreen dominates the stone screening and crushing market.

Extec's suspicions back up claims by a former senior member of Powerscreen staff that Pegaso, which makes stone crushing machinery, sold machines below advertised prices. The alleged mispricing would be similar to the kind which Powerscreen has admitted occurred at Matbro.

Powerscreen would say only that allegations of wider mispricing would be examined in KPMG's report.

There has been scepticism that Matbro, which had turnover of £52.2m in 1996, could alone have run up losses of £26.7m in the first nine months of the 1997 financial year.

Powerscreen would not comment on plans to sell Matbro. John Deere said only: "It has been Deere's policy in the past to inform the media in a timely manner, once an agreement has been concluded."

## COMMENT

## GEC/Finmeccanica

After a nine month gestation, the first defence joint venture between the UK's General Electric Company and Italy's Finmeccanica is ready to pop. The signs are it is not a beauty, but has promise.

Maintaining two separate companies - one for British assets, the other for Italian - looks defensive and will not ease the task of exploiting available savings and boosting revenues.

While having a GEC-Marconi man, Peter Brown, as chief executive should bring a keen eye to the cost base, hints of a Buggins turn rotation system at the top are discouraging.

GEC should move fast towards gaining full control of the joint venture. Fortunately, the history of earlier joint ventures between the two companies, and the Italian government's desire to raise finance through privatisations, suggest this may be possible. Despite these shortcomings - perhaps inevitable given questions of prestige and national security - this alliance does offer GEC improved access to the Italian market. And in time it could form the kernel of a wider European missiles alliance. The logical start would be with Matra/Bae Dynamics. That might force Aerospatiale and Thomson-CSF to the table of a later date.

## Monetary policy

The Bank of England's monetary policy committee meeting next week needs to decide not just what to do with interest rates but how to convey its thinking. A big weakness at present is that its minutes are published six weeks after each monthly meeting. That means they are always one meeting out of date. When the committee's thinking is shifting, the markets and public can be seriously misled. A particularly absurd example occurred after February's meeting. Mervyn King, the Bank's chief economist, had just been converted to the view that rates needed to rise but was not allowed to say so - even when questioned by the Commons Treasury Select Committee.

Why then does the committee stick to its six-week delay? One reason is tradition: this is what happened in the old days of the Ken and Eddie show and is also the US Federal Reserve's practice. Another is fear that up-to-date minutes will attract more scrutiny. Does the committee not realise that its huge power must be balanced by greater accountability?

## US consumer group worry on Texas bid

By Andrew Taylor

One of the largest consumers organisations in the US has expressed concern about Texas Utilities' \$4.4bn (\$7.45bn) bid for

Energy Group in a letter to

Offer, the UK electricity industry regulator.

Jane Briesmeister, senior policy analyst at the Southwest Regional Office of Consumers Union said she believed the bid should be referred for investigation by the Monopolies and Mergers

Commission. The Consumers Union letter to Offer, signed by Ms Briesmeister, described the offer as "like a rattlesnake trying to swallow an armadillo - possible but not easy."

It said: "The acquisition raises serious questions about the ability of regulators in Texas and Britain to protect customers of regulated utility services from adverse consequences that could result from this investment."

## More's move from grotty business to hot property

Andrew Edgecliffe-Johnson on the £47.5m bid battle for an automated public convenience group

**W**hen Colline McConville, a management consultant at McKinsey, was called two years ago about a job as development director of the More Group, the outdoor advertising company, she immediately said "no" and put the telephone down.

Automatic public conveniences, roadside poster sites and illuminated bus shelters do not look that exciting at first glance: but this week, however, More has found itself a hot property at the centre of what promises to be a fierce bid battle.

Having agreed a £44.6m takeover by Clear Channel, a US media group, More heard on Friday that its arch-rival, Decaux of France, was planning a £47.5m offer.

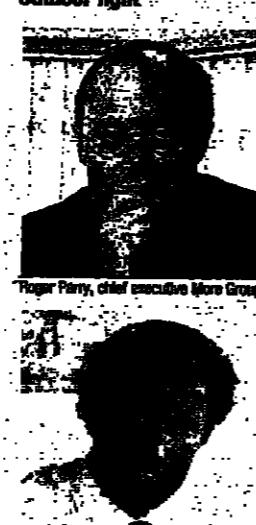
Decaux's bid surprised analysts who assumed that its position as More's only real challenger in the UK street furniture market would rule out any combination on competition grounds.

Predictions that Clear Channel may return with a yet higher bid for a company which made £25.5m pre-tax profit last year have left other observers wondering why this company holds such appeal.

Mrs McConville, who had a change of heart about the headhunter's proposal and took the More Group job, says the simple answer is that what was once "a grotty business" is now a serious, growing advertising market.

Outdoor advertising is now worth \$16bn (£10.7bn) a year, and has 6 per cent share of the world display advertising market. It is dwarfed by print, television and radio advertising, but is growing faster than most other forms of advertising, particularly in bus shelters

Outdoor right



Roger Parry, chief executive More Group

Source: Management Review, 1997, More Group Strategic Advertising, Advertising, Marketing and Public Relations

and automatic public conveniences - street furniture in the jargon.

It is also one of the rare industries where the US remains an emerging market. Outdoor advertising has a 12 per cent market share in France and 5 per cent in the UK, but it claims just 1% per cent of the advertising spend in the US.

The US has the added appeal of being a highly fragmented market, where the top five companies control less than half of the market.

Clear Channel and Decaux have both decided that they can only attack the US market if they are big enough to fund investment in new products and bids for large contracts.

Decaux and More diverge on the question of competition. The British group points to the fact that the pair would control 88 per cent of the UK street furni-

ture market if they combined, with almost every local authority contract in the country.

Decaux, by contrast, believes that the Office of Fair Trading should look at the entire outdoor advertising market - including billboards, buses and trains - where More has a 21 per cent share and Decaux 3 per cent.

Mr Decaux says street furniture is "like the tennis circuit, with a group of big players going from one city to another pitching for contracts."

Many analysts disagree with Decaux's claim that the street furniture market is a genuine hotbed of competition. While Wall and US groups such as OSI and TDI are turning out for large city contracts such as New York, Sydney and Edinburgh, they have made minimal impact in local authority tenders.

One analyst described the UK market as a cartel and dismissed Decaux's claims as "a French farce".

The conspiracy theorists believe that Decaux's bid is a clever way to force Clear Channel to overpay and to get a look at its rival's plans.

The OFT is more likely to be swayed by what the local councils have to say, supported by Peter Spalding, a former mayor of Croydon, who welcomed the prospect of a more co-ordinated product range.

Roger Banks, the public transport engineer for Portsmouth council, said he would be concerned to see the two companies link, however: "The fact that More and Decaux have been challenging for the same market does keep prices down and ensures local authorities get a good deal.

It is also considering expanding elsewhere in eastern Europe and the former Soviet Union.

## CU plans to set up in Russia

By Christopher Adams

Commercial Union, the composite insurer which plans to merge with General Accident, is to enter the Russian insurance market.

It is expected to announce plans shortly for a Moscow-based life assurance operation that would build on the group's presence in eastern Europe.

Few foreign insurers have established a significant presence in Russia, where insurance spending is low

but demand for life and savings products is rising.

Political and legislative uncertainty that followed the collapse of the former Soviet Union has deterred many potential investors as have restrictions on foreign ownership of domestic companies. Those that have invested in Russia include Allianz of Germany and AIG, the leading US-based international insurer.

Edinburgh-based Scottish Provident, the mutually owned life insurer, has inter-

ested in Russia. It set up a joint venture with Employers Re of the US, the independent Trade Union of Russian Servicemen and the European Bank for Reconstruction and Development three years ago.

CU has a fast-growing business in Poland and set up in the Czech Republic last year. The Russian life operation will be modelled along lines similar to the Polish business. CU increased annual sales in Poland last year by 51 per cent in the UK street furni-

ture market if they combined, with almost every local authority contract in the country.

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Many analysts disagree with Decaux's claim that the street furniture market is a genuine hotbed of competition. While Wall and US groups such as OSI and TDI are turning out for large city contracts such as New York, Sydney and Edinburgh, they have made minimal impact in local authority tenders.

One analyst described the UK market as a cartel and dismissed Decaux's claims as "a French farce".

The conspiracy theorists believe that Decaux's bid is a clever way to force Clear Channel to overpay and to get a look at its rival's plans.

The OFT is more likely to be swayed by what the local councils have to say, supported by Peter Spalding, a former mayor of Croydon, who welcomed the prospect of a more co-ordinated product range.

Roger Banks, the public transport engineer for Portsmouth council, said he would be concerned to see the two companies link, however: "The fact that More and Decaux have been challenging for the same market does keep prices down and ensures local authorities get a good deal.

It is also considering expanding elsewhere in eastern Europe and the former Soviet Union.

## British Midland soars to £17m

By Michael Shapka

Investment in its business class service helped British Midland almost triple pre-tax profits from \$6.1m to £17.3m (£10.5m) last year.

The airline, which is 40 per cent owned by Scandinavian Airlines System, said its outcome had also been buoyed by the three-day British Airways strike last summer. The additional passengers had added £3m to profits, said Sir Michael Bishop, chairman.

Investment in the airline's business class had increased revenues and yields, the amount charged per passenger per mile. Turnover for 1997 increased by 11 per cent to £52.3m.

The number of passengers carried grew by 7 per cent to 5.7m.

The load factor, or aircraft seat occupancy, was 85.4 per cent, compared with 83.2 per cent in 1996.

Sir Michael said British Midland had withstood competition from new low cost carriers.

The airline had won business from Richard Branson's Virgin Express, which had taken over flights between London and Brussels previously operated by Sabena of Belgium.

Competition in the low-cost sector increased yesterday when British Airways confirmed that Go, its new no-frills carrier, would fly from London's Stansted airport to Rome, Milan and Copenhagen. Unlike EasyJet and Virgin, Sir Michael said British Midland had no objection to the establishment of Go. Barbara Cassani, Go's chief executive, said fares on all three routes would be £100 return, including taxes.

Four of the UK's largest public transport operators are understood to have joined the bidding for MTL, the Merseyside bus and train company put up for sale in February after shelving its plans to float on the London Stock Exchange.

The company, which set a deadline of last week for indicative offers, is understood to have received proposals from Stagecoach, FirstGroup, Arriva and Go-Ahead.

MTL is evaluating the bids with its advisers, SBC Warburg and KPMG, and a deal is not expected before the end of this month.

Stagecoach and Go-Ahead are both thought to have made offers to buy the entire company for about £10m (£16.7m). MTL is also understood to be looking at buying just parts of the business.

Analysts had pencilled in a flotation value of around £150m for the company. But this would have involved it having to raise fresh capital to repay its £40m of debt.

However, even after adjusting for the debt, the indicative bids received are still lower than the value expected for the company had it floated.

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends	Total for year	Total last year
Brooks Services	Yr to Dec 27	30.5 (28.3)	1.65 (1.22)	3.97 (0.95)	27 June 2	2.3	4	3.5
CNC Properties	Yr to Dec 31	11.4 (7.36)	4.11 (2.36)	10.87 (1.23)	19 July 3	3.7	3.3	3
French Connection	Yr to Dec 31	62.7 (63)	8.21 (6.25)	2.75 (1.78)	25 July 1	2.25	3.25	2.75
Hercy Consulting	Yr to Dec 31*	- (-)	2.23 (0.203)	20.8 (6.1)	5 May 11	2	6	2
Independent News	Yr to Dec 26*	586.8 (419.1)	100.19 (73.59)	23 (10.52)	52 May 28	4.5	7.8	6.9
Johnson Financial	Yr to Dec 31	212 (185)	34.64 (24.19)	11,981 (10.2)	2 May 15	1.7	3	2.45
Lands Improvement	Yr to Dec 31	12 (82.2)	0.7026 (0.4554)	3.26 (1.23)	3 June 1	3	4.75	4.75
McAlpine (Alred)	Yr to Dec 31	853.7 (853.8)	0.4446 (0.4446)	16.81 (10)	4 June 12	4	7.5	7

Earnings shown basic. Dividends shown net. EPS in brackets are for corresponding period. \*After exceptional charge. \*\*After exceptional credit. †On increased capital. ♦Per share. \*Comparatives for 12 months. †In current currency. \*Comparatives restated.

The United Mexican States	Floating Rate Bonds Due 2005</
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## CURRENCIES &amp; MONEY

# Tokyo officials hold dollar back

## MARKETS REPORT

By Simon Kuper

Threats of intervention from Tokyo halted the dollar's rise yesterday.

The yen firmed marginally on the first day of Japan's Big Bang of financial deregulation, closing in London at Y133.2 to the dollar. It managed to buck a 1.78 per cent fall in the Nikkei share average, with which it normally moves in tandem.

Hiroyuki Matsunaga, Japan's finance minister, said: "The year's fall is unfavourable. We will continue to monitor market developments and respond in a timely and appropriate manner." He added: "If things continue as they are, there may be criticism from abroad of Japan's external surpluses."

Eisuke Sakakibara, the senior finance ministry official known as "Mr Yen", was quoted as saying: "We are

strongly concerned about the continuing weak yen trend. We are keeping in contact with the US on this issue." The yen's fall below Y133 to the dollar was "excessive". The Group of Seven industrialised nations would discuss exchange rates at its meeting next month, he added.

However, Masaru Hayami, governor of the Bank of Japan, undermined his colleagues' implicit threats of intervention. He indicated that Japan's rising current account surplus and its nearly \$1,000bn of foreign assets argued for a stronger yen. However, he also said that markets decided currency rates. If markets thought changes in currencies were excessive, they

## ■ POUND IN NEW YORK

Apr 2	Latest	Prev. close
2 spot	1.6715	1.6698
1 mth	1.6888	1.6863
3 mth	1.6841	1.6844
1 yr	1.6847	1.6844

would correct them. This implied that the bank would keep its hands off the yen.

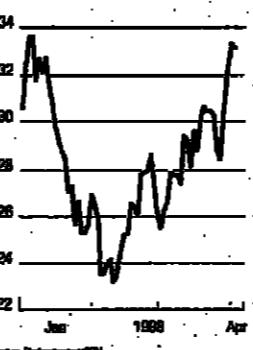
In any case, said Gerard Lyons, chief economist at DKB International in London: "I believe that intervention would merely delay the inevitable." The weak economy pressaged a further yen slide. The Bank of Japan's quarterly *tankan* survey of industry, due out today, is widely expected to be extremely pessimistic.

The dollar continued to advance beyond its recent range against the D-Mark, climbing in late US trading to DM1.8545, 0.5 pctg above Tuesday's London close.

There was talk that the Bundesbank had been either selling dollars or ensuring about prices around DM1.8550. The dollar's rise dragged the pound a touch higher to DM3.099, its peak since July 1989.

Larry Summers, US deputy treasury secretary, helped the dollar modestly by saying that US dollar policy remained unchanged, just in case anyone was wondering.

## Dollar Against the yen (Yen per \$)



Source: Bloomberg

fall against the dollar was slower than the rise in prices.

Juliet Sampson, emerging markets analyst at Bank of America in London, welcomed his statement, noting that the strong rouble had reduced Russia's trade surplus virtually to zero over the past year. The slide in the oil price since October has damaged the country's exports.

Yesterday, however, traders said the bank had been buying rand at about R5.0450 to the dollar. The currency ended the day at that level, 0.5 cents down from Tuesday. Philip Shaw, chief economist at Invesco in London, said the central bank wanted to smooth the rand's decline rather than reverse it.

■ The rouble slipped after Sergei Dubinin, governor of Russia's central bank, told the Financial Times that the currency should devalue in line with inflation. He noted that the rouble had been rising in real terms, because it

was the South African rand, after piercing the R5 floor against the dollar for the first time at the start of the week, came under attack again yesterday because of comments by Chris Stals, governor of the Reserve Bank. He said he was not unhappy to see the rand "adjust", and indicated that he would not intervene in the market to defend it.

Yesterday, however, traders said the bank had been buying rand at about R5.0450 to the dollar. The currency ended the day at that level, 0.5 cents down from Tuesday. Philip Shaw, chief economist at Invesco in London, said the central bank wanted to smooth the rand's decline rather than reverse it.

■ Today the German constitutional court is due to announce whether it will admit a case filed by 4 professors arguing that European monetary union is unconstitutional.

## WORLD INTEREST RATES

## MONEY RATES

Apr 1	Over night	One month	Three months	Six months	One year	Last inter.	Dis rate	Repo rate
Belgium	3.4	3.5%	3.8	3.9	3.9	3.9	6.00	2.75
France	3.2	3.5%	3.8	3.9	3.9	3.9	4.60	3.30
Germany	3.2	3.5%	3.8	3.9	3.9	3.9	4.50	2.55
Iceland	5.5	6.1%	5.8	5.8	4.8	-	6.75	-
Italy	5.4	5.5%	5.4	4.9	4.1%	7.00	5.50	5.63
Netherlands	3.5%	3.5%	3.8	3.8	3.8	-	2.75	3.30
Norway	1.4%	1.5%	1.5	1.5	1.5	-	-	-
US	5.5	5.5%	5.5	5.5	5.5	-	5.00	-
Japan	3.4	3.5%	3.8	3.9	3.9	-	0.50	-

The FT has explored the Libor FT London Interbank Money rates with the BBA London rates. Any comments should be sent to Martin Delaney, Financial Editor, at the FT.

Libor rates are shown for the selected Money Rates. US CDs, EDU &amp; SDR Linked Deposits (Std).

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## COMMODITIES &amp; AGRICULTURE

# Venezuela offers reassurance over oil output cuts

**MARKETS REPORT**

By Gary Mead  
and Kenneth Gooding

"We were lying to each other and everybody knew we were lying... that's over," said Erwin Arietta, Venezuela's energy minister in London yesterday, in an effort to persuade doubters that the

new crude oil global output cuts, amounting to 1.5m barrels a day, will stick.

Mr Arietta was referring to the pre-Vienna agreement when Venezuela - a leading member of the Organisation of Petroleum Exporting Countries - was the biggest Opec quota-buster.

Some stability returned to the oil markets, although

traders probed for signs that the production restraint agreement is taking hold.

Dealers shrugged off data from the American Petroleum Institute, showing inventories of US crude oil up 2.2m barrels in the past week.

On London's International Petroleum Exchange, Brent crude for May slipped 2

cents in late trading, to \$14.24 a barrel, having reached \$14.42.

Analysts said if prices could be maintained for a few days, some traders might be forced to cover short positions, driving prices higher and neutralising doubts that the cut would not be enough to rebalance the market.

A burst of selling by US funds on the London Metal Exchange caused a sharp fall in aluminium's price and this had a knock-on effect, dragging down copper, lead and zinc.

Aluminium for delivery in three months closed down nearly 2.5 per cent, or \$38 a tonne, to \$1,415. Copper ended the day

down 2.3 per cent, or \$41 a tonne, at \$1,731. Dealers suggested that, while aluminium might have a little further to fall - perhaps to \$1,600 a tonne - copper's drop was overdone.

Nickel ended \$15 a tonne lower at \$5,540. Zinc fell by nearly 2.5 per cent, or \$38 a tonne, to \$1,095.

On the London International Financial Futures

## Corsican honey wins French quality mark

By David Owen in Paris

The beekeepers of Corsica have reason to celebrate: Corsican honey has been added to the list of products accorded France's *Label d'origine contrôlée* quality mark.

"We are very happy," said Joseph Albertini, a producer from Lavezzi, near the centre of the mountainous Mediterranean island, yesterday. "We have been trying to obtain it for six or seven years."

Mr Albertini, who usually maintains between 250 and 350 hives, hopes the award will enable Corsican producers to increase the value of their output by distinguishing it from commodity products.

"It would be good to get between 10 and 20 per cent more," he said. He acknowledged, however, that this would not be easy, given that Corsican honey - at FF150-FR150 (\$3-\$13) per kg - was already priced towards the top end of the market.

The world-renowned quality mark is usually associated with fine wine and cheese but has now been bestowed on 18 other food and agricultural products, ranging from grapes and olive oil to poultry.

These items are cultivated in all corners of France, from Brittany in the west to the Camargue in the south.

Other products to have received the mark recently include haricot beans from Paimpol and potatoes from the Ile de Ré.

Among the products carrying the mark is at least one not normally eaten by humans, namely, bay from Grau in southern France.

The list also includes another type of honey - fir honey from the Vosges in the east of the country.

According to Mr Albertini, honey is harvested on Corsica - much of which is impressively wild and covered with thick vegetation - virtually throughout the year. "It is a permanent garden," he said.

The Corsican bee, he added, was dark in colour and similar to those found in Provence. Large tracts of the island are also covered with sweet chestnut trees.

The decree recognising the award stipulates that the honey must be exclusively harvested and decanted in Corsica.

The foundation's premise was that given appropriate fertilisers, disease-resistant seeds, pest control and better weeding and husbandry techniques, harvests of

maize, wheat, barley, sorghum and tef could be doubled or even tripled.

Ethiopia's previous Marxist regime might have regarded such a programme as an infringement of sovereignty. But when Sasakawa started showing its techniques on demonstration plots in 1983, the Ethiopian People's Revolutionary Democratic Front (ERPDF) had seized control.

Meles Zenawi, then prime minister, initially treated ideas he knew could end up affecting the livelihoods of 6m farmers with caution.

"We managed to lure him to see one of our demonstrations and the difference

between our project and Ethiopian farmers working on their own was night and day," says Marco Quinones, Sasakawa regional director.

"He was extremely impressed, but he ordered his men to inspect 150 other villages where we were operating to check it was not a fluke. The report that came back was very positive."

Meles Zenawi, then prime minister, initially treated ideas he knew could end up affecting the livelihoods of 6m farmers with caution.

Centring on more fertile areas where new techniques can make the biggest impact, the project now includes 583,000 farmers and should be extended to 2m-3m this year.

"Nothing is provided for free," says Mr Quinones. "In the first year, farmers pay for inputs on credit and in the second year they must find the income from their own reserves." Should farmers threaten to default on those loans, Sasakawa is ready to pull out of a village.

Until the El Niño weather phenomenon devastated Ethiopia, agricultural production was rising steadily. Food output had risen from 6m tonnes in 1991-92 to 11.7m tonnes in 1996-97. Last year was a turning point, as Ethiopia for the first time exported food to poorer neighbours.

"Despite El Niño, the overall trend remains upwards," says Mr Quinones. "If this year we don't have a repetition of rains during harvesting, then we will have another surplus year."

A criticism that could be levelled at the programme is that while it tackles an important problem - low yields - it sidesteps a more fundamental issue: a state-owned land tenure system that discourages agricultural modernisation.

The government has refused to grant private ownership on the grounds that farmers would sell in times of drought and drift to the cities, already burdened with jobless poor. But experts say as long as the system exists, consolidation of Ethiopia's tiny plots into high-producing commercial farms is largely ruled out.

Mr Quinones acknowledges the problem. "In the long term, unless you can consolidate holdings, agriculture cannot be a viable enterprise. At the moment it's a very sensitive political issue, but eventually this law has to be re-examined."

**COMMODITIES PRICES****BASE METALS****London Metal Exchange**

(Prices from Antwerp Metal Trading)

**Aluminium**

\$/tonne (\$/tonne)

Cash 3 mths

Previous 1393.5-4.5 1421-2

Official 1427.28 1453-5.5

Highlow 1449/1415

AM Official 1417-18 1445-46

Kerb close 1445-46 1444-5

Total 248,993 248,993

Total daily turnover 95,542

AM LEAD (\$/tonne)

Close 1258-63 1258-60

Previous 1300-78 1300-75

Highlow 1270-73 1270-72

AM Official 1270-73 1270-70

Kerb close 1268-90 1268-90

Total 5,307

Total daily turnover 1,262

AM TIN (\$/tonne)

Close 575-6 574-5

Previous 573-74 574-75

Highlow 574-75 574-75

AM Official 574-74.5 574-75

Kerb close 574-75 574-75

Total 38,338

Total daily turnover 9,385

AM NICKEL (\$/tonne)

Close 5445-56 5544-45

Previous 5500-10 5550-600

Highlow 5500-55 5500-55

AM Official 5480-55 5480-55

Kerb close 5500-55 5500-55

Total 14,653

Total daily turnover 4,653

AM IRON OXIDE (\$/tonne)

Close 5695-70 5695-40

Previous 5695-60 5695-50

Highlow 5695-70 5695-50

AM Official 5695-70 5695-50

Kerb close 5694-45 5694-45

Total 18,908

Total daily turnover 6,614

AM ZINC, special high grade (\$/tonne)

Close 5445-56 5544-45

Previous 5500-10 5550-600

Highlow 5500-55 5500-55

AM Official 5480-55 5480-55

Kerb close 5500-55 5500-55

Total 14,653

Total daily turnover 4,653

AM COPPER, grade A/B (per tonne)

Close 1725-2 1725-1

Previous 1725-2 1725-1

Highlow 1725-2 1725-1

AM Official 1725-2 1725-1

Kerb close 1725-2 1725-1

Total 20,801

Total daily turnover 5,287

AM COBALT (\$/tonne)

Close 1,075-102 1,075-97

Previous 1,075-102 1,075-97

Highlow 1,075-102 1,075-97

AM Official 1,075-102 1,075-97

Kerb close 1,075-102 1,075-97

Total 1,075-102 1,075-97

Total daily turnover 2,626

AM CHROME (\$/tonne)

Close 1,075-102 1,075-97

Previous 1,075-102 1,075-97

Highlow 1,075-102 1,075-97

AM Official 1,075-102 1,075-97

Kerb close 1,075-102 1,075-97

Total 1,075-102 1,075-97

Total daily turnover 2,626

AM MANGANESE (\$/tonne)

Close 1,075-102 1,075-97

Previous 1,075-102 1,075-97

Highlow 1,075-102 1,075-97

AM Official 1,075-102 1,075-97

Kerb close 1,075-102 1,075-97

Total 1,075-102 1,075-97

Total daily turnover 2,626

AM TITANIUM DIOXIDE (\$/tonne)

Close 1,075-102 1,075-97

Previous 1,075-102 1,075-97

Highlow 1,075-102 1,075-97

AM Official 1,075-102 1,075-97

Kerb close 1,075-102 1,075-97

Total 1,075-102 1,075-97

Total daily turnover 2,626

AM GOLD COMEX (\$/oz Troy oz; \$/troy oz)

Close 292.7 -0.5 291.7 292.5 2,923 2,463

Previous 302.3 -0.4 301.3 301.2 2,918 2,460

## **Darjeeling growers want tea priced in dollars**

## **OFFSHORE AND OVERSEAS**

**BERMUDA  
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## LONDON SHARE SERVICE



## LONDON STOCK EXCHANGE

## FTSE 100 closes above 6,000 for the first time

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

The first trading session of the second quarter saw London's equity market launch a barrage of determined assaults on the 6,000 level. The FTSE 100 eventually broke the barrier in the early afternoon and closed above 6,000 for the first time.

The FTSE 100 ended 85.4 ahead at a record closing level of 6,017.6, having reached as high as 6,030.7.

Other FTSE Indices, which have tended to outpace the

100 over recent weeks, took a back seat yesterday. The FTSE 250 moved sedately ahead to close 9.4 up at 5,534.8, only 9.6 below its closing record, after a session high of 5,537.6. The FTSE SmallCap finished at a day's high of 2,634.7, up 5.2 and only 3.2 away from its previous closing high.

However, the FTSE All-Share index gained 31.6 to a record closing high of 2,813.33.

A steady stream of new money, much of it representing cash flowing in from personal equity plans as the tax year draws to a close, was

the driving force behind the latest surge.

But dealers also attributed the gains to more end-year FTSE 100 upgrades by broking houses.

HSEBC was the latest of the

leading investment houses to lift its end-year target, raising it to 6,200 from 5,600, hard on the heels of CSFB's move to 6,600 from 6,000 on Monday.

HSEBC's strategy team ascribed the shift in its forecast to "an aggressive reduction in inflation forecasts around the world; these have dictated lower bond yields which are the key to performance".

they gained 16% to 530p. The broker focused on the retailer's US operations, where Sainsbury is expected to make substantial investments during the next three years. Sainsbury is expected to achieve returns on capital of at least 10 per cent in the US.

DMG said it also expected an improvement in returns in the UK market, and retained its price target of 700p for the shares.

Abbey National regained 4.1 to £11.98 as CSFB highlighted its enthusiasm for the stock in a morning meeting comment on the sector.

Sedgwick, the insurance

market's excellent start to the second quarter was also helped by overnight news that the US Federal Reserve's open market committee had left US interest rates on hold.

However, the Dow Jones Industrial Average gave up much of an earlier 100-points plus gain to finish only 17 points up Tuesday. It was volatile in early trading yesterday after the US purchasing managers' index was stronger than expected.

The Dow's disappointing trade-weighted index crept back over the 109 level at one point yesterday, before finishing just below that point.

kets, especially Hong Kong and Tokyo, both of which fell about 1.5 per cent, provoked a rather twitchy opening by London. The FTSE 100 dropped over 25 points during the first hour of trading, threatening to slip back below the 5,900 level.

That early weakness was also a reflection of the continuing unease among fund managers at the relentless strength of sterling.

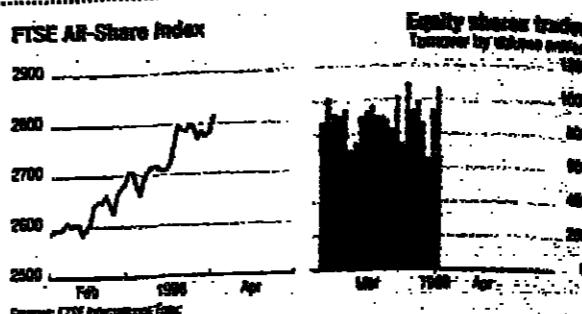
The Bank of England's cash-plus sector rotation business.

At the 6pm cut-off point

turnover was a hefty 1.1bn

shares, with FTSE 100 stocks

attracting 62 per cent of overall market volume.



Source: FTSE International Ltd

Indices and ratios

	FTE 100	FTE 250	FTE 350	FTE All-Share	FTE All-Share yield
Open	5917.6	5534.6	5589.1	5617.6	2.77
Close	6017.6	5589.1	5617.6	5617.6	2.70
P/E ratio	19.4	19.2	19.2	19.4	19.2
Dividend yield	4.3	4.2	4.2	4.3	4.2
EPS	1.11	0.88	0.88	1.11	0.88
EPS growth	-1.3%	-1.3%	-1.3%	-1.3%	-1.3%
EPS payout	4.3	4.2	4.2	4.3	4.2
EPS yield	3.9%	3.7%	3.7%	3.9%	3.7%
EPS/price	0.11	0.09	0.09	0.11	0.09

Best performing sectors

1 Alcoholic Beverages

2 Electronic Goods

3 Financial Services

4 Consumer Goods

5 Construction

Worst performing sectors

1 Oil Exploration

2 Oil Refining

3 Oil & Gas

4 Tobacco

5 Consumer Staples

Source: FTSE International Ltd

FTSE 100 INDEX FUTURES (LFFE) £10 per full index point

Open Set price Change High Low Del. vol. Open int.

Jan 5900.0 5904.0 +17.0 6120.0 5986.0 20671 152673

Sep 6152.0 6152.0 0.0 6160.0 6133.0 101 3065

Dec 5563.0 +12.0 0.0 6407 0.0 0.0

FTSE 250 INDEX FUTURES (LFFE) £10 per full index point

Open Set price Change High Low Del. vol. Open int.

Jan 5600.0 5604.0 +17.0 5720.0 5586.0 20671 152673

Sep 5612.0 5612.0 0.0 5616.0 5613.0 101 3065

Dec 5033.0 5033.0 0.0 5036 0.0 0.0

FTSE 350 INDEX FUTURES (LFFE) £10 per full index point

Open Set price Change High Low Del. vol. Open int.

Jan 5617.6 5621.6 +17.0 5720.0 5586.0 20671 152673

Sep 5625.6 5625.6 0.0 5628.0 5625.6 101 3065

Dec 5039.6 5039.6 0.0 5042 0.0 0.0

FTSE All-Share INDEX FUTURES (LFFE) £10 per full index point

Open Set price Change High Low Del. vol. Open int.

Jan 5617.6 5621.6 +17.0 5720.0 5586.0 20671 152673

Sep 5625.6 5625.6 0.0 5628.0 5625.6 101 3065

Dec 5039.6 5039.6 0.0 5042 0.0 0.0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point

Open Set price Change High Low Del. vol. Open int.

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Sep 5612.0 5612.0 0.0 5616.0 5613.0 101 3065

Dec 5033.0 50

Highs &amp; Lows shown on a 52 week basis

## WORLD STOCK MARKETS

	+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E		+/- High	Low	Yr. P/E				
<b>EUROPE</b>																																			
AUSTRIA (Apr 1 / Sch)	100.10	97.72	422.00	1.9 26.0	Verte	332	-87.30	241	3.0 13.2	Reichsb.	224.90	-10.20	205.40	1.5 51.6	Austria	178.50	-10.20	174.50	9.0 60.0	1.1 27.5	Besi	1,800.00	-10.00	1,790.00	1.5 51.6	HONG KONG (Apr 1 / HK\$)	34.00	-1.00	33.00	1.5 33.4					
Cangs	30.10	29.00	22.00	2.6 7.1	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4					
Carls	22.00	21.50	19.00	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4					
Delta	22.77	22.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4					
Atmos	400	-1.00	400	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
BWT	2,070	-10.00	2,050	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
Robert	800	-1.00	800	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
Brussels	3,200	-10.00	3,180	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
LA Gm	3,200	-10.00	3,180	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
CEM	1,870.90	-10.00	1,850.00	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
Amico	700	-1.00	700	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
Loring	780	-1.00	780	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
May	21	-1.00	21	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
Cost	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.10	27.0 2.0	Reichsb.	55.70	-10.00	55.00	1.2 16.1	Austria	165.50	-10.00	165.00	9.0 51.6	1.1 27.5	Besi	240.00	-1.00	239.00	1.5 51.6	Cantia	48	-1.00	47.00	1.5 33.4
China	1,040	-10.00	1,020	1.5 1.2	Delta	22.77	-10.00	21.75	1.9 9.7	Vesta	181.40	-20.20	152.																						

## **NEW YORK STOCK EXCHANGE PRICES**

3:15 pm April 1



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# FINANCIAL TIMES

No FT, no comment.

## GLOBAL EQUITY MARKETS

## US INDICES

	Mar 31	Mar 30	Mar 27	High	Low	Since completion
	1998	High	Low	High	Low	High
Industrial	9799.81	9782.12	9750.60	9805.43	9281.09	9805.43
Home Builts	105.09	105.28	105.25	105.48	101.09	105.48
Transport	357.07	349.33	351.23	368.63	322.07	372.07
Utilities	265.94	281.00	282.54	277.08	239.47	287.08
TU Inc. Day's high	9807.57	9827.74	9827.74	9827.52	9811.09	9827.52
Standard & Poor's	1101.75	1093.59	1095.44	1105.85	1101.85	1105.85
Composite	1262.23	1274.81	1273.03	1283.18	1165.42	1283.18
Financial	132.92	131.11	132.07	135.82	101.07	135.82
Others	572.78	568.89	569.00	574.08	539.47	574.08
NYSE Comp.	741.52	738.45	738.03	741.63	541.20	741.63
NASDAQ Comp.	1835.88	1811.70	1823.02	1825.05	1201.00	1825.05
Rates 2000	404.08	407.24	477.15	408.07	335.25	408.07
	717.00	724.00	724.00	724.00	717.00	724.00

## US DATA

## US TRADING ACTIVITY

## US ACTIVE STOCKS

## US BIGGEST MOVERS

## US ACTIVE STOCKS

## US BIGGEST MOVERS

## US RATIOS

## Dow Jones Ind. Div. Yield

## S &amp; P Ind. Div. Yield

## S &amp; P Ind. P/E ratio

## INDEX FUTURES

## US S&amp;P 500

## Open

## Latest

## Change

## High

## Low

## Est. vol.

## Open Int.

## Open Interest Rates for previous day

## WORLD MARKETS AT A GLANCE

## Country Index Apr 1 Mar 31 Mar 30 1998 High 1998 Low % Yield % P/E

## Argentina General + Edged slightly higher supported by Wall Street

## Australia All Ordinaries 2725.9 2744.2 2741.0 2762.00 243.3 252.40 12/1 3.34 18.7

## Asia/Hong Kong 642.5 642.7 641.2 681.80 92.7 592.20 13/1

## Asia/Indonesia after week retail trade data underscored market. Fall entrenched due to declining business in agriculture.

## Asia/India Credit Index 94 94 92.51 256.80 240.3 247.44 13/1 1.59 15.1

## Asia/Japan AXI Index 1802.45 1849.20 1858.52 1868.82 277.3 276.00 13/1

## Asia/Korea Active trading of engineering group. NY Tech and former Korean monopoly Samsung Telebit helped shares.

## Belgium BEL20 3005.82 2985.52 2970.00 3041.95 253.3 2397.00 10/1 1.53 19.7

## Brazil Brazilian the psychologically important 2000 level failed to rally in short term.

## Bulgaria Bulgaria 1186.60 1194.70 1175.00 1226.00 23.3 916.00 9/1 0.0 10

## Canada +Weakened on price falls. Battered by a decline in Asian markets.

## Canada TSE 100+ 457.88 460.18 459.18 464.20 273.3 360.00 12/1 1.5 22.4

## Canada/MetLife 4100.02 4141.48 4123.14 4390.01 103.3 3442.35 12/1

## Canada/Power 7526.00 7526.00 7526.00 7526.00 12/1 202.00 12/1

## China Shenzhen 3000.00 3007.00 3004.00 3024.00 273.3 2320.00 12/1

## China Shenzhen +Knocked down by a decline in gold stocks. The gold market fell 0.5 per cent.

## China Shenzhen 4000.00 4017.45 4016.00 4023.00 173.3 3970.00 12/1 2.6 16.1

## China Shenzhen +Four marginally higher as investors reacted for direction from Wall Street

## China Shenzhen 82.00 82.10 82.04 82.07 102.3 71.00 12/1 0.0 44.5

## China Shenzhen Shenzhen 8 shares edged lower as demand for Zhengjiang Power failed to respond to other stocks. Volume fell to \$7.30mn.

## Colombia BCB 94 1178.95 1181.16 1141.46 7/1 1193.00 193.3 0.0 10

## Czech Republic/PX 50 502.1 505.0 501.1 507.30 233.3 452.46 4/2 0.0 10

## Denmark CopenhagenSE 789.79 786.55 782.79 786.79 303.3 857.00 12/1 1.2 23.8

## Denmark CopenhagenSE Closed at a record high supported by investors in other European markets.

## Egypt CAE Gen 303.05 359.05 359.05 368.05 303.3 345.40 22.2 0.0 10

## Egypt CAE Gen +Faster share gains after trading down on concern, connecting and trading shares.

## Finland HX General 4410.08 4352.74 4327.41 4410.08 303.3 3226.00 12/1 2.3 15.4

## Finland Finland at high led by Nokia and Finntel Sampo.

## France SEB 250 2488.00 2482.00 2444.04 2488.00 303.3 2473.00 12/1 2.11 21.4

## France SEB +Fasted at a record high for the second consecutive day. Nokia and Finntel Sampo.

## Germany DAX 1657.40 1647.48 1654.20 1657.82 303.3 1624.00 12/1 1.31 22.4

## Germany DAX +Fasted at a record high for the second consecutive day. Nokia and Finntel Sampo.

## Germany DAX 1657.40 1647.48 1654.20 1657.82 303.3 1624.00 12/1 1.31 22.4

## Germany DAX +Fasted at a record high for the second consecutive day. Nokia and Finntel Sampo.

## Greece Athens 11501.43 11501.43 11501.43 11501.43 203.3 1300.00 12/1 1.02 21.5

## Greece Athens 11501.43 11501.43 11501.43 11501.43 203.3 1300.00 12/1 1.02 21.5

## Greece Athens +Conditions forced profit taking by foreign investors resulted in a fall.

## Hong Kong Hang Seng 11501.43 11501.43 11501.43 11501.43 203.3 1021.00 12/1 3.56 11.2

## Hong Kong Hang Seng +Hong Kong stocks prices fell to 10-year low as foreign investors fled.

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## Italy Milan +Hung Kong stocks prices fell to 10-year low as foreign investors fled.

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## Japan Nikkei 225 +Hung Kong stocks prices fell to 10-year low as foreign investors fled.

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## Switzerland Zurich 11501.43 11501.43 11501.43 11501.43 203.3 1021.00 12/1 3.56 11.2

## Switzerland Zurich +Hung Kong stocks prices fell to 10-year low as foreign investors fled.

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# STOCK MARKETS

## No sign yet of any slackening in bull run

### WORLD OVERVIEW

The first quarter of 1998 may be over, but there was no sign of the bull market's pace slackening in western markets yesterday, writes Philip Cogan.

Whereas the Tokyo stock market struggled to come to terms with the new Big Bang era, another set of European bourses established record closing highs. Leading the pack were Copenhagen, Frankfurt, Hel-

sinki, Madrid, Milan, Paris and Zurich.

Activity in continental Europe is steadily picking up, as was shown by the purchasing managers' indices in Germany and Italy, which both revealed healthy manufacturing sectors.

Given the low level of inflation across Europe, this is the stage of the cycle where equity markets can take heart from signs of a buoyant economy, rather than worry that central

banks will start to raise interest rates.

"The markets are telling you that there is a huge amount of value creation in Europe," says Gary Dugan of J P Morgan Securities. "Lower bond yields and higher returns on capital constitute an environment made in heaven for European equities. Most markets may not rise another 30 per cent but we believe there is still scope for returns that will beat cash, bonds and

most other major equity markets in the world."

Morgan has cut its recommended weightings in Italy and Switzerland from overweight to neutral and reinforced the overweight positions in France and the Netherlands.

In Japan, the Nikkei 225 fell nearly 2 per cent, dragged down by the collapse of a finance company, Daiichi. Bank shares were under pressure on fears that the Big Bang reforms would

weaken their position. Meanwhile, comments by Eisaku Sakakibara, the vice finance minister known as "Mr Yen", failed to give the Japanese currency much support.

"The arrival of Japan's Big Bang means, among other things, that many domestic funds are now allowed to invest overseas," said Robin Aspinall of National Australia Bank. "Stand by for a dangerous few days as the Nikkei and yen lurch downwards."

Gail Fosler, chief economist of the Conference Board, said that while Asia's financial markets had stabilised, their recovery would be threatened by the sluggish economy in Japan.

She said the region should enjoy a clear recovery by mid-1999, but it was questionable whether previous growth rates of 6.7 per cent could be regained.

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### MARKET FOCUS

## Euro euphoria buoys Lisbon

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